

FINANCIAL TIMES

Tuesday October 15 1991

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World News

Business Summary

Bulgarian Communists losing after 40 years

Bulgaria's main opposition parties are likely to form the first non-communist government for more than 40 years following the near-certain defeat of the Socialist former Communist party in Sunday's elections. Page 20

Convoy forced back
Diplomats at the European Community-sponsored conference on Yugoslavia agreed to extend the mission of the EC monitors indefinitely despite the failure of a humanitarian convoy to enter the besieged city of Novoraz in eastern Croatia. Page 2

Poll backs Thomas
An opinion poll suggests a majority of Americans believe Judge Clarence Thomas, who has been accused of sexual harassment, should be confirmed as a Supreme Court justice. Page 20

Nobel winner



Burmese opposition leader Aung San Suu Kyi, held under house arrest for more than two years by her country's military rulers, has won the 1991 Nobel Peace Prize. The White House urged her release. Page 6

Iraq germ warfare plan
UN inspectors discovered Iraq had the ability to produce vast quantities of biological warfare agents, British defence secretary Tom King said.

Safer building sites
European building sites will be subject to strict minimum safety requirements from 1993 onwards under legislation agreed by EC social affairs ministers. Page 2

Ruling may delay poll
The Algerian national assembly rejected key amendments to the government-proposed electoral law, a move which may further delay the country's first multi-party general election. Page 6

Hashimoto steps down
Ryutaro Hashimoto formally bowed out as Japan's finance minister to take responsibility for a series of securities and banking scandals. Page 6

Protest over Kurds
Germany protested to Ankara over the Turkish bombings of Kurdish villages in northern Iraq over the weekend and vowed to do all in its power to stop the attacks. Page 6

Cuban old guard out
Cuba's ruling Communist Party elected a new, younger central committee by secret ballot and granted it special powers to direct national policy. More than half of the old guard were replaced.

PLO agrees delegation
The Palestine Liberation Organisation has agreed to joint Jordanian-Palestinian representation at a proposed Middle East peace conference. Page 6

Ulster police demand
Northern Ireland's police chief demanded hundreds of extra officers to tackle the rising tide of sectarian violence in the province.

Kaunda death sentence
President Kenneth Kaunda of Zambia's youngest son, Kambarage Kaunda, 26, was sentenced to death in Lusaka for shooting dead a 20-year-old woman. He is to appeal.

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Record trade surplus puts Japan under pressure

Japan's trade surplus rose by a record \$3.75bn in September to stand 41.7 per cent higher than a year earlier. It puts further pressure on the authorities to lift the currency after the Group of Seven's finance ministers agreed in Bangkok at the weekend that yen appreciation was needed to prevent renewed growth in the surplus.

For the first nine months, the cumulative adjusted surplus is \$37.1bn, an increase of 31.9 per cent. The figures are an embarrassment for Tokyo, which fears that a surplus for a year could be uncomfortable close to the 1985 record of \$32.7bn, and that the size of the figure itself will provoke trade friction with Washington and the EEC. Page 20

Hashimoto bows out

Page 6; Japanese bankruptcies and debt grow, Page 6; Currencies, Page 24

THOMSON-CSF, leading European defence electronics group, announced a 5.6 per cent rise in first-half net profits to FFr1.12bn (\$194.2m). Page 21

BT: The UK Treasury has decided to dispense with underwriters in the sale of the government's BT shares, for the first time in any privatisation. The move could save tax-payers up to £150m (£250m). Page 21

NEWMONT Mining, North America's biggest gold producer, has \$35m cash, a revolving credit arrangement for \$54m, and is looking for precious metals acquisitions to boost growth. Page 23

KOELRESCHEMUT, motor components subsidiary of Metallgesellschaft, is talking with Kleinwort Benson about the possible sale of a 49 per cent stake in an aluminium foundry to the London-based merchant bank. Page 21

STANDARD & Poor's, US ratings agency, downgraded Japan's four leading securities houses, Nomura Securities, Daiwa Securities, Nikko Securities and Yamamoto Securities, because of concern about the effect of the recent financial scandal on long-term earnings and profitability. Page 6

BANK of Finland, the country's central bank, will inject FIM2bn (\$420m) into Skopbank, Finland's troubled fourth-largest bank, as part of further plans to restructure and stabilise Skopbank's financial position. Page 22

SOUTH KOREA is taking a tough line with the US in a \$100m-a-year trade dispute over international telephone calls. Page 4

PRIMERICA, US financial services group, posted a 31 per cent rise in third-quarter profits to \$123.5m. In the same quarter last year, Primerica earned \$49m. Page 24

LUCAS Industries, UK automotive, aerospace components and technology systems group, reported a 55 per cent drop in annual pre-tax profits to £23.6m (£34.4m). Page 24; Lex, Page 22

GIO Australia, fifth largest domestic insurance company, is to be privatised in a flotation expected to raise around A\$100m (£57.5m). Page 24

PAY and benefits packages for company directors and senior managers are becoming similar throughout Europe, according to a study by Monks Partnership, a UK-based pay consultancy. Page 2

WORLD sugar prices have only been prevented from falling by the prospect of credit guarantees facilitating purchases by the former Soviet Union, according to S.D. & F. Man, London trade house. Page 30

EUROPE'S charter airlines are heaving a collective sigh of relief after EC finance ministers agreed to postpone abolition of duty-free concessions. Page 4

Union leaders, who in previous years, have put in for "substantial" but unspecified rises, described this year's 7 per cent claim as realistic.

FORD's losses in the UK this year will be "far worse" than last year's £274m, which was the first pre-tax loss for 20 years, the company's 29,000 manual workers were warned yesterday.

Union leaders seeking a pay increase of at least 7 per cent, reduced working hours and improved job security were also warned by Mr John Hougham, Ford UK personnel director, that the company's worldwide profit position was "probably under the worst pressure we have ever experienced, with an unprecedented profit decline in the UK, US and the rest of the world."

The gloom surrounding Ford in the UK derives from the company's shrinking share of a new car market which is suffering one of its sharpest downturns in history. Last year, Ford sales volumes fell by 17 per cent, compared with 1989.

Union leaders, who in previous years, have put in for "substantial" but unspecified rises, described this year's 7 per cent claim as realistic.

Pope visits Brazil as wave of evangelicism grips country

Pope John Paul II's Brazilian tour is a clear sign of the Vatican's preoccupation with the recent explosion of evangelical sects in the world's largest Roman Catholic country. Page 9

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Tuesday October 15 1991

Yavlinsky warns Soviet reserves only sufficient for two months

G7 agrees to relieve Moscow's debt crisis

By Stephen Fidler and Peter Norman in Bangkok and Leyla Bouton in Moscow

THE Group of Seven leading industrialised countries have agreed to give emergency financial aid to the Soviet Union in the event of an external payments crisis.

Under a secret contingency plan, financial help would be provided if the Soviet Union cannot service its \$60bn of external debt or meet other foreign payments.

This emerged yesterday as official figures in Moscow showed that the Soviet Union faces a foreign exchange shortage of more than \$7bn for the last four months of this year. The shortfall means the Soviet Union will be unable to meet its foreign payments obligations, mainly on debt, without outside help.

The agreement to help in the event of a Soviet liquidity crisis, according to senior financial policymakers, was kept out of a G7 communiqué on Sunday mainly because of European, and in particular, West German objections.

One objection from Bonn was that knowledge of the plan would reduce the republic's incentive to remit currency to boost growth. Page 23

REINFORCING Mr Dunkel's remarks, a communiqué from the IMF's policymaking interim committee warned that a failure of the Uruguay round



Grigory Yavlinsky (left), leader of the Soviet delegation in Bangkok, at a private meeting with Norman Lamont, UK chancellor of the exchequer

The G7 - the US, Japan, Germany, France, Britain, Canada and Italy - will send senior finance officials to Moscow soon. One aim of the mission is to put pressure on the republics to join the centre in a common economic framework to meet the country's external obligations. The other is an attempt to work out with the authorities a method of making the current Soviet payment system function.

A malfunctioning payments system, where foreign exchange receipts are not being transmitted to the centre, is seen to be the main reason behind the Soviet lack of foreign exchange.

There is still hope in some -

but not all - G7 governments that a liquidity crisis can be avoided. Relative to the size of the country, the balance of payments problem is modest.

However, all the G7 countries emphasised the importance of the Soviets maintaining creditworthiness. This emphasis is in large part because the US, Japan and Canada are forbidden by law and custom from extending official credits to borrowers that have interrupted their debt payments.

Some members of the G7 are considering further substantial support, which would total well over \$1bn, apart from the contingency package and \$7.5bn in food and humanitarian aid already pledged.

The G7 communiqué pledged a continued flow of resources to the Soviet Union provided certain conditions were met.

Lev Boulton adds from Moscow: An aide to President Mikhail Gorbachev predicted that a treaty for a political union to bind together at least a core of the former Soviet Union would be ready for signing in November.

Mr Grigory Revzen, chief of the presidential staff, said a proposed union of "sovereign free republics" would be signed by at least eight of the 12 remaining republics.

This review led to the board finding it necessary to inform the Oslo bourse that the result for the third quarter of 1991 will show that the bank's private share capital is lost.

A Christiania executive refused to comment on a national radio report that in the third quarter the bank will post net losses of Nkr1.2bn. In the first half, Christiania reported a net loss of Nkr1.6bn against a Nkr1.2bn profit in the corresponding period a year earlier.

The bank said its third quarter result would be announced by the end of next week - earlier than expected.

Mr Per Ditlev-Simonsen, Christiania's board chairman, and Mr Boerge A. Læstø, the bank's president, refused, at a news conference yesterday to be drawn on details of the bank's third quarter figures.

Banking crisis, Page 19

Nordbanken, Page 21

Hopes rise for breakthrough on Gatt

By Peter Norman in Bangkok, Quentin Peel in Bonn and William Dawkins in Paris

HOPES OF a breakthrough in the stalled talks on trade reforms rose further yesterday as the chief of the world's main trade negotiating body indicated that political bargaining could now resume in earnest.

Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, was talking in Bangkok at the annual meeting of the World Bank and International Monetary Fund. His remarks followed Germany's decision last week to back plans to cut farm subsidies and commitment from European Community

ministers at the weekend to give the EC Commission flexibility to negotiate agreements on trade reform.

While Mr Dunkel stopped short of predicting that trade talks could be completed by the end of the year, he warned that longer delays could damage the world economy. The talks stalled in Brussels last December over the sensitive issue of farm subsidies.

Reinforcing Mr Dunkel's remarks, a communiqué from the IMF's policymaking interim committee warned that a failure of the Uruguay round

described this year's 7 per cent claim as realistic.

Although nearly 3 percentage points above the latest reported inflation rate of 4.1 per cent, it is either less than, or equal to, the rises due to be paid in the second year of two-year deals by other leading manufacturers. Rover and Peugeot-Talbot are to pay rises of 7.5 per cent in the next three months, while planned rises at Nissan and Jaguar are in line with the Ford claim.

Normally Ford makes little response on the first day of pay talks. However, it used yesterday's meeting with union leaders to paint a picture of its immediate future in the UK which was unprecedented in detail and in its bleakness.

In doing so, it made clear its view that Ford's UK work force still has a long way to go before they match the productivity of even their continental counterparts, let alone cope with the "supreme challenge" represented by Japanese "transplant" car factories

in the UK.

Mr Hougham predicted that, by the end of the decade, Japanese manufacturers would have installed UK capacity to build in cars a year. By then, he said, the Japanese would also have captured 28 per cent of the UK market, compared with just over 11 per cent now.

The informal understanding between the EC and Japan's Ministry of Trade and Industry, reached in July on a post-1992 regime for Japanese vehicle sales, envisages annual Japanese production within the entire EC of only about 1.2m cars and light commercial vehicles by 1999.

However, Ford's forecast gives credence to industry analysis that Japanese output levels in the whole EC will be hovering at 2m by the end of the decade.

This year, total new car sales are expected to be a further 22 per cent down to 1.55m.

Industry news, Page 12
Ford re-equipping, Page 16

MARKETS

STERLING	DOLLAR	STOCK INVEST
New York close: \$1.715 (1.7235)	DM1.70175 (1.8985)	FTSE 100: 2,574.5 (+18.5)
London close: £1.7155 (1.7195)	FF6.7810 (5.754)	FT Ordinary: 1,973.6 (+19.7)
DM2.9175 (2.81)</td		

EUROPEAN NEWS

Spain on course to hold inflation below 6%

By Tom Burns in Madrid

SPANISH consumer prices rose by 0.8 per cent last month, the lowest September rise for five years, to bring annual inflation down to 5.7 per cent.

The CPI figures, which bring the accumulated price rise for this year to 4.6 per cent, indicate that Spain will end this year with an inflation figure below 6 per cent - against a 6.5 per cent rate at the end of 1990 - although above the 5.5 per cent target that the government had set itself.

The Bank of Spain kept its base intervention rate unchanged at 12.6 per cent at

yesterday's 10-day certificate of deposit auction.

This did not surprise the markets, given recent statements by Bank of Spain governor Mr Mariano Rubio urging continued high interest rates.

Analysts see only a limited scope for a fall in the intervention rate before the end of the year.

The case for caution in easing credit restrictions is fuelled by the expected inflationary impact of higher taxes on petrol and cigarettes and of an overall rise in value added tax next year, according to guide-

lines of the 1992 budget proposals. The bank of Spain is, moreover, concerned that a relaxation of interest rates could prompt a shift from Spanish to German bonds.

In line with the government's forecast of lower 1991 GDP growth of 2.7 per cent, the country's industrial production was 1.8 per cent lower in the first seven months of this year.

This has prompted an increase in unemployment to 15 per cent of the active labour force in September, up from a figure of 14.6 per cent in August.

Unesco to reconsider role

UNESCO, saved from a cash crisis when Japan pledged to pay its dues, is to rethink its role at a general conference due to start today. Reuters reports from Paris.

President François Mitterrand of France will open the three-week biannual session, underlining the importance the country attaches to the UN Educational, Scientific and Cultural Organisation. It has been since Washington and London walked out in 1986 after accus-

ing the agency of mismanagement and anti-western bias. Unesco was once an ideological battleground for north-south, east-west and Arab-Israeli conflicts, but its conference this year seems likely to be uncontroversial.

Arab states keen not to

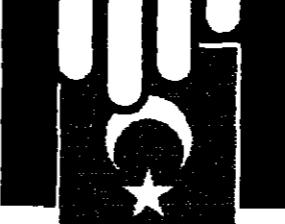
underline the search for consensus jeopardise the country's hard-won political stability. After eight years of majority government, Turks are preparing themselves for the uncertain prospect of a hung parliament.

Polls suggest that none of the main parties - Anap, the conservative True Path party (DYP) or the Social Democrats (SHP) - can win an overall majority in the 450-seat parliament.

Western diplomats argue that only strong leadership can resolve the country's formidable array of problems. Turkey's

decision to call elections, a year before they were due, comes amid unrest in the country's Kurdish-speaking south-east. Separatists have stepped up a campaign of violence which since 1984 has claimed an estimated 3,000 lives.

Last week's apparently indiscriminate Turkish air raids on



TURKISH ELECTIONS

villages in north Iraq was an attempt to underline government claims that the PKK Kurdish separatist party represents an external threat.

Despite growing evidence the movement is taking root inside Turkey, only the Social Democrats can be expected to take a less harsh approach.

On the economy, any incoming government faces an equally daunting task, with inflation running at almost 70

per cent and the budget deficit spiralling to more than 11 per cent of GNP. No party dares to talk about the austerity programme which economists insist is the only way out of the current mess.

The government's message and that of its youthful prime minister, Mr Mesut Yilmaz, is that "Anap still has work to do." But as ever in Turkey, business and politics are intricately mixed. One of the biggest concerns among foreign investors is that a new government, keen to reassert its patronage, will embark on a purge of the bureaucracy. Bankers in particular will want to see the survival of Mr Rusu Saracoglu, the central bank governor and a pivotal figure in Turkey's reform programme.

The other unanswered question is the fate of Mr Turgut Ozal, the former prime minister who used Anap's parliamentary majority to become president in 1989.

Many ordinary Turks retain a sneaking admiration for the tubby technocrat, who irreverently reviews troops in his Bermuda shorts and more than anyone since the modern country's founder, Kemal Ataturk, has forged Turkey's identity as a modern western democracy.

But the president's extravagant lifestyle, and the brazen

past was a mirror for how the nation votes as a whole.

In the 1989 municipal elections are anything to go by, both DYP and Anap could have difficulty winning the necessary 20 per cent of the vote in Istanbul and the three other cities, Izmir, Ankara and Adana, which together account for close to a third of all parliamentary seats.

On the other hand, the Social Democrats, traditionally strong in urban constituencies, have suffered from having the budgets of their local mayors squeezed by the central government, a reversal of one of Anap's most enlightened policies of decentralising spending controls.

Moreover, in a political culture still dominated by personalities, not policies, the inability of party leader Mr Erdal Inonu, a physics professor and son of Turkey's first president, to project strong leadership is sure to count against the SHP.

Western diplomats fear one of the main parties, in order to win power, may seek an alliance with one of the small radical parties. The Democratic Socialists of Mr Bulent Ecevit, the left-wing former premier, and the Islamic Welfare party (RP) of Mr Necmettin Erbakan have indicated they are open to offers.

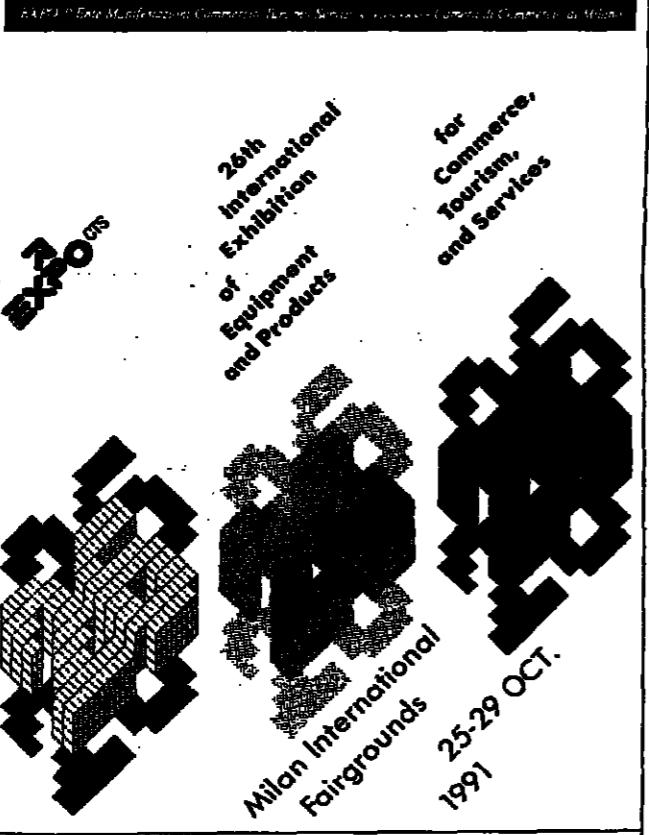
Full crossfire, Page 6

Italian stock market strike set to continue

THE strike by floor traders on Italy's 10 stock markets, which has paralysed business and could delay tomorrow's close of the October trading account, is set to continue after fruitless attempts at conciliation yesterday, writes Hag Simonian from Milan.

The strike, which began on Friday, is over the threatened

loss of hundreds of jobs among the country's 800 floor traders. New rules to be introduced in January will create the Società di Intermediazione Mobiliare (SIM), a new type of share trading and fund management company. Many stockbrokers planning to become SIMs have used the rules to cut the number of traders they employ.



NOTICE TO THE HOLDERS OF THE 600,000 CALL WARRANTS AND THE 600,000 PUT WARRANTS SGA SOCIETE GENERALE ACCEPTANCE N.V. ISSUED ON APRIL 12, 1991 RELATING TO 120,000 MAJOR MARKET INDEX UNITS

Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 11th October 1991, as a result of the decision of the American Stock Exchange to divide by two the value of the Major Market Index.

Call Warrants: the new definition of the "Settlement Amount", according to Condition 1 of the Terms and Conditions of the Call Warrants, is adjusted as follows: "Settlement Amount means in relation to a Set of Warrants an amount in US Dollars equal to the excess (if any) of the product of (a) two and (b) the Settlement Price over the Denominated Amount."

Put Warrants: the new definition of the "Settlement Amount", according to Condition 1 of the Terms and Conditions of the Put Warrants, is adjusted as follows: "Settlement Amount means in relation to a Set of Warrants an amount in US Dollars equal to the excess (if any) of the Denominated Amount over the product of (a) two and (b) the Settlement Price."

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The Shareholders are hereby convened to attend an

EXTRAORDINARY GENERAL MEETING

to be held on 31st October 1991 at 3pm at the offices of the Transfer Agent Banque Internationale à Luxembourg S.A., 69 route d'Eich in Luxembourg, Grand Duchy of Luxembourg, with the following agenda:

1. Amendment of article 7 c (ii) of the articles of incorporation (the "Articles") to provide therein a repayment of not more than 10 per cent. of the Net Assets of the Company as may be decided by the Board of Directors from time to time, in case of a reduction of shares of the Company (the "Shares") from a Restricted Person, as defined in such article.

2. Amendment of article 20, third paragraph, third sentence and article 21, first paragraph, first sentence, to provide in each case for redemption of the Shares, at a price based on the Net Assets per share less a redemption charge of not in excess of 3 per cent., thereof as may be decided by the Board of Directors from time to time and, in the case of the category B Shares the contingent deferred sales charge as may be applicable.

Resolutions on the agenda above will require a quorum of one half of the Shares issued and outstanding and a majority of two thirds of the Shares present or represented.

Proxies should be sent to the transfer agent at its address above or by fax to Luxembourg (352) 4590-3331 no later than 2 days prior to the meeting date.

The Board of Directors

Turks fear hung parliament after poll

The winners next weekend will face a separatist challenge, writes John Murray Brown

A SLICK, French-inspired advertisement, conjuring up all the violence and political strife which plagued the country in the 1970s, flashed across Turkish televisions earlier this month, as the ruling Motherland party (Anap) launched its election campaign.

Turks at times seem happy just to be holding next Sunday's elections, given the country's fitful experience of democracy, with the military intervening three times in just over 30 years. Equally encouraging, all the main parties seem committed to continue Anap's market-based reforms, which have done so much to open up Turkey's economy.

Yet there is also some concern lest the search for consensus jeopardise the country's hard-won political stability. After eight years of majority government, Turks are preparing themselves for the uncertain prospect of a hung parliament.

Polls suggest that none of the main parties - Anap, the conservative True Path party (DYP) or the Social Democrats (SHP) - can win an overall majority in the 450-seat parliament.

Western diplomats argue that only strong leadership can resolve the country's formidable array of problems. Turkey's

per cent and the budget deficit spiralling to more than 11 per cent of GNP. No party dares to talk about the austerity programme which economists insist is the only way out of the current mess.

The government's message and that of its youthful prime minister, Mr Mesut Yilmaz, is that "Anap still has work to do." But as ever in Turkey, business and politics are intricately mixed.

In theory the election has no bearing on his future, yet Mr Suleyman Demirel, the DYP leader, who has spent a decade in the wilderness, has embarked on a campaign to oust him. Some observers rule out any possibility of a coalition between Anap and DYP, leaving the right-wing vote, traditionally 60 per cent of the total, split.

On the other hand, the Social Democrats, traditionally strong in urban constituencies, have suffered from having the budgets of their local mayors squeezed by the central government, a reversal of one of Anap's most enlightened policies of decentralising spending controls.

Moreover, in a political culture still dominated by personalities, not policies, the inability of party leader Mr Erdal Inonu, a physics professor and son of Turkey's first president, to project strong leadership is sure to count against the SHP.

Western diplomats fear one of the main parties, in order to win power, may seek an alliance with one of the small radical parties. The Democratic Socialists of Mr Bulent Ecevit, the left-wing former premier, and the Islamic Welfare party (RP) of Mr Necmettin Erbakan have indicated they are open to offers.

In the cities, the result is less predictable. Some suggest DYP may fail to win a single seat in Istanbul, which in the

THE BUSINESS EDGE

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Problem Solved

WORLD TRADE NEWS

German farm minister may end subsidies

By Quentin Peel in Bonn

MR Ignaz Kiechle, German agriculture minister, has agreed to contemplate dismantling subsidies under the EC farm policy, provided farmers receive direct income compensation, officials said in Bonn. Such compensation must not be included in the measures required to be dismantled under the eventual Gatt agreement on farm trade, the German agriculture ministry said yesterday.

The deal thrashed out in the German cabinet, and greeted by the European Commission and most EC trade ministers at the weekend, is important because it accepts the EC must give "specific binding commitments" on dismantling internal farm subsidies, protection against external farm products, and export subsidies.

Clearly, Mr Kiechle, for years a staunch defender of the status quo under the Common Agricultural Policy, will fight to protect his farmers' incomes.

Under guidelines agreed by the German cabinet, any possible future cut in support prices for farm products in the EC will be acceptable only in exchange for income compensation, Mr Kiechle said. Producers must be assured that a "positive development of farm prices" would again be possible.

He told the Bundestag that satisfactory incentives must be

introduced to encourage farmers to accept measures for cutting the volume of their output, and that compensation payments should only be made to farmers undertaking such measures. The guidelines state any income compensation must be "long-lasting and reliable". There should be no discrimination against larger farmers, which might undermine the structural development of agriculture.

Mr Kiechle said the cut in EC surpluses must be achieved through effective and balanced measures involving price and quantity, to ensure European farm output was improved. State support for extensive and environmentally-sound agriculture should be strengthened, while set-asides alone could not cope with excess output over an extended period.

The cabinet decision had been taken under these guidelines, which may yet prove tough to negotiate through the Gatt round. Bonn officials say the reaction of the European Commission and the US government will be critical.

The decision included a pledge, at Mr Kiechle's insistence, that the existing VAT-based aid provided to German farmers, and the socio-structural income compensation for agriculture must be kept at the same level, while being redesigned to comply with EC and Gatt rules.

US computer company in Chilean software deal

DIGITAL Equipment Corporation, the US computer company, has teamed up with a Chilean software company in a \$50m (£34.8m) joint venture intended as a launch-pad into the Latin American market, Leslie Crawford reports from Santiago.

Digital's partnership with Sonda de Chile hopes to woo 15 countries in the region (excluding Brazil) with a package of US hardware plus software specifically tailored for Latin

American needs. Deal, the joint venture launched this month, will pose the biggest challenge yet to IBM's dominant share of the Latin American market.

Sonda, Chile's biggest software and computer services company, cornered a 20 per cent share of the Chilean market last year with sales of \$80m. With Mexico, Venezuela and Colombia planning private pension schemes soon, Sonda believes it will have the experience to run their systems.

Seoul takes tough line in phones row with US

By Hugo Dixon

SOUTH KOREA is taking a tough line with the US in a \$100m-a-year trade dispute over international telephone calls.

Mr On-Chong Song, telecommunications minister, said the conflict would not be resolved if the US government viewed it purely as a way of reducing the money US telecoms carriers now pay their Korean counterpart to settle the imbalance of calls between the two countries.

Mr Song said Seoul was moving on with privatisation of Korea Telecom, stalled by weakness of the local stock market. About 20 per cent of

the company's shares would be sold to Korean investors in the next year, with plans for half the company to be sold eventually, he added.

In 1988, the latest year for which figures are available, the US made 121m minutes of phone calls to Korea but received 31m minutes back. Because of this imbalance, US carriers had to pay Korea Telecom \$106m (£61.6m).

The US, which faces a \$3bn annual deficit on international calls with the rest of the world, has been pressing Korea and other countries to cut international charges to boost traffic, thus cutting the

imbalance which causes the deficit. It has also been calling for cuts in "accounting rates" which determine how much has to be paid to settle the imbalance in traffic.

Mr Song defended the Korean prices. They were "not so high" compared to the price of calls from Japan and the US to Korea. He also defended South Korean rates: "The money we receive from accounting rates is lower than charges we receive from consumers, which implies they are not really higher than costs."

Asia has overtaken the Middle East as South Korea's largest overseas construction mar-

ket, a report by Seoul's construction ministry shows.

The shift reflects rapid expansion in orders from south-east Asia, mainly Malaysia, Indonesia and the Philippines. Delays in rehabilitation projects from Iraq and Kuwait after the Gulf war have prompted a cut in orders from the Middle Eastern market.

Ministry statistics show that in the first nine months of this year, Korean companies received orders worth \$670m from other Asian countries.

This, which represents 44 per cent of all overseas orders during the period, is almost double the value of contracts

received from Asia in the same period of 1990.

But orders from the Middle East declined sharply, representing just over one-tenth of the \$5.39bn-worth of contracts received in the first nine months of last year.

This was despite contracts resulting from the \$4.6bn Man-Made River project awarded to Dong Ah Construction by the Libyan government.

A construction ministry spokesman said recovery was expected in the Middle Eastern markets as contracts at present under negotiation are concluded with Iraq and Kuwait.

Danes to sign deal for M-way bridge

THE Danish government has decided to sign a multi-billion kroner contract to build a motorway suspension bridge across the Great Belt, although it is involved in a court case in The Hague in which Finland has challenged the bridge's legality. Hilary Barnes reports from Copenhagen.

The Great Belt is the main shipping lane linking the Baltic and the Kattegat. The contract, with a German and an Italian consortium, will be signed on October 22, the Danish transport ministry says.

The 60-metre clearance for the suspended section will not be high enough to allow the Finns to tow oil drilling rigs made at a Finnish ship yard out of the Baltic. The Finns say this contravenes Denmark's treaty obligations to allow free passage to all shipping.

Yesterday, water flooded a rail tunnel being built under the Belt. The accident is expected to delay work on the tunnel, already 13 months behind schedule, for several months.

Charter airline duty-free reprieve may be temporary

EUROPE'S charter airlines are heaving a collective sigh of relief after EC finance ministers agreed to postpone abolition of duty-free concessions, Tim Burt reports.

The carriers, which dominate a package holiday market worth over £1bn, claim that plans to end duty-free sales from 1993 would have

increased their costs by up to 30 per cent and threatened their survival. But their reprieve may be only temporary. The European Commission has backed a Dutch proposal to defer abolition by just four years, following introduction of the single market.

Airline executives see this as a stay of execution which does

nothing to cut their potential losses. Led by the International Duty Free Confederation (IDFC), they are pinning their hopes on a British plan for a 10-15 year transition period involving a review before a final decision.

Mrs Christiane Scrivener, EC tax commissioner, rejects the UK proposal. She is determined

duty-free sales will not survive to hamper withdrawal of frontier controls between EC member states. Her stand has dismayed charter airlines. They fear eventual abolition of concessions will force airports to raise landing fees to offset the loss of duty-free revenue and deprive them of their own in-flight sales. Higher airport

charges and loss of duty-free revenue will put pressure on carriers to raise ticket prices in a market aimed at budget holidaymakers. Ms Sally Biles, of the Brussels-based IDFC, warns: "Most European charter carriers are in financial difficulties. Anything which aggravates that will put them in a difficult position."

Baltic states in scramble for hotel joint ventures

Former state-run properties are being transformed into islands of western comfort, writes Gillian Tett

M R Mihis Taliste, manager of Tallinn's Palace Hotel, speaks like a man besieged. As acting head of a Finnish-Estonian joint venture hotel enterprise, set up two years ago by the Finest Hotel Group to build a western standard hotel for foreign businessmen, he presides over a little citadel of western comfort in Tallinn.

The endeavour is one of the first of its kind in the Baltics. Unlike the Intourist and other state-run hotels that previously dominated the Soviet hotel industry, it offers rare - by Soviet standards - luxuries such as direct-dial international telephone lines, smiling receptionists and sachets of shampoo in cockroach-free bathrooms.

"Outside the doors of the hotel we can guarantee nothing. Inside, though, we struggle to maintain western standards," says Mr Taliste, who

In Tallinn, the Finest Hotel Group is planning to carry out

claims demand has been so high in recent months that the 91-bedroom hotel has been running at 100 per cent capacity with a turnover in the first year of business of 1.4m Finnish Marks (£1.97m).

The venture is already spawning a series of competitors. As hopes rise in the Baltics of a future tourist and business boom in these, the most westernised of the former Soviet republics, foreign companies are scrambling to turn the old state hotels into western-standard enterprises.

Most of this business is still being conducted as joint ventures. Although Estonia recently adopted a liberal foreign investment law which theoretically permits 100 per cent foreign ownership, conditions for the lease of state property remain more favourable for joint ventures.

However, it is in the Latvian capital of Riga that the hotel expansion is occurring most

rapidly. According to Mr Aivar Purins, deputy manager of Riga's municipal hotels organisation, five of the 13 hotels under municipal jurisdiction are now being renovated as joint ventures.

A part of the centrally-located Hotel Riga for example.

Swedish-Latvian joint venture which has already successfully turned one floor of the Riga Hotel into a tiny 16-bedroom business-class enclave, is now carrying out a £1.7m (€1.7m) renovation of the Hotel Metropole.

Under a joint venture deal signed recently between the municipal hotel organisation and the American company A B Khan, another two hotels in Riga will be developed into a five-star, 200-room hotel complex - a venture that, according to Mr Purins, is part of a \$100m investment package by A B Khan.

Even Latvia's Intourist hotel, named in true Soviet bureaucratic style the Hotel Latvia has now broken free.

Similar initiatives are under way to develop other aspects of Latvia's infrastructure. The Latvian ministry of communications is due to decide by the end of this month between

rival bids from Swedish Telecom and the American companies AT&T and US Sprint, to develop the telephone system.

Under a \$25m joint venture signed between the Latvian ministry of civil aviation and an American-based investment group, Baltic International USA, a new airline company - Baltic International Airlines - is being set up as the successor to Latvian Aeroflot.

The Latvian civil aviation ministry is also viewing plans to develop Riga's small international airport, which currently handles 150 passengers a day.

These hopes seem somewhat optimistic, considering Riga airport only has the capacity to handle 500 international passengers a week at the moment. But it seems to be enough to persuade the hotel joint venture groups that there will be enough western customers to fill the beds in their future western-style hotels.

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LENIN

Tobacco ruling strikes blow for freedom



Globe & Mail

It would be hard to find too many supporters for Lenin's view.

The truth is that all democracies must be very careful about restrictions on liberty and especially about restrictions on freedom of expression.

A Canadian court ruled in July that banning tobacco advertising was “a form of censorship and social engineering which is incompatible with the very essence of a free and democratic society.” So it struck down Canada’s advertising ban.

Yet Brussels is still trying to ban tobacco advertising in Europe. Brussels is an odd and rather worrying place for the spirit of Lenin to linger on.

TOBACCO ADVISORY COUNCIL
Hear the other side

INTERNATIONAL NEWS

Hashimoto bows out as Japan's finance minister

By Robert Thomson in Tokyo

MR Ryutaro Hashimoto formally bowed out yesterday as Japan's finance minister to take responsibility for the series of securities and banking scandals which he and the country's financial industry now want to regard as closed cases.

After arriving back from international financial meetings in Bangkok, Mr Hashimoto tendered his resignation, which had already been announced, to Mr Toshiki Kaifu, the prime minister, who will look after the portfolio until his term expires at the end of the month.

Today marks the start of tough penalties imposed on the four leading stockbrokers for compensating clients for securities losses after March 1990, with Nomura Securities, the largest house, suffering the harshest punishment because of its excessive promotion of shares in a railway group, Tokyu Corporation, in which an alleged gang leader has acquired a large stake.

Nomura is banned from broking equities for a month at 88 branches and offices, while the ban will apply at the head office and seven large branches for an additional two weeks to November 25; these eight were seen to have played a leading role in the promotion of Tokyu Corporation. The other houses, Daiwa Securities, Nikko Securities, and Yamaichi Securities, along with Nomura, are also banned from all business with corporations, including underwriting and broking, for between one

and three weeks. Nikko received the three-week penalty for compensating clients who had pledged in writing not to accept payments.

Brokers said yesterday that the measures were likely to result in lower share turnover on the Tokyo Stock Exchange, but that they were unlikely to have a long-term impact on Nomura's position as the leading Japanese securities house.

Having overseen the punishment of the Big Four brokers, Mr Hashimoto said yesterday that they now must work to win back the trust of ordinary investors disillusioned by the preferential treatment of corporate clients.

Mr Hashimoto said the ministry's bureaucrats, condemned for their lax supervision, must prevent a repeat of the scandals, which also touched his former secretary, who was allegedly involved in arranging illegal bank loans.

But there were signs yesterday that the scandals have not yet come to a close, as Yamaichi Securities issued a formal statement denying Japanese press reports that it had returned up to 40 per cent of stock brokerage commissions to favoured customers at one of its branches.

Yamaichi said it is aware that the Finance Ministry is continuing investigations into allegations of client compensation, but that the broker had never given a pre-investment pledge of fee reimbursement, nor had it promised to buy back newly-placed shares or convertible bonds from clients.

The Finance Ministry is

Nobel prize for Burma opposition leader

By Alexander Nicoll, Asia Editor

AUNG SAN SUU KYI, the Burmese opposition leader and democracy campaigner who has been under house arrest in Rangoon since July 1989, was yesterday awarded the 1991 Nobel Peace Prize.

The Nobel Committee said her non-violent struggle for democracy and human rights was "one of the most extraordinary examples of civil courage in Asia in recent decades". Since Burma's military rulers have allowed her no visitors or any other outside contact for over a year, it was not known whether she was aware of the award. Her husband, Mr Michael Aris, a British expert on Tibet who is currently a visiting professor at Harvard University, said he hoped it would put pressure on Burma's authorities to free her.

Her cause is simple - it is human freedom, and she has struggled for it and she has suffered for it along with many of her people," Mr Aris said.

Aung San Suu Kyi, 45, was one of the most prominent leaders of a popular uprising in 1988 which was brutally crushed as the army seized power. Her party, the National League for Democracy, won a landslide victory in general elections held in May 1990.

However, by the time of the elections she had already been confined to her compound beside Rangoon's Inya Lake for 10 months.

The ruling State Law and Order Restoration Council (Slorc) did not honour the election result, remains in power, and has ignored pressure from around the world - renewed in government statements yesterday - to hand over to democratically elected leaders and cease abuses of human rights.

Aung San Suu Kyi has become the most potent symbol of hope for the Burmese people.

She is the daughter of General Aung San, a national hero who negotiated Burma's independence from Britain and was assassinated in 1947 when he was 32 and she was two years old. She was educated in Burma, India and at St Hugh's College, Oxford. After marrying Mr Aris, who is an Oxford don, in 1972, she pursued a life of scholarship and motherhood - they have two sons - until March 1988, when she returned to Burma to tend her dying mother.

The popular disturbances forced her to accept that the time had come to pick up her father's torch. She entered politics, writing a letter in July to the government suggesting reforms. By late August she was addressing a huge crowd in Rangoon. After the September crackdown, in which thousands were killed or wounded by troops, she said: "Despite it all I still believe that we must try for a peaceful and constitutional change."

Over the ensuing months, she continued her campaign and attracted large crowds despite a military ban on gatherings. Finally, her plans for ceremonies to mark the anniversary of her father's assassination proved too much for the army which sent troops on to

the streets. She was placed under house arrest the next day.

Aung San Suu Kyi is most unlikely to be able to collect in person the \$1m award in December, because of the serious risk that she would not be allowed back into Burma even if the authorities released her to go to Oslo. They have said she cannot be released unless she renounces politics.

Nor is there any evidence that the Nobel award, though it may embolden campaigners for democracy, will have



Example of courage: picture of Aung San Suu Kyi taken in April, 1989 before her house arrest

any immediate effect on a regime which

has no qualms about imprisoning political activists and other methods of suppressing opposition.

Rangoon Radio's evening broadcast yesterday made no mention of the award. The first secretary of Burma's embassy in Bangkok was quoted by Reuters as saying that Aung San Suu Kyi was a troublemaker. "She was always leading the people the wrong way, which led to a chaotic situation in our country."

However, Mr Sein Win, another opposition leader, said in New York: "We are

very happy. We were waiting for that news. It will change the situation, but I cannot say how. It is a great embarrassment to the military."

Amnesty International, the human rights group, said it hoped the award would draw attention not only to Aung San Suu Kyi's situation but also to that of hundreds of others detained in Burma.

Mr Aris said: "No matter how long they keep her isolated, I know that her spirits are indomitable. She will not give up."

Big Four downgraded by S&P

By Patrick Harverson in New York

STANDARD & POOR'S, the US ratings agency, yesterday downgraded Japan's four leading securities houses because of concern about the effect of the recent financial scandals on long-term earnings and profitability.

Last week Nomura Securities, Daiwa Securities, Nikko Securities, and Yamaichi Securities were temporarily suspended from participating in a range of business activities by Japan's finance ministry.

S&P cut its long-term credit rating of Nomura from AAA to AA-plus, of Daiwa and Nikko from AA to AA-minus, and of Yamaichi from AA-minus to A-plus.

The ratings of the four groups' subsidiaries were also lowered, but their short-term debt ratings were not changed.

The downgrading reflects S&P's concern that the recent slowdown in stock market activity, which has been partly triggered by a loss of investor confidence following the scandals, will hit profits.

The ratings agency is also worried about the impact on earnings and operating flexibility of the structural changes taking place in the Japanese financial market.

Japanese bankruptcies and debt grow

By Robert Thomson

JAPANESE bankruptcies in September totalled 846, a 59 per cent increase from the same month last year, while outstanding debts were Y56.6bn (£3.5bn) more than six times higher than a year earlier.

Business failures were blamed on the collapse of Japan's financial bubble, which saw sharp increases in failures of property and financial companies, while a labour shortage was also said to be an important cause of bankruptcy.

Japanese credit research agencies said that in the first half of this fiscal year, beginning in April, the bankruptcies left outstanding debts totalling Y3.818bn, a record for a six-month period.

Telkomsat Data Bank said the debt total was almost five times higher than the same period last year, with the largest failure that of an Osaka restaurant run by the stock investor Ms Nul Onoue, which owed Y410bn. The agency said labour shortage-related failures rose 70 per cent while those linked to financial investment were 260 per cent higher. In all, 5,244 companies failed during the half, a 78.8 per cent rise on the same period last year.

New Zealand ready to consider visits by N-powered vessels

By Terry Hall in Wellington

NEW ZEALAND'S National Government yesterday established a committee of senior ministers to decide if it is safe to allow nuclear-powered vessels to visit the country's ports.

The decision follows reports that the government intends to relax anti-nuclear legislation passed by the previous Labour administration, which effectively saw the end of the regional Anzus pact and strained relations not just with the US but with Australia and Britain as well.

Last month's decision by US President George Bush to start phasing out the carrying of nuclear weapons aboard US ships over the next two years was warmly welcomed by the government as an apparent way out of the impasse.

It coincided with an unscheduled meeting in New York, the first since 1984, between Mr Bush and Mr Jim Bolger, the New Zealand Prime Minister.

National government ministers, headed by Mr Don McKinnon, the deputy prime minister and foreign minister, have been lobbying hard for restoration of Anzus, in spite of opinion polls showing an overwhelming majority against changing the anti-nuclear law. In opposition, the National party had pledged to retain this legislation.

A recently-commissioned

poll showed, however, that 52 per cent of the population was in favour of visits by nuclear-powered vessels.

The government apparently does not intend drastically to amend the legislation, but to make the passage of nuclear-powered vessels in New Zealand ports a safety matter to be decided by local port authorities and harbour boards. Weekend-long talks, including the minister's decision, said the matter was likely to be resolved over the next three weeks, while Mr Bolger was overseas visiting the Commonwealth heads of government meeting in Harare, Namibia and Europe.

Mr Bolger is in deep political trouble for abandoning other election promises, and it is said his absence will allow other ministers to shoulder the responsibility for what will be a controversial decision.

Announcing the decision before going overseas, Mr Bolger said that with the exception of Maori Affairs Minister who was sacked last week, said the decision would be the "final nail" in the government's coffin.

Latest polls show that the National party has just 22 per cent support compared with Labour's 44 per cent.

Bonn protests at Turkish attack

By John Murray Brown in Ankara and Our Foreign Staff

GERMANY has protested to Ankara over the Turkish bombings of Kurdish villages in northern Iraq over the weekend and vowed to do all it can to power to stop the attacks.

Bonn described the Turkish action as a violation of human rights and the political standards set by the Conference on Security and Co-operation in Europe.

"We made it clear that the federal government will use all means at its disposal to protect the lives of the innocent and suffering Kurdish population in Iraq," a German foreign ministry spokesman, Mr Hans Schmidauer, said.

But he stopped short of endorsing a threat by Mr Otfried Henning, parliamentary state secretary for defence, that Bonn might halt military aid to its fellow Nato member if Turkish troops renewed

attacks. In Ankara, a senior military official said Turkey was pulling forces out of northern Iraq after destroying a string of Turkish separatist Kurdish bases in cross-border raids.

Turkey's ruling Motherland party (Anap) faces the electorate next weekend and is under increasing domestic pressure to take a strong line against the separatists of the Kurdish Workers' party (PKK). Who since the allies withdrew in 1990 have exploited the vacuum in northern Iraq to raid Turkish soldiers were killed.

Whether the bombing of villages up to 20 miles inside northern Iraq resulted in PKK losses is hard to establish. Ankara's way of emphasising its claim that the PKK represents an external threat, despite evidence to the contrary. Presi-

dent Turgut Ozal earlier threatened to force the PKK from its "fox-holes" as far away as the Bekaa Valley in Lebanon if necessary.

Apart from Germany, Turkey's Nato allies are unlikely to criticise the operation, unless there is strong evidence that civilian villages were deliberately targeted.

Western diplomats argue that the PKK is a terrorist organisation and that Turkey's incursion is justified as self-defence - a direct response to the separatists of the Kurdish Workers' party (PKK). Who since the allies withdrew in 1990 have exploited the vacuum in northern Iraq to raid Turkish soldiers were killed.

But there is still serious allied concern about a recent raid, which threatens to end a recent truce between Ankara and the Iraqi Kurds and jeopardise a vital cross-border relief operation by the UN for 350,000 people still stranded near the Iranian border.

Some 800 business, union and government leaders yesterday heard an outline of the Strategic Economic Plan (SEP), which includes a target for Singapore's living standards to match those of the US by the year 2030.

Nato ally warns Ankara after raids on Kurdish villages

By Joyce Chack in Singapore

HUMAN rights organisations throughout the 50-nation Commonwealth yesterday called on the leaders of the member countries to match their words with deeds by actively promoting human rights and democracy.

Non-governmental organisations meeting in Harare on the eve of a Commonwealth heads of government conference urged the leaders to create a standing commission to monitor human rights on a regular basis.

The Commonwealth should prepare to impose sanctions, or even suspend membership of countries where "major human rights violations have occurred, or in the event of the overthrow of democratic governments by unlawful means".

Mrs Flora MacDonald, the former Canadian external affairs minister who chairs the Commonwealth Human Rights Initiative of non-governmental organisations, said at a press conference yesterday: "I do think that the Nobel award, though it may embolden campaigners for democracy, will have any immediate effect on a regime which

has no qualms about imprisoning political activists and other methods of suppressing opposition."

Rangoon Radio's evening broadcast yesterday made no mention of the award. The first secretary of Burma's embassy in Bangkok was quoted by Reuters as saying that Aung San Suu Kyi was a troublemaker. "She was always leading the people the wrong way, which led to a chaotic situation in our country."

However, Mr Sein Win, another opposition leader, said in New York: "We are

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Mr Aris said: "No matter how long they keep her isolated, I know that her spirits are indomitable. She will not give up."

Singapore looks to lower rates of growth

By Joyce Chack

in Singapore

BRIG GEN Lee Hsien Loong, Singapore's trade and industry minister, said yesterday that the island state would achieve 6.5 to 7 per cent economic growth for 1991, compared with earlier official projections of 6 to 8 per cent. Second half performance is unlikely to match the first half's 7.3 per cent growth.

At a press conference, Chief

Anyaoku acknowledged that the leaders would have to take action in areas of democratic government, human rights and rule of law. But he did not favour a linkage between aid levels and human rights performance, stressing that it would be unwise to adopt a policy which would not be acceptable to some members.

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G10 to strengthen ties with regulators

IMF-WORLD BANK

Walters raises some eyebrows

By Stephen Fidler and Peter Norman

SIR Alan Walters loses none of his ability to surprise. Sitting on a panel which included several prominent figures from the Soviet Union, Sir Alan — Mrs Margaret Thatcher's former economic adviser — suggested the Soviets should not get too hung up about inflation. Neither should they worry about who owns enterprises, but more about how well they are managed.

This hardly appears to be the kind of advice he was giving to Mrs Thatcher. Moreover, "the

economist now in charge of the Soviet economy, and the deputy chairman of the National Bank of the Ukraine, Mr Oleksandr Savchenko. In a heated exchange, Mr Yavlinsky suggested that the Ukraine was "broke," lacking the funds even to buy a \$12m (£5.9m) printing press. He added: "You haven't been a country for hundreds and thousands of years." To which the Ukrainian replied that the Union had been the cause of eco-

This mainly appears to be the kind of advice he was giving to Mrs Thatcher. Moreover, it was not the sort of message regarded as helpful by some of the representatives of the World Bank and IMF at the gathering. Bringing down inflation and privatising enterprises are central to their policy prescriptions.

CONFERENCE DIARY

Sir Alan appeared to be suggesting that the important issue was to make sure that prices operated effectively and that bringing down inflation was secondary. He pointed out the price mechanism works in Brazil, even in an inflationary environment. The suggestion problems and avoid a rescheduling of the debt, he said. The Soviet Union's huge raw material resources meant the country was "not overly in debt".

environment. The suggestion was presumably that repressed inflation is worse than unpressed inflation.

He cited the British privatisation experience as the basis for his second assertion. With new management installed and strict cash limits imposed, public enterprises in Britain operated far more efficiently than hitherto. This latter suggestion was not received kindly by Mr Vaclav Klaus, the Czechoslovak finance minister. "The whole experience of socialism was just an attempt to tackle the problem of management. We were taught by our ideological watchdogs that ownership was not important."

IMF staffers.

It meant the industrial world's most important countries were only represented by officials for much of the day in the Interim Committee, the Fund's policy-making body.

Mr Michel Camdessus did not rise to the bait when asked whether the decision of the G7 to meet in this way did not undermine the IMF's authority and devalue that the Interim Committee as the prime decision-making body for the international monetary community.

The blame for the confusion

The delegation from the Soviet Union was busy reminding everybody yesterday just how tough it is going to be for the west to help them out of their difficulties. Among others sitting with Sir Alan were Mr Grigory Yavlinsky, the young

□ □ □ □

was pinned on the hapless Soviet delegation, half of which had arrived too late to join in talks with the G7 on Saturday. But the coincidence of the two meetings was a reminder of how the big industrial countries can be a law unto themselves while espousing the importance of the IMF in the managing the world economy.

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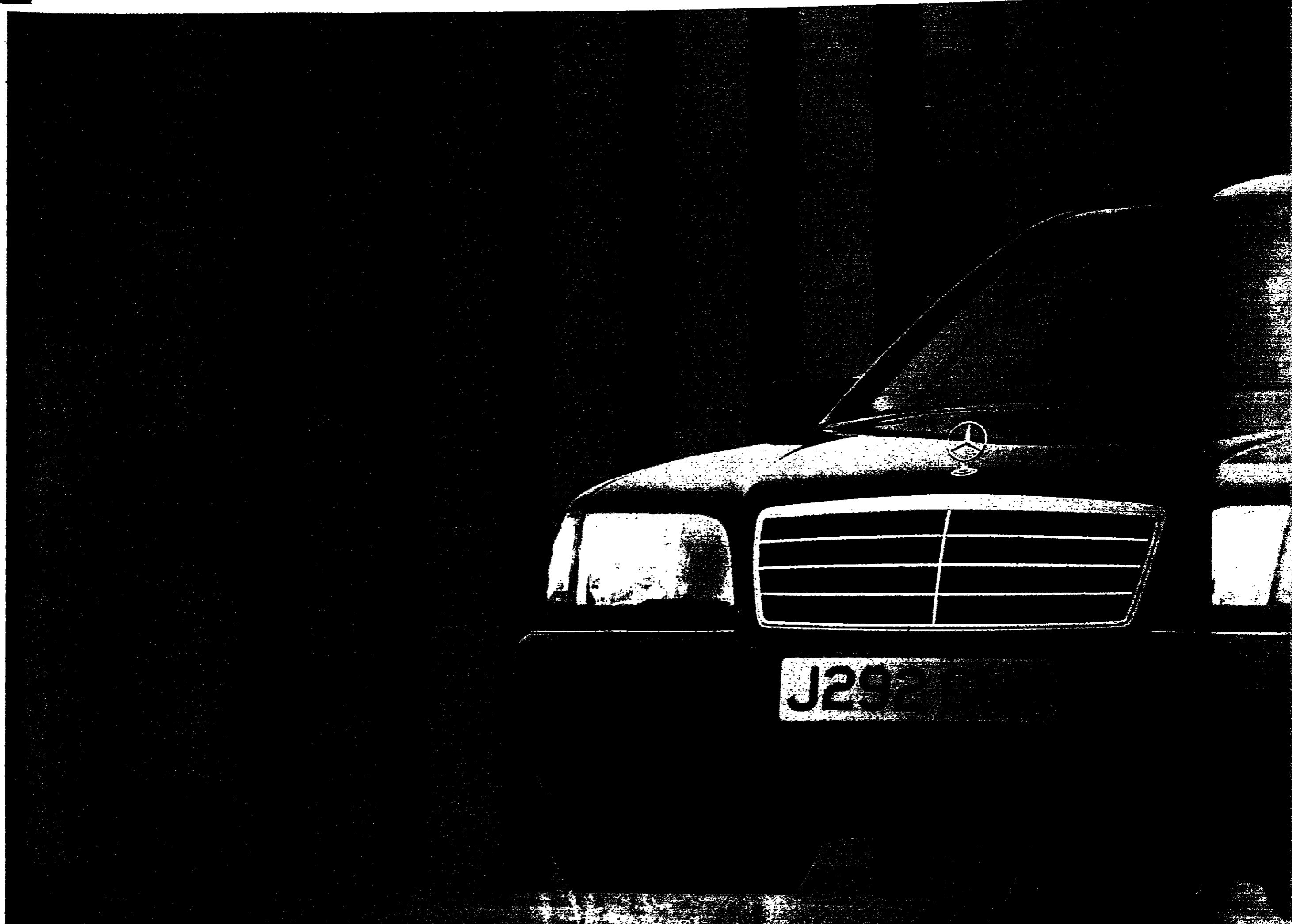
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The latest from theベン

The new S-class has arrived. A car that only Mercedes-Benz could have built. A clean-sheet design that redefines the frontiers of performance, comfort and safety in a luxury saloon, while embracing important environmental advances.

NEW DIMENSIONS IN SALOON CAR PERFORMANCE

One major dynamic achievement - marrying innovative comfort and spaciousness to performance and car alertness - has been an especially valuable breakthrough. Here's an array born of many developments: new high-performance multi-valve engines, new-era electronics, double-wishbone front and multi-link rear suspension, sharper speed-sensitive steering.

Four engines are offered. The power of which is shaped and smoothed by four valves per cylinder and electric hydraulic automatic camshaft adjustment.

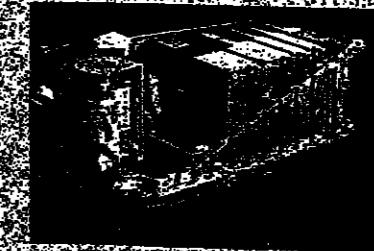
First, there's a sweet and eager 3.2-litre 236bhp six; two muscular V8s (a 286bhp 4.2 and a 326bhp 5.0 litre); finally,

the flagship 408bhp 6.0-litre V12. Each is an exceptional mix of insistent power and civilised manners.

ELECTRONICS THAT SWAP INFORMATION

S-class engine efficiency is due, in no small part, to new developments in electronic engine management. For the first time all systems, such as fuel injection, ignition timing, high-speed catalyser warming, ABS braking and traction control, share information 500,000 items a second.

on a common data network. This interplay ensures unrivalled electronic reliability because no module operates in isolation. Moreover, because the performance of each is enhanced by the performance of the moment.



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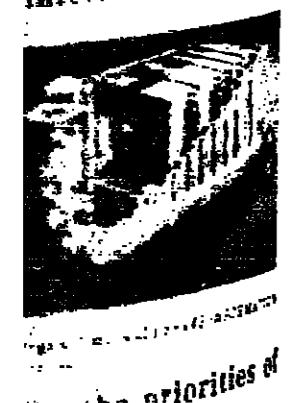


From the inventors of the car

which is an exceptional
manner.

INFORMATION

is no small part, in
the management. For
injection, ignition
and ABS braking and
information - 500,000



to the priorities of

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is more than half
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strictest regulations

are comprehensively exceeded by the new S-class. In particular, S-class development has deepened Mercedes' already profound knowledge of the collapsible steering column, and side-impact and offset crash protection. Now, in no small part, in the management. For injection, ignition and ABS braking and information - 500,000

THE SCIENCE OF RESTRIED DRIVING
The interior calm of the driving environment - its efficiency and comfort - is enhanced by a complex new seat design, a unique wiper system that clears an unequalled 90% of the windscreen, and double-glazed side windows - so interior temperature is more easily controlled, condensation is a thing of the past, and intrusive traffic noise

is greatly reduced. Interior tranquillity is also a gift of rubber-bushed subframes that isolate the engine, powertrain and road wheels, insulating you from mechanical noise and vibration.

ANTI-NOISE, ANTI-VIBRATION

Engineered like no other car



COMPREHENSIVE RECYCLING, CLEANER EMISSIONS

Recycling and environmental protection were key design priorities. Plastics received particular attention; they have been virtually eliminated. Galvanising is reserved for precisely those body panels that need it (30%). In this way, scarce zinc resources are most efficiently used and conserved. The new S-class also comfortably meets international exhaust emission limits - the V12 600SEL has the largest volume catalyst ever fitted to a passenger car.



Development of a new car by the inventors of the car is a painstaking business. Exploring and judiciously adorning the outer limits of automotive technology cannot be despised. But now, with the new S-class, the future has arrived. One day, perhaps, other cars will be this well engineered; in the meantime, the car industry itself has a new touchstone for excellence.

For fuller details, please phone 0800 900399. Or write to: Mercedes-Benz, PO Box 151, London E15 2HF.

UK NEWS

LABOUR

Unions seek key deal with Ford

By Michael Smith, Labour Correspondent

UNIONS AT Ford broke with tradition yesterday when they began pay negotiations on behalf of 29,000 manual workers by putting in for an increase of "at least 7 per cent".

Historically, the seven unions have claimed a "substantial increase" without specifying an amount. Mr Jack Adams, lead union negotiator and a TGWU general workers' national secretary, said the claim was "realistic and reasonable". He indicated that the decision to specify a rise reflected their desire for an early settlement.

The unions also want the company to improve job security by establishing an fund to retrain and redeploy workers whose jobs are displaced by technology or short-term market fluctuations.

The plan, which draws on an agreement between Ford and the United Auto Workers union in the US last year, would be that the company would pay into the fund when overtime in plants reaches 5 per cent of normal hours.

In addition the unions want improved pensions and a two-hour cut in the 39-hour week.

The company will respond formally to the claim on October 31. Mr John Hougham, personnel director, said he would hope to conclude negotiations at a further scheduled meeting on November 14.

"We are still working at getting 100 per cent delivery



Union leader Jack Adams makes a press conference point with the AEU's Jimmy Airlie from the last agreement. No one has reneged; we always knew implementation would take time. That is where I will place my priority." Mr Hougham also indicated that he would be seeking a two-year deal in a 20-page document outlining the unions' case. Mr Jack Adams, TGWU national secretary, said this year's pay claim was underpinned by the inflation rate, the need to reward flexibility and productivity improvements and the need to bring members up to basic wages at Jaguar, which is owned by Ford.

Mr Adams said that when Jaguar's 7 per cent increase takes effect next month, its production workers would earn 6.5 per cent of £240 to £242 a week, £22 and £28 more than equivalent Ford workers. For pensions, the unions want Ford to scrap the "lower earnings limit" system by which pensionable pay is calculated on earnings above the state pension of £52 a week.

Scraping the lower earnings limit would mean that an employee earning £225 a week with 20 years' service would receive an £18.90 rise in pension a week.

The unions also want to be represented on the management of the company's pension scheme. Mr Adams said trustees for the pension scheme were provided by Chase Manhattan Bank. The unions wanted UK-based trustees, half of whom would be union representatives.

On working hours, Mr Adams said it was high time Ford joined employers such as Rover, Rowntree and Pilkingtons in agreeing 37-hour

limits. It would mean that an employee earning £225 a week with 20 years' service would

BCCI COLLAPSE

Tories challenged over BCCI donations

By Ralph Atkins

THE CONSERVATIVE party is being challenged to state publicly whether or not it has received donations from the collapsed Bank of Credit and Commerce International or its senior executives.

Mr Keith Vaz, Labour MP for Leicester East, has called on the Conservatives to comment on claims - so far unproven - by some depositors and staff that BCCI made donations over several years to the Tories. With Parliament back from its summer recess the political row over BCCI is set to heighten. The all-party Treas-

sury select committee will today resume its inquiry into the affair, taking evidence on why the bank was on the list of approved deposit holders supplied by the government to local authorities.

Revelations about BCCI donations to the Conservative party could further embarrass the government, particularly as ministers are under pressure to explain precisely how much was known about fraud at the bank and at what stage.

Mr Vaz has tabled a series of parliamentary questions to ministers on BCCI and the

inquiry into the affair under Lord Justice Bingham.

However Conservative Central Office showed no sign of wavering from its usual policy of refusing to confirm or deny the source of contributions. "We don't comment on donations to the Conservative party and we cannot comment on Mr Vaz's letter until we have received it," said a spokesman.

Conservatives are already under pressure from Labour for more information about party finances following reports of large individual private donations made by Mr

"I would be grateful if you would clarify the position as to whether your party did or did not receive donations from the BCCI or its senior executives."

John Latsis, a Greek shipping magnate, and Mr Asil Nadir, chairman of Polly Peck International, the collapsed electronics to fruit conglomerate.

Mr Vaz, in a letter to Mr Chris Patten, Conservative party chairman, said: "At a recent meeting of depositors and staff of BCCI it was alleged that over the last few years the Conservative party has received donations from BCCI."

"I would be grateful if you would clarify the position as to whether your party did or did not receive donations from the BCCI or its senior executives."

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BRITAIN IN BRIEF

Number plate 'farcie' attacked

The annual change of car number plate prefix on August 1 each year has become "the most incredible farce ever devised by a mature industrial country" according to an analysis published by motor trade monitoring group Sewells International.

The government's policy to retain the system is costing dealers £370m a year and manufacturers up to £1bn annually, according to the report, which was prepared jointly with the Cardiff Business School.

Trade credit arm sale set for December

The sale of the Insurance Services Group (ISG), the short-term trade credit insurance arm of the Export Credit Guarantee Department, is now set to go ahead in early December.

Mr Peter Lilley, the trade secretary, announced on Friday that the preferred purchaser would be the Dutch company NCM, but the government were unable to complete the legislation before parliament dispersed for the summer.

Nederlandse Creditverzekerings Maatschappij is one of the world's biggest trade credit insurers.

Ofgas threat to British Gas

Ofgas, the UK gas industry watchdog, threatened to take British Gas to the Monopolies and Mergers Commission (MMC) because it fears the gas company is backing out of an agreement on domestic gas prices and service standards set in April with the regulator.

The Ofgas warning came after British Gas contacted its director, Mr James McElroy, chairman of Polly Peck International, the collapsed electronics to fruit conglomerate.

Mr Vaz, in a letter to Mr Chris Patten, Conservative party chairman, said: "At a recent meeting of depositors and staff of BCCI it was alleged that over the last few years the Conservative party has received donations from BCCI."

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This move by British Gas was prompted by the publication of a report from the Office of Fair Trading (OFT) which said that the British Gas monopoly on supplying domestic customers must end.

British Gas apparently believed that this, and a second OFT recommendation that its pipeline and storage facilities be hived off as a separate company could threaten its profitability, making its existing agreement with Ofgas unworkable.

Blue Arrow defence opens

Mr Jonathan Cohen, the former chief executive of County NatWest and one of the defendants in the Blue Arrow fraud trial, will take the witness box to give evidence, his barrister told the court yesterday.

At least one other witness will also be called to give evidence on Mr Cohen's behalf, Mr Jeremy Roberts QC said.

Mr Cohen, who along with four other City advisers is charged with conspiring to mislead the markets over the result of the 1987 Blue Arrow rights issue, is expected to give his evidence towards the end of this week.

In an opening speech presenting the first defence evidence in the trial, Mr Roberts said the confidential buying of holdings in the issue by the advisers from County and Phillips & Drew was an honest manoeuvre which those involved were perfectly entitled to carry out.

Mr Cohen, Mr David Reed, a former County director, Mr Nicholas Wells, another former County director, Mr Martin Gibbs and Mr Christopher Stainforth, both former P&D directors all deny conspiring to mislead the markets over the result of the issue. The trial continues today.

US silicone investment

Dow Corning is to spend £150m to double capacity at its silicones plant at Barry in south Wales, making it one of the world's biggest silicones works.

The investment, one of the largest undertaken in Britain this year, will add 100 workers to the company's present

workforce of 450 when it comes on stream in 1995. When Toyota chose Shotton in north Wales for its engine plant two years ago the cost was put at £140m.

The American company, jointly owned by Dow Chemical and Corning Glass, chose Barry after considering sites in Carrollton, Kentucky, and the Far East.

said that prices had remained static during the summer. Less than one per cent reported price increases.

The institution said that the number of forced sales and repossessions had risen sharply as a result of high interest rates and the recession.

Rail fares to rise 8%

British Rail will today announce controversial new fare rises from January expected to average about 8 per cent or nearly double the inflation rate currently running at 4.1 per cent. But charges on poorer routes are expected to be held down below those originally sought by BR as a consequence of a personal intervention by the prime minister.

Guinness trial: 'loss protected'

A former New York investment bank yesterday rejected being asked by Mr Roger Seelig to buy Guinness shares during the 1988 takeover battle for Distillers on the basis that his bank would be protected against loss.

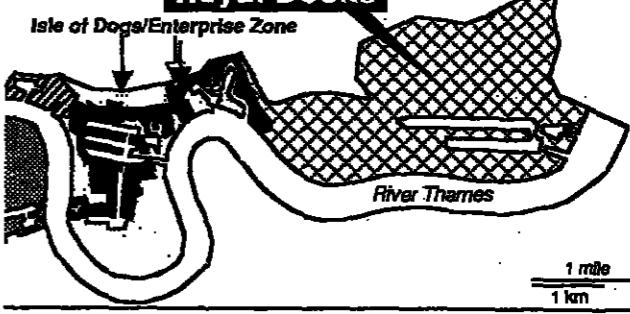
Mr Francis Mayer, then chief operating officer at L.F. Rothschild, said that in early April 1988 Mr Seelig, then with Morgan Grenfell, Guinness' principal merchant banker, had said it would be helpful to Morgan Grenfell if LFR were to buy up to £25m of Guinness shares.

LFR had agreed to buy up to £20m shares on the understanding it would protect against loss and that if there were any disclosure obligation Morgan Grenfell would deal with it. Mr Mayer said.

He was giving evidence in the trial in which Mr Seelig and Lord Spens, former corporate finance managing director at the Henry Ansbacher merchant bank, are jointly charged with conspiring to contravene the 1988 Prevention of Fraud (Investigations) Act. Mr Seelig faces another charge under that act and two of false accounting. Lord Spens faces one false accounting charge. Both plead not guilty.

Cross-examined by Mr Seelig, defending himself, Mr Mayer agreed there had been no obligation on LFR to buy Guinness shares. He also agreed that the prospect of future business arrangements with Morgan Grenfell had been more important to LFR than making a profit on the shares.

Royal Docks



London drifts down river on the Channel tunnel tide

Vanessa Houlder looks at the implications for the capital of the decision to route the rail link to France north of the Thames



On the water front: view looking west over Victoria Dock towards Canary Wharf and Docklands. Further upstream is the City of London.

In the area will be able to exploit that trend as the expansion of the City airport will create a gateway to the rest of Europe.

The corporation insists that it should push ahead with development of the Royal Docks. "The Docklands missed the last property boom in the 1970s because no one had the vision to look at it as an opportunity," Mr Turlik says.

The development corporation, the government-funded body charged with regenerating the area, views its task with apparent enthusiasm.

It has just launched a marketing campaign for the remaining 10 per cent of sites on the Isle of Dogs enterprise zone. Its efforts are complicated by the imminent expiry of enterprise-zone status. After April next year, developers will not be able to claim tax breaks on new buildings. Businesses

lands will be able to exploit that trend as the expansion of the City airport will create a gateway to the rest of Europe.

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The development corporation's critics think it should devote its energies to improving the appearance and transport facilities of the Isle of Dogs.

The shortcomings of the transport system were brought home when teams started to move into Canary Wharf. They found the light railway, which links much of Docklands to the City, unexpectedly closed for engineering works.

Negotiations are continuing with John Laing, the construction company, and Vom, the

corporation is now adamant that it is "over the hump" with transport difficulties.

It promises that most of the roads will be finished next year. The Lower Lea Crossing, which will connect the Isle of Dogs and Royal Docks, will be completed early next year. The Beckton extension of the Docklands Light Railway, in the north of the corporation's area, will be finished at the end of 1992.

The importance of improving transport is not overlooked by Mr Michael Pickard, the former Sears chief executive who has just been appointed chairman-designate of the corporation.

"Unless people can get there, they can't work there," he says.

Mr Pickard, who describes his appointment as "a tough assignment", will join the corporation in a period of upheaval. "A lot of the vision

work has been done," he says. "The issue is to make it fly." Mr Eric Sorensen, a civil servant at the Department of the Environment, was drafted in as chief executive in February. He saw his task as establishing better relations with his department and raising the quality of the local environment.

The new management's task is not only to improve the running of the corporation, but also to prepare for its abolition. That will probably be in

In brief...

Rail fares to rise 8%
British Rail will increase fares from January by an average of about 8 per cent. This will nearly double the increase in fares since 1989. Fares will be held down before December, subject to the outcome of a review by the Office of Fair Trading.

Guinness trial loss protected
Guinness has agreed to pay £100 million to the Office of Fair Trading to settle its trial loss.

LiveWire's Business Growth Challenge aims to provide 250 owner-managers with personal and management development training this year.

It is aimed at people employing up to four staff who have been trading for less than three years.

The centrepiece of each course is a residential training week.

Places on the scheme, which is sponsored by Shell UK and Local Training and Enterprise Councils, are free.

Contact LiveWire, 60 Grange Street, Newcastle upon Tyne NE1 5JG. Tel 091 251 5594.

Inspiring and Rewarding Staff is the subject of an afternoon seminar arranged by accountants Pinnell & Co to be held in London on October 23.

Speakers will consider issues including share option schemes for key staff, members, profit-linked pay for staff in general and building management teams.

Contact Pinnell, Kresen House, 8 Gate Street, London WC2A 2EJ. Tel 071 831 9100.

The leaders of both high and low-growth businesses have similar levels of motivation and operate in markets showing similar growth but chief executives of the high-flyers are significantly better educated, better trained and have more management experience.

These were among the conclusions of a survey of 168 limited companies set up in 1980-83 carried out by Donald Maclellan, a senior manager with TSB, the banking group.

High-growth managers also place more emphasis on people management and on management structure.

In comparison with the chief executives of low-growth firms they pay greater attention to entering non-UK markets and to the actions of their competitors.

Characteristics of High and Low Growth Small & Medium-Sized Businesses Tel 031 225 4555.

Telecommunications equipment

Putting your finger on the right button

By Charles Batchelor

When Peter Bridgeman established his own accountancy practice he ran into unexpected problems with his telephones. He had taken over an existing accountancy firm in the small Dorset town of Sturminster Newton and transferred the business across the road to his new office.

Bridgeman wanted to take the telephone system with him but was unable to establish whether the system had been bought or rented. BT, formerly British Telecom, said the system was rented so Bridgeman bought a new one, only to find after it had been installed that the old system had belonged to him.

Bridgeman says that BT then changed its tale to claim that the system was an old one which it no longer maintained.

But a telephone call to Otel, the telephone users' watchdog, established the system was still current.

BT explains that the reason it would not transfer the old system was that Bridgeman had no written proof that it belonged to him while it says it has no record of any query from Otel about the old system Bridgeman left behind.

Bridgeman counters this by saying his purchase of the old practice also included all its equipment with the query to Otel was made and was answered on the phone.

Once the system had been installed Bridgeman found that while his exchange was compatible with the Mercury system which offers cheaper long-distance and international calls, his staff often did not know whether to route calls via Mercury or BT. Systems do exist, however, which will automatically choose the most cost-effective route.

Bridgeman's difficulties illustrate the problems that many small firms have in choosing and managing their telephone systems. The break-up of the old British Telecom monopoly has brought benefits in the form of greater choice, the freedom to buy

instead of rent, and in some areas lower charges - but at the same time subscribers are now faced with bewildering choice of systems and tariffs.

While large companies may have information technology specialists who can advise on the best system, the small firm usually lacks this expertise, says Peter Ryde, manager of Mercury's small business division.

Telephone equipment is now available from a growing band of dealers and installers whom are authorised by Mercury or BT, while others are not. With British Rail, cable TV companies and other commercial groups lining up to provide telephone services within the next few years, prices are expected to fall further but the picture is likely to become even more confused, says Geoff Allen, managing director of Business Telecom Centres, a Poole, Dorset-based dealer.

BT says it is making efforts to become more responsive to its business customers - and it recently split BT UK into two divisions dealing with personal and business customers - and it is attempting to improve the quality of advice to end-users and to dealers. But many customers feel it still remains an unwieldy giant.

Small business buyers of telecom equipment should be wary of:

• Claims that equipment is Mercury-compatible. Telephones may incorporate a memory button which allows the Mercury system to be emulated. If large numbers of staff will be using it, the system should allow for automatic routing by the cheapest network, says Steve Gordon, a product manager at Business Telecom Centres.

If staff route local calls through Mercury by mistake they will be paying more than if they had used a BT line. The increasing complexity of tariffs, which allow customers to juggle rental charges against call charges depending on their pattern of telephoning, may also require "smart" telephone technology to make the best

use of the tariff systems. Businesses are also advised to check that they are in an area served by Mercury. Parts of north Wales, Devon, Cornwall, northern England and Kent have yet to be wired for Mercury though this has not stopped some unscrupulous dealers selling Mercury systems. Would-be Mercury subscribers should call Freefone 0800 424194 to see if their area is covered.

• Paying for equipment they do not need. Some telephone systems can be converted to Mercury by means of a simple "upgrade" while others require a "smart card" costing between £800 and £2,000.

Single lines can be upgraded by means of a smart socket costing around £100. Telephone users should check that their system really needs a "smart box," Mercury advises.

• Buying an outdated system which does not give access to the latest services. Analogue systems are still on sale, often at very attractive prices, but they do not allow users to make use of the latest features such as high speed colour faxes and video phones which are coming into service. Users must ask whether they can get all the features they need from an analogue system or whether they need the more modern digital system.

If the business's needs are limited and it plans to replace the telephone system within a few years anyway a cheaper analogue system may be all it needs. Otherwise, it should opt for a phone which is compatible with what is known as ISDN - the integrated service digital network.

• Paying for lines and extensions which are no longer in use. Toomer & Hayter, a Poole-based supplier of marine upholstery, found it had been paying for a line installed to a mobile office which it had used while its main offices were being re-roofed.

• Choosing a payment system which does not suit their needs. Users should compare the cash-flow implications of buying equipment as against leasing or rental. Renting has become more popular in the current recession because it is less of a cash drain than buying and can be more flexible than leasing.

Most rental agreements can be renewed annually compared with leasing agreements which can run for several years.

Rental can also give the customer a closer relationship with the supplier, says Mercury's Peter Ryde.

This means the supplier can easily duck out of his obligations to maintain the system



Peter Bridgeman: moved to offices across the road but the telephone did not come

line for six or seven years.

In general, the experts suggest, customers are more likely to get a better service if they think through their telephone requirements and ask for instance whether BT itself has pointed out to customers that they were paying for a non-existent line.

They should also shop around taking into account the supplier's ability to service a system as well as the price.

Purchasers may also wish to choose a dealer or installer from the lists of authorised dealers maintained by the large manufacturers or from among the 650-plus members (equipment and service suppliers) of the Telecommunications Industry Association.

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If things do not work out, customers can complain to the Office of Telecommunications (Oftel) which follows up complaints.

Oftel recently established a small business committee to advise its officials on the needs of small firms.

Contact: Telecommunications Industry Association, Tel 071 321 7115, Oftel, Export House, 50 Langdale Hill, London EC4M 7JJ. Tel 071 822 1600.

Useful reading: What to Buy for Business. Monthly reports on business equipment including telephones, answering machines, cellular phones. Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS. Tel 081 661 8700. The BT Business Catalogue. 126 pages. Free. Tel 0800 800 876. Does Your Business Need a New Telephone System? From Oftel. Free.

French counterpart; and the Möbelinstitut of Sweden, Germany, Portugal and Denmark are also represented while Spain's ADIMAR holds the chairmanship for the first year.

Cross-border co-operation on labelling is furthest advanced in the Nordic countries where the mobelfakta label is available for 15 categories of furniture.

In the UK FIRA has introduced two quality labels, the Fira from FIRA and the FIRA Gold Award.

France's technical centre for the wood and furniture industry, the CTBA, has introduced its NF (Norme Française) label incorporating several grades.

Germany has a wealth of quality standards applicable to furniture and other products.

Quality labels should help a business promote its products but they are not cost-free option. FIRA's Colin Aitkenhead estimates the cost of testing a chair at £6,000-8,000. The large UK retailers, which had a poor reputation for quality, has commissioned FIRA to test and certificate all its new ranges, but the cost is frequently prohibitive for the smaller furniture manufacturers.

In addition, the national industry associations depend on varying degrees of public finance or subscription from their members. FIRA, which receives no automatic government funding (though it does receive project funds), has seen its revenues hit by the recession in the UK furniture industry. Commercial pressures like these reduce the ability of industry research organisations to promote their labelling schemes and reduce their effectiveness in the eyes of the consumer.

But if standards can be harmonised and the industry associations can promote their quality schemes, quality labelling is one way for the smaller firm, which may not be well known, to inspire consumer confidence in its products.

Contact: Eurif, c/o Aida, Valencia Park Technologic, Calle 3C, Apartado Correo 50, 46980 Paterna, Valencia, Spain. Tel 96 181 80 01. FIRA, Maxwell Road, Stevenage, Herts SG1 2EW. Tel 0438 313432.

Sitting pretty on quality standards

By Charles Batchelor

Efforts to harmonise quality standards in Europe will have important implications for businesses throughout the continent. Businesses which fail to meet agreed standards may find themselves squeezed out of markets while those which are able to stick the quality labels on their products could win a significant market advantage.

As a first step towards harmonising quality testing and labelling in the furniture industry, associations from 13 European countries last week announced the launch of the European Association of Research Institutes for Furniture (Eurif).

The aim of the association is to ensure that national testing procedures and quality labels on furniture will be acceptable in all other Eurif member countries.

A two-day conference on Quality and Certification in the European Furniture Industry, held earlier this month in Rome, Italy, reviewed just how fragmented quality labelling is in this particular industry is. The same is true of many other industry sectors in Europe.

Small businesses which cannot afford larger marketing budgets, the quality labels which are awarded by industry-based research and testing institutes and by national standards organisations such as the British Standards Institution (BSI) could provide an important marketing boost.

European standards institutes, which developed the European Committee for Standardisation (CEN), are working on the harmonisation of quality standards. But even when basic standards have been laid down, the job of testing to see whether products meet the standards and the issuing of certificates as proof of quality will still fall to national quality and industry associations.

It is unlikely, though, in the short term that Eurif's efforts will lead on to the creation of a single European testing and labelling system, says Colin Aitkenhead, chief executive of the UK Furniture Industry Research Association (FIRA).

Members of the association include FIRA; Cetas, the Italian association based in Udine, the centre of Italy's chair-making industry; CTBA, its

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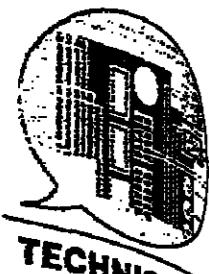
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FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
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Tuesday October 15 1991

The security of Europe

IT IS the security environment of the European Community which is most obviously and radically changed by the collapse of communism in the Soviet Union. Yet the policy and institutional conclusions in this field are proving difficult to draw.

Security is traditionally defined in terms of military threats, and military arrangements to counter them. In western Europe, for 40 years before 1989, a single threat – Soviet military power – was seen as by far the most serious; and the Atlantic alliance, designed to counter it, was the dominant security structure. The EC grew up within that framework, but was not formally related to it. Economic integration formed the basis of European unity, while military integration was pursued in the broader Atlantic framework. The result has been a constant tug of war between the two. When the Soviet military threat seemed most serious the Atlantic relationship predominated; when it seemed to diminish, economic concerns took command and "Europe", represented by the EC, stood apart from, sometimes opposite, the US.

As the Soviet threat has diminished spectacularly, the concept of security has broadened: it can be affected not only by straightforward military threats but by a whole gamut of economic, social and political developments.

Potential threats

Also, the diminution of the Soviet threat has allowed Europeans to pay more attention to potential threats from other quarters: the Middle East and North Africa. Some of these threats crystallised into a military challenge last year. There too American leadership was found to be essential in organising a military response. But by and large the problems of the Arab world and those of eastern Europe, call for political and economic prevention rather than military "cure", and for those tasks the EC with its political superstructure seems better qualified than the Atlantic alliance.

So the EC has acquired a security role in the broad sense, but not a military one. Some of its members, led by

France, see this as a contradiction. They argue that the Western European Union, if it is to develop as the concrete expression of Europe's defence identity, must do so explicitly as the military arm of the EC.

Others, led by Britain, are more concerned that it should be clearly situated within the alliance. Meeting in the Cotswolds last Sunday, the foreign and defence ministers of France and Britain found they could agree quite easily on concrete measures to strengthen the WEU in the immediate future. It is the long-term perspective, and especially the language in which the treaty on European political union took command and "Europe", represented by the EC, stood apart from, sometimes opposite, the US.

Both sides are right. It is indeed logical, when a group of states form a community or union with a "common foreign and security policy" that they should place their armed forces jointly at the service of that policy. But it is equally logical that in doing so they should proclaim their desire to strengthen collectively an alliance to which they already belonged individually.

Neither France nor any other European member of the alliance is ready to dispense with it, or wishes to see the US renounce its interest in European security. The French dislike the idea of Nato acquiring a role in eastern Europe, but they are not urging the EC, or the WEU, to get involved there militarily either. A remodelled Nato will remain, for the moment, the key military structure in western Europe, and the one to which the rest of Europe must relate.

That means that if the WEU is to have more than a marginal role it will have to help co-ordinate a more effective European contribution to Nato as well as occasional European actions outside the Nato context. There should be no contradiction between that and its acting as the instrument of a common European security policy, since the European Union, now being built on the foundations of the EC, will be the long-range Tripartite anti-tank weapon.

Projects still awaiting decision include the Advanced Short-Range Air-to-Air Missile, competing against cheaper adaptations of French and US missiles. This would be one of the main armaments of the European Fighter Aircraft (EFA), and the decision is crucial to British Aerospace's future in guided weapons.

The real disaster for BAe and numerous other UK and European defence contractors would be the collapse of the EFA project, £25bn worth of Anglo-German-Italian-Spanish collaboration. Germany's new armed forces chief, General Klaus Naumann, recently raised fresh doubts about the country's willingness to continue financing the programme beyond the

present £2bn development stage. The UK and Italy, at least, remain firmly committed. But even if it goes ahead, a delay in the programme looks increasingly probable.

The worries are not new. European defence industries have been grappling with the combined implications of restricted budgets, the high cost of new technology and the size advantage enjoyed by US competitors. In the UK, the sector has undergone extensive restructuring since the privatisations of the 1980s, affecting aerospace, shipyards, munitions and the running of state-owned dockyards. The last state defence manufacturing activity, nuclear warheads, is being progressively transferred to private contractorship.

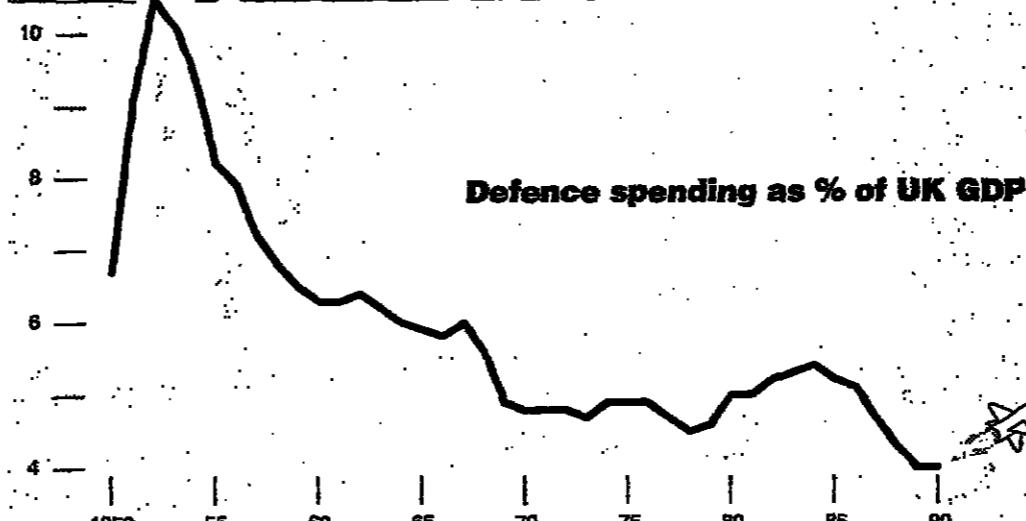
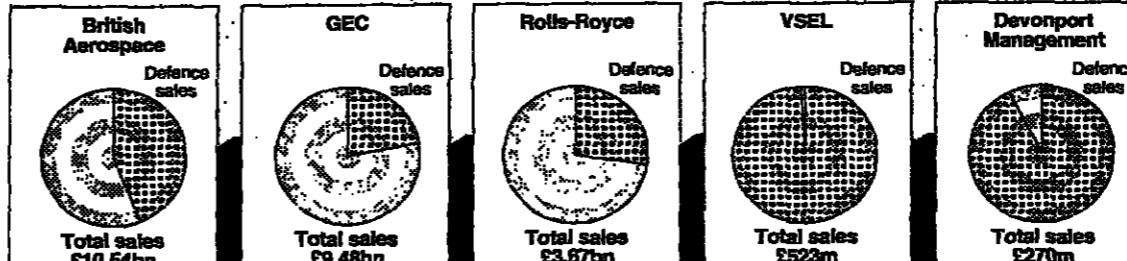
Of the five groups listed as doing more than £25bn worth of business annually with the MoD, four are the products of privatisation: BAe, the Rolls-Royce aero-engines and naval propulsion group, submarine and artillery builders VSEL, and DML, the company formed to run Devonport dockyard. GEC is the one exception.

As in France, Germany and Italy, the industry has become increasingly concentrated, accentuating the predominance of BAe and GEC, which in the past two years swallowed up key parts of what used to be its two main rivals in defence electronics, Plessey and Ferranti International. Defence accounts for less than half of BAe's sales and only a quarter of GEC's, but in both groups it provides an industrial core and a crucial earnings source. In GEC's case defence contributes about a third of

UK defence contractors face a financial squeeze as east-west tension evaporates. David White examines the uncertain outlook

Arms makers hit by planning blight

The MoD's main suppliers



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profits; trading profit from BAe's defence systems in the first half of this year were £275m, 250m more than for the group as a whole.

The guarantee of safe profits in defence has, however, been eroded by the regime of fixed-priced contracts enforced by Sir Peter Levene in his six years at the head of the MoD's Procurement Executive. The policy, placing the financial risk squarely on the contractor, was copied from the US. But the US Defence Department has now switched back to paying the full costs of the development phase of new projects, which it found was being squeezed too much. Sir Peter stuck to his guns: "We're right and they're wrong." But British contractors sense a gradual shift in approach under his successor Mr Malcolm McIntosh, an Australian who believes in the UK's need to maintain a strong research and development base.

The UK has led the way in Europe in promoting competition for defence contracts; the problem is that there are ever fewer contracts to compete for. Domestically, many defence sectors cannot support more than one producer. Prospects for opening up GEC's national monopoly in torpedoes were wiped out when GEC took over Plessey's naval business. When GEC bought Ferranti's airborne radar operations it created a near-monopoly in that sector too.

Foreign involvement in the UK has been increased through Boeing, which is supplying early-warning aircraft, and most recently through IBM which, to the dismay of BAe and GEC, was awarded the contract to manage

the supply of EH101 anti-submarine helicopters for the navy.

However, the scope of British-led initiatives to break down protectionism in defence trade between European Nato allies has so far been limited. Supply of components has become internationally quite competitive, but the pattern of big purchases has changed little in recent years. About 75 per cent of MoD purchases come from British companies, 15 per cent from collaborative ventures, and 10 per cent from abroad.

As the number of programmes dwindles, so the political pressure increases for keeping them in national hands as work providers. Vickers' US and German competitors are convinced that this was why it won the Challenger 2 tank contract.

A recent report by the US Congress's Office of Technology Assessment found that "military procurement... both in the US and Nato Europe are tending increasingly towards domestic suppliers".

Having less money to spend on defence has led European countries towards more collaborative ventures like the Anglo-German-Italian Tornado jet or the new Anglo-Italian EH101 helicopter, to pool development efforts and achieve viable production runs. But conflicting national interests and requirements are putting collaboration under strain. Several projects involving the UK – including a four-national attack helicopter and a Nato frigate – have fallen through.

Contractors themselves have been setting up alliances to secure positions for the next generation of weapons. When and whether more equipment orders will materialise from the Al Yamamah deal is still unpredictable. At the time the second stage of the government-to-government deal was signed three years ago, it seemed an extraordinary bonus for the UK arms industry. It is a sign of the times how essential it has become for them.

Play it again, Dave

■ The annual autumn battle by Britain's government departments for taxpayers' money, alias the public spending round, is traditionally the nearest Whitehall comes to an all-out brawl. But this year, thanks to the music-loving Chief Secretary to the Treasury David Mellor, it has resembled a gentle dance.

Superficially, this is an attractive course: competition between departments is an essential ingredient of efficiency and innovation. But to introduce it in this piecemeal fashion is to run the risk of undermining the profitability of remaining services, thus further delaying their eventual privatisation.

Radical reforms

BR is already moving towards one possible mechanism for privatisation. Having divided its operations into five sectors (Motor City, Network SouthEast, Regional, Railfreight and Pavesi) for marketing purposes, it is now in the process of introducing accountability by dividing its railway lines, staff and rolling stock among the sectors to form five potentially independent businesses.

In theory, each of these could be sold off as they become profitable. But in reality, given the competition from the roads, they are unlikely to deliver returns high enough to satisfy the private sector.

The European Commission is toying with more radical reforms. Enamoured of the potential which railways offer for the easing of Europe's congestion, it wants ownership of the track infrastructure to be separated from ownership of the trains – just as it is for cars and roads, aircraft and airports, ships and ports. SNCF or any other public or private operators would then be free to run their trains over any tracks in the EC.

This could be achieved if it would open the way for train operators to be charged for the use of tracks in just the same way as road users and airlines may or may not be charged for the use of roads and airports. This looks the most promising way forward for a privatisation which should remain firmly on the agenda.

Birthday boy

■ Happy birthday to Hermann Josef Abs, the grand old man of German banking for as long as most people can remember, who is 90 today. Abs, honorary president of Deutsche Bank, has long grown used to being called a living legend, the greatest German banker of the century, and receiving sundry other plaudits relating to his cultural as well as banking activities.

OBSERVER

With the calm manner of a country squire, impeccable manners, a sharp wit, and an almost infallible memory undimmed by the decades, Abs played a key role in West Germany's post-war economic reconstruction. He helped create the Kreditanstalt für Wiederaufbau (Reconstruction Loan Corporation), through which Marshall Aid was channelled, and led the delegation which renegotiated the country's foreign debts in the early 1950s.

His reputation is not unalloyed, however. Though never in the Nazi party, he was a senior member of the economic establishment in the Hitler years, having joined Deutsche Bank's board in 1937. Briefly interned after the war, he found more favour with the British than the Americans, who disliked his wartime banking activities.

Today, Abs still shows up at the bank and keeps a close interest in its affairs. But he no longer puts in the full 4,000 hours a year.

Winning streak

■ Wales may be pretty useless at rugby. But when it comes to attracting foreign investment, Welsh Secretary David Hunt seems to be doing a better job than his predecessor, Peter Walker, in converting the tries.

Dow Corning's £150m upgrading of its silicone plant at Barry is just the latest victory and followed a late-night Hunt phone call. "Larry Reed, Dow Corning's chief executive, rang back the next day to say I had got through just an hour before the meeting with a vital piece of information which virtually clinched it for Wales," the incoming Welsh Secretary claimed yesterday.

Hunt has had a great year. Companies like Canada's

61-year-old St Lawrence, a career Rickett man, has no aspirations about making his name as a professional non-executive director. Crest Nicholson will be his sole non-executive responsibility. Given the current strain on the group's balance sheet, and the need to restore confidence amongst Crest's nervous investors and bankers, this is no bad thing. Nevertheless, he could have chosen a less risky retirement job.

■ An unexpected fax yesterday from the Independent Television Commission. Sunrise, the consortium that groups London Weekend Television, Scottish, The Guardian and Disney, had outbid the incumbent TV-am for the lucrative breakfast TV slot. Or had it?

Closer inspection revealed that ITC chairman George Russell's signature was missing, nor did it have the official stamp or code number. "A very strange hoax. They didn't even bother to send it to us," says Hugh Pile who co-ordinated the Sunrise bid.

As for the hoaxer – could it be one of TV-am's staff disgruntled at journalist predictions that Sunrise will be the winner when the results are announced tomorrow?

The pits

■ Try as they might, actuaries seem incapable of making their profession sound fun. Witness the latest exciting read on Britain's contribution to the rebirth of the Polish actuarial profession, tucked away in October's *Actuary* magazine. Although the intensive summer school held in Warsaw was hard work, it says, there was "time for enjoyment". And what was the most memorable moment for the British contingent, when he retires from Rickett & Colman? "Letting their hair down".

Unlike some of his peers the

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SUSTAINABLE DEVELOPMENT

The crisis afflicting much of the Scandinavian banking sector passed a significant threshold yesterday, as Norway's government was forced to make public pledges of its determination to keep the country's banking system intact.

The announcement was part of a series of measures promised to avoid declaring Christiania Bank, Norway's second biggest bank, technically insolvent. That in itself would have been significant enough. But it was also a sign that, for the Nordic banking sector as a whole, things are more serious than earlier believed.

The crisis at Christiania Bank has been brewing for five years. It came to a head over the weekend as Christiania's board told government officials that the bank's share capital might have been wiped out by loan losses revealed in the third-quarter accounts.

The drop in the price of oil from its peak in the early 1980s, the collapse in Norwegian property prices, and the country's record bankruptcies have conspired to push all three big banks - Den Norske Bank (DNB), Christiania Bank and Fokus Bank - into difficulties. In the past year the market capitalisation of the commercial banks has plunged from Nkr7.4bn (£548m) to an estimated Nkr2bn.

A year ago the stock market valued Christiania at Nkr3.4bn. Before the weekend's events, it was valued at only Nkr47m.

Earlier this year the government established Nkr50bn Bank Insurance Fund but this has been half-emptied by rescue packages already given to Christiania Bank and Fokus Bank, the third-biggest bank.

Mr Per Ditlev-Simonsen, the chairman of Christiania's board, says that the bank's third-quarter losses stem from a sharp drop in the value of its real estate portfolio, and a fall in the value of its equity holdings. The number of non-performing loans is still at a very high level, he says, and there are substantial restructuring costs.

In August an investigation by the Oslo bourse suggested that the bank's former management might not have reported credit losses at the appropriate time. This might have given an inaccurate picture of Christiania's financial status in the 18 months to June 1991.

A bourse official who led the investigation said the former management had ignored advice from internal auditors on the reporting of credit losses.

The paradox with Christiania's situation is that after the current crisis and the mea-

Banking crisis echoes in the north

Karen Fossli and John Burton report on Norway's problems, shared across most of Scandinavia

sures to be taken by the government, the bank will be significantly strengthened," Mr Ditlev-Simonsen said yesterday.

But, he said, the fate of the bank's future is in the hands of the government and the Storting, Norway's parliament. "There is no indication that the government wants to administer Christiania but this is up to the government and the Storting," he said.

The central bank promised yesterday that it would "continue to ensure a sufficient supply of liquidity to Christiania Bank and the banking system in general".

Mrs Tove Strand Gerhardsen, acting finance minister, said that the government would take the measures necessary to strengthen Christiania Bank and secure confidence in the Norwegian banking system.

Next week the government is expected to propose a number of measures to strengthen the banks, including further cash for the Bank Guarantee Fund.

Analysts think that the government will probably inject a further Nkr50bn into the fund but they say this is unlikely to be enough. Another probable step is a cut in subsidies to the postal giro payments system, to make the banks' own payments system more competitive and reduce their Nkr5bn estimated annual loss on processing payments. Tax concessions to purchasers of bank shares are also possible.

Christiania's critical situation has had unhappy consequences for the country's other banks. DNB, for example, is planning a rights issue in November to expand its capital by Nkr1.2bn. Yesterday DNB said that it is not aware of any circumstances indicating that it will not meet Norway's capital adequacy requirement of 5.6 per cent by the end of this year, "even without the infusion of external capital".

Both Christiania and Den Norske Bank sought the backing in June of Uni Storebrand, Norsk Hydro and Statoil, three leading Norwegian companies, to guarantee planned strengthenings of capital.

Den Norske Bank	
Pre-tax profit/loss	Nkr(million)
1985	1,451
1987	228
1988	272
1989	353
1990	503

NORWEGIAN BANKS	
Fokus Bank	
Pre-tax profit/loss Nkr(million)	
1985	213
1987	128
1988	39
1989	117
1990	1,015
Christiansia Bank	
Pre-tax profit/loss Nkr(million)	
1985	361
1987	340
1988	290
1989	330
1990	1,397

The great fear is that the crisis will lead to a tougher lending policy and more bankruptcies

Norway's banking problems, though more acute than those in other Scandinavian countries, have echoes elsewhere in the region. In recent weeks:

- The Bank of Finland was forced to take over the administration of ailing Skopbank, the central bank for the country's savings banks.
- Dr Jaakko Lassila, president of Kansallis-Osake-Pankki, Finland's largest bank, resigned after the bank suffered losses on controversial

transactions.

• In Sweden, the state-owned Nordbanken, the country's second-largest bank, shocked analysts when it disclosed that it would post a pre-tax loss of SKr6.6bn (£520m) for 1991, the largest ever recorded by a Swedish bank.

• Göta Bank, another big Swedish bank, also disclosed that it would probably not make a profit for the year.

Only Danish banks appear to have successfully weathered the storm, with prospects that the profit will improve this year.

The banking crisis is its origins in the financial deregulation that swept the region during the 1980s. The purpose behind deregulation was to make the region's banks, which were over-protected and isolated from competitive pressure for decades, more efficient in anticipation of the integration of financial services throughout Europe.

The banks, breathing the heady air of liberation, vastly expanded their lending - and

their risks. But risks appeared minimal during the 1980s. Tax breaks encouraged borrowing, and banks were willing to lend as property prices rose sharply.

Since then, however, the recession that began in Norway and has spread to Finland and Sweden has exposed the weaknesses of the banking system.

One problem was that the banks, accustomed to an over-regulated banking system, lacked proper internal controls on lending. It was sometimes possible for borrowers to secure loans from various branches of the same bank without the central office keeping tabs on the total amount of credit. In addition, some loans lacked adequate collateral or none at all.

Government agencies often did not have the resources and power to supervise banking lending, while there are few controls to check the creditworthiness of borrowers, such as a mandatory credit rating system.

The collapse of the property market in the region led to growing credit losses, since the binge in lending had concentrated on property and mortgaging companies.

One initial response by the Nordic banks to the looming crisis was a furious round of bank mergers. The aim was to cut costs by reducing large staffs and branch networks. But this exacerbated losses in some cases. Not only were profits depressed by rationalisation costs, but the bigger entities, such as Nordbanken and Christiansia, were saddled with a heavier load of bad debts.

The great fear is that the bank crisis will lead to a tougher lending policy that will result in a consequent increase in corporate and personal bankruptcies and further losses for the banks. This development is already apparent in Norway, where lending volume has been contracting.

In short, he has been caught in the cross-currents of contemporary US political debate. This extreme manifestation of the democracy of the arena could hardly be more potent if every American home were connected via satellite to a national scoreboard, with the power to punch "thumbs up" or "thumbs down" into the transmitter. Europe is too diverse for anything like it to happen here. The tribulations of Judge Thomas are purely a maiden's head.

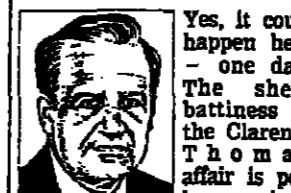
But the Nordic governments are displaying increasing willingness to intervene to avoid a repeat of the 1930s scenario of deflationary policy and tottering banks pushing the economy into a depression. What remains unclear is the size of the rescue operation, particularly in Norway and Finland, where the problems are the most severe.

Government intervention,

however, can only be a stop-gap solution. Recovery for the banks will only come with an improvement in the economy, which will stabilise property prices and lead to lower credit losses. But this is not expected to happen until 1993 at the earliest.

Joe Rogaly

Despise and consent



Yes, it could happen here - one day. The sheer battness of the Clarence Thomas affair is perhaps unique to the United States, but a review of the method of appointment of judges to the European Court of Justice should be part of the continuing debate on the development of the European Community.

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minor squabbles about trade and competition.

British politicians who regard the idea of a European federation with scepticism usually complain that the European Court has pro-Community bias. It has, it is in-built. The founding treaties express the objectives of the EC in broad terms, leaving the court the job of interpretation. That interpretation is inevitably influenced by the underlying assumption that the EC treaties will one day lead to an economic and political union.

Thus on employment and pensions policies - to take but two recent examples - the court has adopted a federally creative, rather than a "states rights" approach. It has gone further, European Commission directives are supposed to wait for national parliaments to enact them into law. The European Court has decided that an individual can successfully sue his or her national government for disobeying the Commission's ruling whether or not that government has incorporated the relevant directive into its own law.

Against that, the Luxembourg Court has ruled against an extension of the European Parliament's power. It has also obliged the Commission to co-operate with the Dutch national courts after it had declined to do so. So you could argue that the court is itself divided, between moods in which it rules for an extension of EC power and moods in which it is severely impartial in assessing power struggles between organs of the EC.

This works well enough today, but if the proponents of a growth in supra-national authority have their way it may have to be changed. The judges are at present appointed by the member states, which fits the concept of an EC that is little more than the sum of its national parts. Sooner or later nations will want to influence outcomes by being more choosy about their nominations. Then the European Parliament will want to scrutinise potential new judges. Sooner or later, Europe will have its first step towards its own, more discreet, version of the Clarence Thomas affair.

LETTERS

Racial and the US Air Force

City of London's continued right to exist, but doubtful need for two tiers

Only certainties of NHS reforms

Channel rail link: judgments and feelings ignored

Fax service

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Racial and the US Air Force

From Mr Thomas P O'Mahony.
Sir, In your article concerning Racial's Scope Shield Phase II contract awarded by the US Air Force ("US military breakthrough by Racial", September 20) there were three statements made by Racial and reported by you which we would like to clarify.

The report says that "the ESD (electronic systems division) is being kept informed of the Racial bid (Williams Holdings' bid for Racial). HQ ESD has not received any special information on the Williams bid. Public news sources have been the sources of information for HQ ESD; the USAF has not received any inside information.

The report also states that "Mr Elsbury (Racial's chief executive) said the Scope Shield II contract had been accelerated after existing military radio had proved unreliable during Operation Desert Storm in the Gulf". HQ ESD never stated that existing military radio systems were unreliable during Operation Desert Storm. In addition, ESD never mentioned that the Scope Shield II contract was accelerated.

With reference to Racial's statement on the number of bases it will supply, the US Air Force has not stated how many USAF bases the Racial equipment will supply, either initially or in the future.

Thomas P O'Mahony, program director, Air Base Decisions System, Department of the Air Force, Headquarters Electronic Systems Division (AFSC), Hanscom Air Force Base, Massachusetts 01731-5000

Channel rail link: judgments and feelings ignored

From Mr Sam Bridges.
Sir, Proposals for London's third airport blighted many localities, before it was eventually sited in the place originally suggested. Will the Channel Rail Link be the same?

As with the air transport professionals, the judgment of British Rail's planning team will probably be accepted after many years of delay.

Sam Bridges, 76 Boston Place, London NW1

From Mr John R Wiltshire.
Sir, I refer to your editorial

local authority and would result in policies which are designed to further London as a financial centre being diluted by political considerations which now dominate decision-making in those surrounding boroughs. Destroying the basis of that successful record jeopardises the very purpose which lies behind your hopes for the capital. For the Financial Times to take this position is lamentable as well as surprising.

P P Rigby, chairman, M J Cassidy, deputy chairman, policy resources committee, Corporation of London, Members' Room, Guildhall, London EC2

From Ms Margaret Hodge.

Sir, I welcome your commitment to the concept of elected strategic government for London, but doubt the need for the dual-tier of government which you suggest.

The old boundaries of the Greater London Council are probably the best ones on which to base a new Greater London Authority.

The inner London authority you suggest may have been appropriate when London was smaller in the early days of the London County Council, but London has expanded and the outer suburbs experience many of the same problems as inner London.

The integration of our buses, tube and rail services across a wider area than inner London would be essential, as would the economic development of the capital in order to prepare and train our labour force for the changing city of the 1990s.

But the idea of an unelected regional tier for the south-east seems unsatisfactory also, since it would introduce two classes of voters those with a vote in inner London, those without elsewhere.

It may be appropriate to examine the regional dimension in the Home Counties, but it is particularly important that Greater London has government restored urgently so that we can play our full role in the changing Europe.

Margaret Hodge, chair, Association of London Authorities, 36 Old Queen Street, London SW1

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FINANCIAL TIMES

Tuesday October 15 1991

Judge Thomas waits for the verdict

George Graham finds the Supreme Court nominee's ordeal is the only game in town

ON a tree-lined Washington street, a couple sit in a parked car outside their front door for half an hour unable to tear themselves away from the radio.

In bars and barber shops, customers sit glued to their sets. Out on the golf course, President George Bush takes with him a portable television to "tune in from hole to hole."

Mingling high drama with low soap opera, the public hearings into charges of sexual harassment against Judge Clarence Thomas have driven everything else off the American agenda and divided public opinion down the middle.

Banished to the shadows beyond the television's spotlight is all discussion of Judge Thomas's ideas or judicial qualifications. The only question is "Did he or didn't he?"

The US Senate votes tonight on whether to endorse the administration's choice to fill the vacant seat on the Supreme Court. The outcome will be decided live to a nation transfixed.

Mr David Poltrack, of CBS television reckons that 27m homes have watched the Thomas hearings. This compares

with only 9.2m tuned in to the baseball match in which the Minnesota Twins clinched the American League championship — the lowest recorded audience for a baseball play-off game.

By 2am yesterday when the Senate judiciary committee closed its proceedings, no one was any the wiser whether Mr Thomas or his accuser, Professor Anita Hill of Oklahoma, was telling the truth.

Both Mr Thomas, a flat-voiced 43-year-old from Pin Point, Georgia, and Ms Hill, a meek 35-year-old, appeared sufficiently credible witnesses to encourage their supporters, on the Senate committee and in the nation at large, to cry victory.

An opinion poll published by USA Today newspaper suggested, however, that Mr Thomas had the edge in the battle: 47 per cent of those polled believed him, to 24 per cent convinced by Ms Hill, and 35 per cent felt Mr Thomas should be confirmed.

But in the absence of any conclusive last minute evidence, it seemed that the 100 Senators who will vote on Mr Thomas's nomination as a Supreme

Court Justice were also leaning his way.

By noon yesterday, seven Democrats were ready to join 41 Republicans, bringing the controversial nominee within range of victory.

Mr Bush remained cautious, all the same. "I don't know, I don't know... I haven't seen any vote count," he said.

And even if Mr Thomas does win confirmation, he will take his seat on the Supreme Court as an embittered man who declares that he has lost his honor in the American system.

Wavering Senators are expected to decide less on the basis of how convincing they found Ms Hill's charges than on their polling of constituents, but although feelings were running high, sorting out the contradictory viewpoints had turned into a politician's nightmare.

Two weeks ago, most Senators could have voted without fear of any repercussion from their constituents. Now, it is less easy to unravel the competing voter blocs.

The strongest of these blocs includes the millions of women who rose up last

week to condemn the Senate's apparently casual handling of Ms Hill's charges that Mr Thomas had sexually harassed her. Opinion polls show, however, that women are by no means unanimously on Ms Hill's side; indeed, most women found Mr Thomas more convincing than his accuser.

On the other side, Senators could face a backlash from those who believe that Judge Thomas has been wronged by the parody of a trial to which he has been subjected — a view shared by many even of those who believe he did harass Ms Hill.

The black vote, so often caricatured as a monolith, was even more complex. For every African-American who sympathised with Mr Thomas's view that the hearings were a "high-tech lynching for uppity blacks," there was another offended that this right-wing Republican should have appropriated the vocabulary of the civil rights movement.

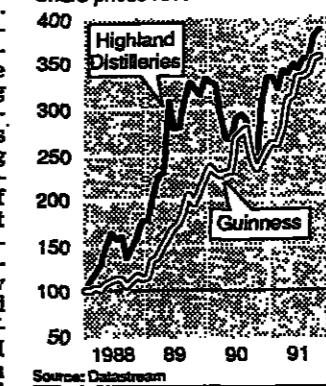
Many black women were angry at the message coming from the Thomas camp that black women ought to back up their menfolk.

THE LEX COLUMN

Darker days at Nordic banks

FT-SE Index: 2,574.5 (+12.5)

Share prices rebased



Source: Datamonitor

safe ones. Thus, strong companies are obliged to subsidise their weaker brethren.

The coincidence of deregulation

with a boom which rapidly

gave way to deep recession

doubtless worsened these prob-

lems. But even a more benign

economic background could

not have prevented conflict

between deregulation and an

apparent desire throughout

the region to preserve a range of

local institutions for competition

sake. Now the consolidation

process will inevitably

involve greater state involve-

ment — Sweden, too, is having

to put additional capital into

Nordbanken.

Given their already vulnera-

ble position on the margin of

the new Europe, Nordic coun-

tries cannot ignore the trend

towards banking consolidation

in smaller community markets

like the Netherlands, Spain, or

even in less developed financial

markets like Italy. Domestic

competition may suffer as a

result, but that could be offset

by a warmer welcome to for-

eign banks. In any case, no one

could claim that competition for

the deregulated Nordic market

has so far done much for the

cause of sound banking.

The report said it was

unclear whether BA would

acquire an equity stake in

Northwest, in which KLM

Royal Dutch Airlines already

has a 20 per cent interest.

BA has been seeking for

some time to forge a significant

alliance with a US car-

rier.

Both Lord King, BA's chair-

man, and Sir Colin Marshall,

the airline's chief executive,

believe have long held the view

that the only way for BA

needs to develop on this scale

is to combine eventually

with a US carrier to give the

transatlantic partners a significant

presence in the western world's

two biggest markets: the US and Europe.

The plan would involve the

marketing integration of

Northwest with BA on frequent-flier

programmes, scheduling and route

co-ordination to employee training

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INTERNATIONAL COMPANIES AND FINANCE

Stanhope slides into red as office values tumble

By Vanessa Houlder in London

THE STEEP fall in London office values has pushed Stanhope Properties, the UK property company in merger talks with Rosehaugh Developments, into a £77.4m (\$132.7m) pre-tax loss in the year to the end of June. Its net asset value fell 30 per cent in the year.

The news of the losses, which triggered a 3p fall in Stanhope's share price to 37p, was accompanied by a reasonably confident statement emphasising the recent fall in UK interest rates and the interest shown by overseas institutions in the London market.

"We remain confident that, when the current difficulties are over, Stanhope will emerge stronger, more competitive and better equipped to take advantage of the opportunities which lie ahead," said Mr Stuart Lipson, chairman.

Stanhope gave no details about its merger plans, although the company said that talks were moving for-

ward. It added, however, that it would be viable without a merger. "We are trying to demonstrate that we have a future as an independent company", said Mr Nigel Wilson, managing director.

The results reflected an income shortfall and drop in values of its investment properties, which declined by an average of 8 per cent. Also reflected were £23.4m of provisions against current and future London projects at Broadgate, Ludgate, Stockley Park, Brunswick Wharf, London Wall, South Bank and several smaller sites.

Three-quarters of the provisions were made against Rosehaugh Stanhope Developments, the joint venture with Rosehaugh responsible for Broadgate, Ludgate and Brunswick Wharf.

Mr Wilson said that there was no risk that the company would break its banking covenants, and furthermore, the

company had a healthy liquidity position.

Rosehaugh Stanhope Developments was in a stable financial position, said Mr Wilson. Rental income virtually matched expenditures, as a result of the £180m sale of a Broadgate building, the reduction in interest rates and the conversion of £100m of parent company loans into equity. Another phase of the complex is being marketed.

Stanhope described the progress on lettings in the last year as modest, although there were signs of improvement and the company had entered discussions with several prospective tenants.

Turnover increased to £22.9m compared with £23.7m in 1990, when it made a pre-tax profit of £15m. There was a loss per share of 40.9p compared with last year's earnings per share of 4.9p. The net asset value per share fell from £2.76 to £1.92.

Daimler-Benz listed in Paris

SHARES IN Daimler-Benz, the German car-maker, will be listed on the Paris Stock Exchange on November 6, Reuters reports from Paris.

The shares will be listed on the main, monthly settlement market. New Daimler shares will not be issued at the time of the listing but existing shares worth some FF110m will be offered to the public.

Credit Lyonnais, the French state-controlled bank, and its broking arm Cholet-Dupont will underwrite the issue.

• Volkswagen is to offer each employee four preference shares at a discounted price of DM165.50 a share. The company said the market value of four shares yesterday was DM162 compared with a cost to employees of DM662.

About 132,000 employees can sign up for the shares from October 15. They will be issued in November and December and are entitled to a dividend from January 1, 1992. If all eligible staff sign up, the nominal value of the shares issued would be DM36.4m (\$15.6m), raising around DM87m.

Rank Xerox plans £165m investment in Europe

RANK XEROX, the document products company based in the UK, yesterday unveiled a £165m (\$283.8m) investment programme for research development and manufacturing in Europe over the next three years, writes Andrew Jack in Brussels.

Mr Paul Allaire, chairman and chief executive officer of Xerox of the US, warned at the same time that earnings were "likely to be down" for the second half of the financial year, as a result of lower demand for office equipment, particularly at the higher end of the company's product range.

The move reflects a desire to widen the product range and increase sourcing of materials within the European Community for Rank Xerox, a joint venture established in 1986 between the Rank Organisation and Xerox.

The investment will come from cash generated internally by Rank Xerox. It will create only about 100 jobs.

"We are extremely European oriented," said Mr Bernard

Fournier, Rank Xerox's managing director. "This announcement is a recognition of our confidence in the European market."

The company will spend \$90m on manufacturing, split equally between existing factories in the Netherlands, France, Spain and the UK. It plans to source 80 per cent of materials within the EC by 1995, in support of plans to deliver all materials to plants within 24 hours of orders. EC sourcing is now about 50 per cent. The company will open a £30m research centre in France, Germany or Spain to complement its EuroPark laboratory in Cambridge, England.

It plans to increase collaboration with government and academic research centres, and to concentrate on the way humans interact with computers in different languages.

It will spend £45m on its systems centre in Welwyn Garden City, UK, to provide customer support and software and hardware development over the next three years.

Operating profits fell to FF35.55m from FF37.51m on sales down slightly to FF7.85bn, from FF7.87bn. The group said the Gulf war had driven shoppers away from its Paris stores until April.

Mid-term profits at Havas slip 5.6%

By William Dawkins

HAVAS, the French communications group, yesterday reported a 5.6 per cent decline in profits for the first half of the year and forecast that full-year earnings would also be slightly down.

It attributed the decline to poor markets for outdoor advertising, full service advertising, the trade press, publishing and tourism, plus a slower than usual expansion in earnings from its trade fair organisation division, trade directories and radio and television stations. Outside France, multimedia sales produced a strong rise in profits, said Havas.

Net group profits fell from FF6894m in the first six months of 1990 to FF6555m (US\$11.3m) in the comparable period of this year, on a 12.3 per cent rise in turnover, from FF11.8bn to FF13.37bn.

Adjusted for takeovers, sales rose by an underlying 8.1 per cent, while international turnover rose from 23.4 per cent of the total to 23.9 per cent of group sales.

Despite the slowdown, Havas continued investing in its business, a total of FF1.41bn in the first half, up from FF1.16bn in the comparable period. Cash balances stood at FF3.65bn at the end of June, up from FF3.32bn from the end of December.

Havas said its main subsidiaries are concentrating on improving productivity and picking up acquisitions at good prices. Only two weeks ago, the Eurocom advertising subsidiary took control of Roux Séguin Gacayz & Gondard, France's third largest advertising agency.

• Galeries Lafayette, the French department store group, announced a swing from a pre-tax profit of FF55.7m in the first six months of last year to a FF27.8m loss in the first half of 1990.

Operating profits fell to FF35.55m from FF37.51m on sales down slightly to FF7.85bn, from FF7.87bn. The group said the Gulf war had driven shoppers away from its Paris stores until April.

Sweden to sell 70% of Nordbanken

By John Burton in Stockholm

SWEDEN'S new coalition government said yesterday it would seek parliamentary approval to sell the state's 70 per cent stake in Nordbanken, the country's second largest bank.

Ms Anne Wibble, the finance minister in the non-socialist government, said the disposal would not take place until market conditions improve.

The announcement underlined the government's commitment to privatisation despite its decision yesterday to help inject SKr1.2bn (US\$13m), through a new share issue, into the troubled bank, which

predicts a pre-tax loss of SKr6.5bn for the year.

Nordbanken yesterday also cleared the way for foreigners to acquire 20 per cent of the voting power and 40 per cent of the equity. This follows similar laws already adopted by other banks.

Sweden's former Social Democratic government, defeated in last month's general election, proposed in August that the Swedish state subscribe to the share issue by the bank, which faces estimated credit losses of SKr5.5bn in 1991.

The new capital will allow

Nordbanken to meet next year's capital adequacy ratio mandated by the Bank of International Settlements.

The non-socialist government will subscribe to 70 per cent of the share issue, corresponding to its ownership stake in the bank, and will underwrite the rest.

The need for the new capital became apparent following the collapse of the corporate empire controlled by Mr Erik Penser, the Swedish financier.

Nordbanken was the biggest creditor to Mr Penser and subsequently took over his controlling stake in the chemical

and defence group, Nobel Industries. The bank also made big loans during the late 1980s to several property and finance companies that have since gone bankrupt during the recession.

Mr Bjorn Walstrom, the Nordbanken chairman, said yesterday it was possible that Nordbanken would return control of Nobel Industries to Mr Penser if he was able to settle all of his and Nobel's loan commitments, which are estimated to be at least SKr10bn. Mr Penser has been seeking foreign financing in a bid to regain ownership of his companies.

KOP names new chief executive

By Enrique Tessieri in Helsinki

MR PERTTI VOUTTILAISIEN was named chairman and chief executive of Kansallis-Osake-Pankki (KOP), Finland's largest commercial bank, at a supervisory board meeting yesterday.

He will take over the KOP helm on January 1, 1992 when Mr Jaakko Lassila, KOP chairman and chief executive, will retire.

Mr Vouttilainen, 51, has worked since 1964 for Outokumpu, a state-owned base metals group, and from 1988 as chairman of its holding company, which controls a number of bankruptcies and forced credit losses to emerge.

Excluding the FM2bn injection, Bank of Finland officials said the cost of acquiring KOP's consolidated assets total about FM860m.

Bank of Finland unveils more plans to stabilise Skopbank

By Enrique Tessieri in Helsinki

THE BANK of Finland, the country's central bank, has announced further plans to restructure and stabilise the financial position of Skopbank, the country's fourth largest, as well as its responsibility for its domestic and foreign liabilities.

The central bank has pledged to uphold Skopbank's international capital reserve requirements.

The financial performance of Finnish banks has been strained by deregulation and the country's severe recession, which has fuelled a record number of bankruptcies and forced credit losses to emerge.

One of the holding companies will have Skopbank's equity and real estate risk exposures, while the other one will have the bank's

industrial exposures such as Tampella, the forest group.

The Bank of Finland has taken effective control of Skopbank, the country's fourth largest, as well as its responsibility for its domestic and foreign liabilities.

The central bank has pledged to uphold Skopbank's international capital reserve requirements.

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Excluding the FM2bn injection, Bank of Finland officials said the cost of acquiring KOP's consolidated assets total about FM860m.

Omni collapse blamed on borrowing

THE COLLAPSE of the Swiss Omni group was partly the result of too high a degree of financing with borrowed funds, according to a report by Coopers & Lybrand, the accountants appointed by the administrators, Reuter reports from Zurich.

The Omni group was once the flagship of the financial empire of Mr Werner Rey, the Swiss entrepreneur who last month filed for personal bankruptcy. Omni Holding and its subsidiary Omni Beteiligungen

applied for liquidation and the sale of its assets in July.

It had already been in court administration since April, after finding itself in a credit squeeze as the market value of its investments dropped while interest rates rose.

Coopers & Lybrand, in a summary of its report to the judge responsible, said that at the end of 1990, total Omni Holding investments were around SFr3.3bn (\$2.3bn).

These investments were financed by SFrib in shareholdings of SFrib in

restitution was within the

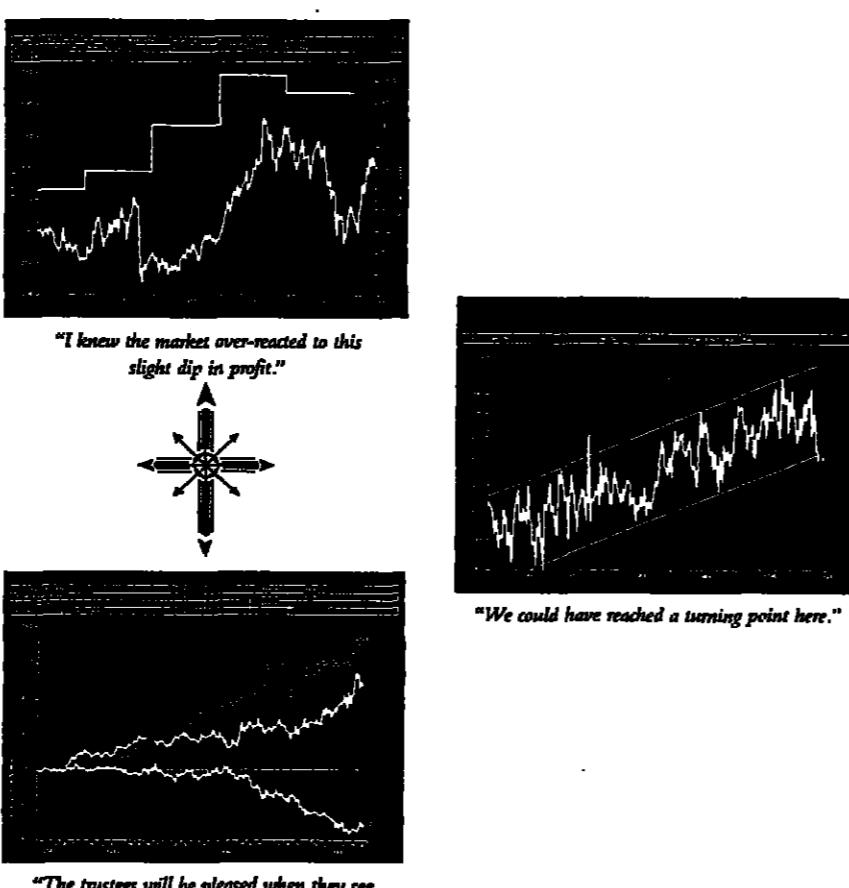
jurisdiction of the court.

It noted Mr Rey, who it said had a personal debt of SF440m to the Omni group, could take decisions about long-term funding transactions of up to SF100m and short-term transactions of up to SF10m.

KOP used Mr Kouri to defend its industrial interests from hostile takeover.

There have been no suggestions of any illegalities on KOP's role in the Kouri share transactions.

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FT LAW REPORTS

Reinsurance dispute cannot go to arbitration

HARBOUR ASSURANCE CO (UK) LTD v KANSAS GENERAL INTERNATIONAL INSURANCE COMPANY LIMITED & OTHERS

Queen's Bench Division (Commercial Court): Ms Justice Steyn: July 31 1991

AN ARBITRATION clause contained in a written contract, if in sufficiently wide terms, empowers the arbitrators to hear disputes as to termination, avoidance and validity, including initial validity, of the contract, because in such cases the clause giving rise to their power is separable from and survives the contract. But on an issue of initial, as opposed to intervening, illegality of the contract, the arbitrator has no power because the clause is not separable and the dispute must be heard by the court.

Mr Justice Steyn so held when refusing applications by the defendants, Kansas General International Insurance Co Ltd and others, for a stay of proceedings by which the plaintiff, Harbour Assurance Co (UK) Ltd, claimed a declaration that it was not liable to the defendants under allegedly illegal reinsurance agreements.

The plaintiff sought declarations that the defendants carried on unauthorised insurance or reinsurance business in 1980, 1981 and 1982, in breach of the Insurance Companies Acts 1974 and 1981. By a quote share obligatory reinsurance agreement the plaintiff had agreed to reinsure the defendants in respect of risks reinsurance for 1980, 1981 and 1982.

The plaintiff alleged that the underlying insurance and reinsurance contracts were illegal and that the reinsurance agreements were therefore illegal, null and void. It said Phoenix General Insurance Co of Greece SA [1982] QB 242 settled the dispute in its favour.

In Phoenix Lord Justice Kerr said "... any reputable reinsurers, solicitors of their good name and reputation, will no doubt hesitate long before relying on this defence". That hope was not fulfilled. The plaintiff had raised the

reputation was within the jurisdiction of the court.

The quote share obligatory reinsurance agreement clause constitutes a self-contained contract collateral or ancillary to the shipping contract itself.

Since Heyman there had been a remarkable shift in the cases from a policy of extensive judicial scrutiny of arbitration to recognition of the hypothetical illegality of the reinsurance. The plaintiff submitted that disputes as to initial validity or illegality of a contract containing an arbitration clause, were never arbitrable.

It was clearly established that if a contract was terminated for breach, repudiation and frustration, the arbitrator was still entitled to deal with disputes flowing from the ending of the contract. The arbitration clause survived a termination that the contract was terminated.

Disputes as to avoidance for innocent or negligent misrepresentation, undue influence or duress might be referred to arbitration. In such cases a clause of illegality of the contract could not be determined under an arbitration clause.

Nordbank

INTL COMPANIES & FINANCE

USAir seeks pay cuts of up to 20% as losses mount

By Nikki Taft in New York

USAIR, the sixth largest US carrier, has warned that it is seeking pay cuts of up to 20 per cent in an attempt to reduce its annual operating costs by \$400m.

The company, whose route structure is heavily oriented to the east coast, has already warned of a \$300m-plus loss in 1991, and said that it was equally gloomy about the prospects for 1992. Yesterday, the airline announced a third-quarter loss of \$81.4m after tax, bringing the deficit so far this year to \$306.9m.

USAir, whose shares rose 5% to \$34 yesterday morning, said it planned to prune a further \$100m from its 1992 costs by reductions in non-payroll expenses. The airline claimed this sum could be found in its "general expenses".

USAir has open contracts -

that is, up for negotiation - with its three principal unions and is holding talks at present. It said that it would implement its suggested "progressive salary reduction plan" for non-contract employees once one of its three major unions agreed to do the same.

USAir officers, however, will take salary reductions from the start of 1992, regardless of union agreements.

Under the plan, USAir said it would make no reduction to salaries under \$20,000; would top 10 per cent of the next \$30,000 of base salary; 15 per cent of the next \$50,000; and 20 per cent off salary in excess of \$100,000.

The airline is also asking non-contract employees to contribute 10 per cent of the cost of medical and dental benefits.

The immediate response

from the pilots' union was to agree to call in outside consultants to study the company's financial condition, and to state that it would only discuss pay and benefits in the context of contract negotiations.

During the third quarter, USAir's operating revenues totalled \$1.5bn, compared with \$1.64bn a year earlier. Operating expenses fell from \$1.77bn to \$1.64bn, leaving a reduced operating loss of \$45.4m, compared with \$130.2m. The passenger load factor fell from 61.6 per cent to 60.7 per cent.

The airline has already reduced staff by around 7,000 and realigned its hub operations. Some facilities have been closed and new aircraft purchases rescheduled. Nevertheless, the airline is still applying for new US-Europe routes.

Paper prices hit Boise Cascade

By Martin Dickson in New York

BOISE CASCADE, the US forest products group, yesterday underscored the sharp cyclical downturn in the paper industry when it reported a third-quarter loss of \$14.3m, which it blamed mainly on worsening paper prices.

The loss, which worked through at 47 cents per share, fully diluted, compared with net income of \$13.9m, or 27 cents a share, in the third quarter of last year.

Figures for the latest quarter included a gain of \$1.02 a share from the sale of timberland and a reserve of 25 cents a share to cover disposals and restructuring. Sales totalled \$1bn, down from \$1.1bn.

The US industry has been hit

hard by recession and an excess of manufacturing capacity as plant ordered during the upswing of the late 1980s comes on stream.

Boise, a net buyer of wood chips, said its paper business had also been hit by the growing cost of chips in the Pacific Northwest, where conservationist pressures have led to huge acreages of public timberland being withdrawn from commercial harvesting.

The company said its paper and paper-related business had suffered its second quarterly operating loss ever - the first being in the previous quarter - as prices for newsprint, coated papers, market pulp, containerboard and uncoated

white papers remained severely depressed.

While price increases had been announced, or taken effect for, containerboard or uncoated white papers in the third quarter, the positive impact was not expected to be felt until the fourth quarter.

Boise added that paper prices appeared to be at or near the bottom of the cycle and the pace and strength of their recovery would depend largely on the nature of a US economic upturn.

For the nine months the company suffered a net loss of \$63.7m, or \$1.95 a share, compared with net income of \$70.5m, or \$1.52 a share, for the same period of 1990.

Newmont Mining looks to make acquisitions

By Kenneth Gooding, Mining Correspondent

NEWMONT MINING, North America's biggest gold producer, had \$35m cash, a revolving credit arrangement for \$50m, and was looking for precious metals acquisitions to boost growth. Mr Gordon Parker, chairman, said yesterday.

However, Newmont was not looking for "fully-priced gold companies that merely add ounces to reserves and production at a very high purchase cost" but "immature properties", mainly in North America, which might benefit from the group's expertise and technology.

Mr Parker, in Europe for the listing of Newmont Mining on the Paris bourse and Swiss stock exchanges, made clear the company's earnings depended heavily on the price of gold.

Gold production, which last year peaked at 1.67m troy ounces and was three times the

General Cinema extends HBJ offer

By Nikki Taft in New York

GENERAL CINEMA, the US retailing and entertainment group, yesterday announced it was extending for a further week its tender offer for the publicly traded bonds of Harcourt Brace Jovanovich (HBJ), the publishing house.

However, it stressed that this was the last extension it intended to make. "Our willingness to continue this process is at an end," said General Cinema.

"If we failed to reach the required 90 per cent acceptance rate for each class of the publicly traded bonds by the close of business on Monday, October 21, we will permit the tender offers to expire and terminate the merger agreement."

The deal between HBJ and General Cinema has hung in the balance for many months. General Cinema let an earlier offer expire after opposition from some bondholders last April. It came back with the current, revised offer, which has already been extended.

In the five separate classes of HBJ bonds, General Cinema has only reached the 90 per cent level in one case - the 13 per cent senior notes. Elsewhere, the bidder has seen between 81 and 89 per cent tendered. Overall, 87.4 per cent of all bonds have been tendered.

Utd Technologies to reduce staff

UNITED TECHNOLOGIES, the US aerospace, automotive and building products group, is reducing its corporate staff of 1,000 by 25 per cent over the next few months, writes Alan Friedman. The cuts are part of a plan announced in August to reduce costs by \$1bn a year by the end of 1993. United Technologies reported an 80 per cent slump in second quarter profits, to \$43.3m.

URBAN DEVELOPMENT

The FT proposes to publish this survey on November 11 1991.

The FT is read by 47% of Chief Executives of Europe's largest companies who expect their spending on premises/industrial sites to increase. As the FT is also the leading daily publication for reaching relocation decision makers in the UK, this survey will be of vital importance as an advertisement medium. To receive the editorial synopsis and advertisement details, contact:

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Data source: Chief Executives in Europe 1990 BMRC Property Decision Makers 1990

FT SURVEYS



Banco de la Nacion Argentina U.S. \$195,000,000

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For the period

15th October, 1991 to 15th April, 1992

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The Industrial Bank of Japan, Limited
Agent Bank

OMAN

The Financial Times proposes to publish this survey on November 26th 1991. This survey will look in depth at Oman and how the country is developing. It will be of particular interest to the 54% of Chief Executives in Europe's largest companies who read the FT. If you would like to receive the editorial synopsis, call CBI-Crofts on 071-873 3269 or Fax 071-873 3079

FT SURVEYS

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IRELAND

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Data source: Chief Executives in Europe
1990
European Business Leadership Survey
1991

FT SURVEYS

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Floating Rate Notes, Series FV,
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Interest Period: 8th May 1991
8th November 1991

Interest Amount per
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INTERNATIONAL COMPANIES AND FINANCE

New Zealanders lay claim to Aussie icons

Kevin Brown on Lion Nathan's bid to own some of Australia's most beloved beers

The Australian newspapers pulled few punches after the surprise announcement of an agreed takeover offer by Lion Nathan of New Zealand for Australian Consolidated Industries (ACIL), the brewing and petroleum group.

"Foreign threat to Aussie beer," the Sydney Morning Herald's writers told readers. "NZ group gobblies up Aust brewery," said the more sedate Financial Review. "Lion pounces," snapped Mr Rupert Murdoch's Telegraph Mirror.

Significantly, Lion took the precaution of obtaining an Australian listing before announcing the deal. But, for some, that will be scant consolation for the loss of such cultural icons as Tooheys, Castlemaine XXXX and Swan.

Lion Nathan has been running the breweries since winning 50 per cent ownership and management control a year ago in the sale of assets which followed the break-up of Mr Alan Bond's Bond Corporation Holdings.

Divorced from Bond, Bell was renamed ACIL by Mr Geoff Hill, the Sydney merchant banker brought in to manage its half of Bond Brewing and a 96 per cent stake in Weeks Petroleum, a small Australian oil company.

The deal maintained 50 per cent Australian ownership of National Brewing's famous brands. But it left ACIL dependent on its banks to finance its share of interest payments on National's A\$250m debt, plus residual payments of A\$88m to Lion and A\$160m to US bondholders.

The payment to Lion - part of the deal with Bond Corp - was made on time in August, preventing Lion from moving to acquire the breweries by default. The banks finally pulled the plug last week when it became clear ACIL would have to borrow further funds to pay the US bondholders.

With nowhere else to go, ACIL was forced to ask Mr

to its Swan and Emu brands in Western Australia, and ended with 44 per cent of the market.

However, mismanagement reduced the company's market share to around 38 per cent by the time Bond Corp began to break up last year under the weight of its debts.

After an unsuccessful flirtation with the small Adelaide-based SA Brewing group, Mr Bond eventually sold 50 per cent of Bond Brewing to Lion Nathan and 50 per cent to Bell Resources in a tortuous deal worth A\$1.4bn (US\$1.1bn).

Bell then a Bond Corp subsidiary, had once been the vehicle for an unsuccessful raid by Mr Robert Holmes à Court on Broken Hill Proprietary (BHP), Australia's biggest company.

Divorced from Bond, Bell was renamed ACIL by Mr Geoff Hill, the Sydney merchant banker brought in to manage its half of Bond Brewing and a 96 per cent stake in Weeks Petroleum, a small Australian oil company.

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With nowhere else to go, ACIL was forced to ask Mr

Lion to sell its 50 per cent share of National Brewing to Lion Nathan's chief executive, Douglas Myers.

Market shares of sales by volume: year to June 1991

SA Brewing (6%) Cascade (2%)

Power (4%)

Others (1%)

NatBrew* (37%)

Foster's (50%)

Source: CS First Boston

Group and Adelaide Steamship, both of which are controlled by banks facing the possibility of substantial but debt losses. "The decision on the merger is in their hands," ACIL said.

If the deal does go through, the addition of the Australian beers to Lion's existing 56 per cent market share in New Zealand would make it Australia's biggest beverages group.

Lion already markets its New Zealand Steinlager beer internationally, and is likely to want to boost overseas sales of Swan and Castlemaine XXXX, which it sees as potential volume competitors to Foster's, brewed in the UK by Courage.

Foster's, which is 20 per cent owned by Asahi of Japan, has made no comment on the deal, but will be watching closely for an increase in competition which could threaten its 50 per cent share of the 1.86 billion litres a year domestic market.

Mr Peter Bartels, who replaced Mr Elliott as Foster's chief executive last year, has stabilised the group following stock market anxiety last year, and is refocusing it around Foster's lager in Australia, and its interests in Courage in the UK and Molson in Canada.

Foster's faces repeated speculation about Mr Elliott's intentions, especially in relation to the 38 per cent shareholding owned by International Brewing Holdings, formerly Berlin Holdings, Mr Elliott's loss-making private company.

Lion claims to have restored National Breweries market share to 38 per cent over the last 12 months. Foster's disputes the figures, but does not dispute that the New Zealanders will be tougher competitors than Mr Bond.

Douglas Myers, Lion's chief executive and principal shareholder, to advance the cash. Mr Myers agreed to supply A\$140m, but his price was an agreed takeover delivering full control of National Brewing.

The deal provides for the issue of one Lion Nathan share for every 10 ACIL shares, valuing the company at A\$150m. Including the A\$140m advance, Lion will get ACIL's half of National Brewing for A\$229m.

After taking into account its existing net investment of A\$350m, it would have

acquired the Australian breweries for A\$62m in cash and shares.

The deal is conditional on holders of around A\$550m of ACIL's Swiss franc and US dollar bonds agreeing to convert their holdings into subordinated capital notes convertible into Lion shares at 90 per cent of the Lion share price at the time of the conversion.

Lion is issuing A\$200m (US\$13.6m) in new equity to help finance the deal, but says earnings per share will rise from 18.6 New Zealand cents a share to 34 cents, sufficient to cover interest 1.4 times.

Mr Myers said he was confident that the bond holders would accept the deal. But in case they do not, Lion has a back-up call option to acquire ACIL's half share in National Brewing for A\$425m plus 50 per cent of 1991-92 profits.

Lion has also given ACIL a put option to sell its National Brewing interest for A\$420m plus 50 per cent of earnings if the call option is not exercised. The put option would allow ACIL to repay Lion Nathan's A\$140m cash advance.

The deal appears to be a coup for Lion, but analysts said it could be upset if ACIL shareholders hold out for more value. Around 60 per cent of ACIL is controlled by Bell

third quarter because of falling prices. He said it was "inversible" that aluminium prices would fall further unless demand increased unexpectedly or production from higher cost smelters was curtailed.

"The aluminium ingot price is at the lowest level in real terms that we have seen this decade," he said. Aluminium prices have fallen to around 54 US cents a pound in recent weeks because of oversupply.

Alcoa is 48.9 per cent owned by Western Mining, the Australian resources group.

Alcoa, the US parent company, reported that third quarter profits had fallen to \$75.9m, or 88 cents a share, a substantial drop from \$125.1m or \$1.46 a year ago, writes Barbara Durr in Chicago.

The company said it had been hit hard by declining prices for most of its leading product lines.

For the first nine months of 1991, Alcoa's earnings declined to \$254.1m, or \$2.97 a share, from \$435.6m, or \$5.01, a year earlier.

Mr Phillip Spry-Bailey, finance director, said earnings had declined further in the

third quarter because of falling prices. He said it was "inversible" that aluminium prices would fall further unless demand increased unexpectedly or production from higher cost smelters was curtailed.

"The aluminium ingot price is at the lowest level in real terms that we have seen this decade," he said. Aluminium prices have fallen to around 54 US cents a pound in recent weeks because of oversupply.

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INTERNATIONAL CAPITAL MARKETS

Europe subdued as dealers wait out holiday in US

By Tracy Corrigan

TRADING activity in European bond markets was subdued yesterday, as dealers waited out the holiday in the US, to see whether the volatile conditions which dominated the treasury market last week, will persist when it reopens today.

Prices in the French bond

GOVERNMENT BONDS

market ended unchanged, unable to maintain earlier gains due to low volume.

The French bond future on the Matif, the Paris futures exchange, briefly broke through a key resistance level at 107.20, but was unable to hold its gains. However, dealers are hoping the market will be strong enough to break out of its current trading range later this week.

Dealers said there was growing speculation there could be a cut in interest rates this week, perhaps to coincide with Thursday's re-open, even though the franc is a little shaky.

■ PRICES in the UK gilts market ended slightly lower, especially in medium to longer maturities, also in light volume. Dealers reported continued nervousness after last

BENCHMARK GOVERNMENT BONDS

	Red	Days	Price	Change	Yield	Week	Month
AUSTRALIA	12,000	11/01	112.8685	+0.759	8.85	10.0	9.17
BELGIUM	9,000	09/01	98.4000	-0.100	9.08	9.07	9.08
CANADA	8,750	12/01	104.7030	+0.200	9.03	8.95	9.05
DENMARK	9,000	11/00	100.3500	-0.030	9.93	9.98	9.11
FRANCE	8,820	11/26	88.1765	-0.053	9.25	9.05	9.05
CAT	8,500	01/01	104.3400	-0.010	8.70	8.83	8.86
GERMANY	6,750	05/01	103.2500	-0.040	8.25	8.25	8.26
ITALY	12,500	03/01	100.3800	+0.150	12.81	12.92	13.04
JAPAN	4,800	06/09	92.2550	-0.022	6.28	6.22	6.41
NETHERLANDS	8,500	03/01	98.7000	-0.030	8.70	8.68	8.77
SPAIN	11,800	07/08	101.0000	+0.160	11.56	11.54	11.45
UK GILTS	10,000	11/08	100.29	-0.02	9.77	9.62	9.58
10,000	02/01	101.14	-0.023	9.76	9.58	9.58	
9,000	10/01	95.21	-0.022	9.52	9.38	9.41	
US TREASURY	7,875	08/01	105.27	+0.032	7.46	7.38	7.64
8,125	02/29	105.27	+0.032	7.27	7.18	7.38	

London closing
Prices: US, in 32nds; others in decimal

Yields: Local market standard
Technische Daten ATLAS Price Sources

market's upward adjustment in yields during the Tory party conference, with political uncertainty still overshadowing the market. Money market rates have tightened up, as prospects for another interest rate cut have faded out of high-yielding bonds into the high-yield market.

Prices in the Japanese government bond market were also little changed. The market is likely to remain subdued, with the four largest securities houses virtually excluded from the market from today, as part of the penalty for compensating clients' losses.

■ ACTIVITY in the bond market subsided yesterday, following a strong international demand last week, as investors switched out of high-yielding bonds into the high-yield market.

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week's upward adjustment in yields during the Tory party conference, with political uncertainty still overshadowing the market. Money market rates have tightened up, as prospects for another interest rate cut have faded out of high-yielding bonds into the high-yield market.

Prices in the Japanese government bond market were also little changed. The market is likely to remain subdued, with the four largest securities houses virtually excluded from the market from today, as part of the penalty for compensating clients' losses.

CBOT begins trading options based on MMI

By Barbara Durr

The Chicago Board of Trade has begun trading options on its stock index futures, based on the American Stock Exchange's Major Market Index (MMI).

The CBOT has also adjusted its futures contract to take into account Amer's move to split the value of the MMI, composed of 20 blue chip stocks.

The CBOT doubled the multiplier of the MMI in order to maintain the value of the futures contract. For the new options, the exchange will promote their use through a product sponsor programme.

Sponsors will have their fees waived for two years and accumulate credits for transactions.

HK Stock Exchange agrees reform package

THE Hong Kong Stockbrokers' Association has accepted a revised package designed to bridge disagreement between the stock exchange and its watchdog body, the Securities and Futures Commission (SFC), and reform the exchange, Reuter reports from Hong Kong.

But in reversing its earlier rejection of the package, drawn up by the Exchange Council for an extraordinary meeting scheduled for October 30, the 300-strong association attacked the SFC for being heavy-handed and said the exchange should be allowed to regulate itself.

The SFC has said it would impose a harsher compulsory package if the exchange rejected voluntary reform.

Association chairman Henry Wu said the government

should not interfere with the council and should cut the powers of the SFC, particularly its powers to impose statutory reform on the exchange.

A majority of association members accepted an earlier package in August, but the vote did not reach the 75 per cent necessary for passage.

■ NIPPON Investment Finance, Daiwa Securities' venture capital company, plans to list shares of its Taiwanese venture capital unit on the Taiwan Stock Exchange, AP-DJ reports from Tokyo.

Daiwa said the shares, in Hotung Venture Capital, were scheduled to be listed around March 1992.

Hotung will be the first venture capital firm to be listed on Taiwan's over-the-counter (OTC) market.

FT/IBID INTERNATIONAL BOND SERVICE

Listed are the latest International bonds for which there is an adequate secondary market.

	Chg.	Bid	Offer	Yield	OTHER STRAIGHTS	Chg.	Bid	Offer	Yield
U.S. DOLLAR STRAIGHTS					EUROPEAN STRAIGHTS				
ALBERTA PROVINCE	1/2/95	100.00	107.075	7.75%	1/2/95	100.00	107.075	7.75%	
AUSTRIA	1/2/90	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
BELGIUM	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
BP/CAPIAL	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
CANADA	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
COUNCIL EUROPE	8/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
CREDIT FINANCIAL	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
DAIWA	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
DEUTSCHE BANK	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
DKB	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/3	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/4	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/5	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/6	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/7	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/8	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/9	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/10	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/11	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/12	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/13	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/14	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/15	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/16	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/17	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/18	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/19	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/20	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/21	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/22	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/23	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/24	1/2/95	100.00	105.00	7.75%	1/2/95	100.00	107.075	7.75%	
EDF/25	1/2/95	100.00	105.00	7.75%	1/2/95				

Deutsche Bank plans merger of London activities

By Simon London

DEUTSCHE Bank said yesterday it intends to merge its London-based capital markets and commercial banking operations.

The move will see the end of Deutsche Bank Capital Markets as a separately capitalized firm, with all securities operations transferred to the London branch.

Mr John Lake, who took over as managing director of DBCM in the summer, said the merger would not entail any redundancies. Deutsche Bank wanted to "show the face of a universal bank" wherever possible, he said.

The operations of Morgan Grenfell, Deutsche Bank's investment banking subsidiary will not be affected.

Mr Lake confirmed Deutsche Bank's intention to begin operation as a market-maker in the UK government bond market early next year.

The bank envisages an initial capital commitment of around £10m to the gilt

market, placing it among the top "second tier" firms. The operation will employ 14 people, including back-office staff.

The fall of Deutsche Bank's entry to the gilt market has yet to be decided and is subject to Bank of England approval. However, Mr Lake said he hoped to start operations around the end of the first quarter of next year.

Deutsche Bank is not the only overseas institution which aims to become a gilt-edged market maker (GEMM).

The Bank of England is believed to be considering an application from either Nikko or Yamaichi, the two big Japanese securities firms which do not make a market in UK government bonds.

The number of GEMMs has fallen from 27 to 18 since the market was liberalised in 1988. In this time the amount of capital committed to market-making has fallen from £600m to £400m.

Primerica advances on earnings growth

By Patrick Harverson in New York

STRONG earnings growth from its investment banking operations helped Primerica, the US financial services group, post a 31 per cent rise in third quarter profits to \$123.3m. In the same quarter last year, Primerica earned \$94m.

The chief contribution came from Smith Barney, the group's Wall Street broking house, which made record profits of \$35.9m. The firm made just \$11.2m a year ago, when the securities industry was deep in recession.

The continued strength of the domestic securities markets, boosted revenues across the board at Smith Barney, most notably from investment banking, principal trading, asset management and broking commissions.

Mezzanine financing slips out of the picture

Michiyo Nakamoto charts the demise of a once-booming by-product of the 1980s buy-out binge

Bid activity appears to be again, but the fortunes of a once-booming by-product of the 1980s buy-out binge — mezzanine finance — is a stark reminder of the casualties left by the decade's financial excesses.

The fall from favour of mezzanine finance was as rapid as its rise to prominence in the heated acquisition environment of the latter eighties.

A high-yielding, high-risk

loan, mezzanine grew in popularity as highly leveraged acquisitions, mostly management buy-outs, made it necessary to bring in a tier of debt between senior bank loans and equity providers and their write-downs will need to be all that much larger when a deal faces off.

The large number of MBOs that have ended up in the hands of receivers gives some indication of the blow that has been dealt to mezzanine providers.

Mezzanine finance in the UK

MBOs using mezzanine (£m)

Source: KPMG Corporate Finance Area

1987 1988 1989 1990 1991

200 150 100 50 0

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Famous Grouse exports help Highland rise 10%

By Philip Rawstorne

HIGHLAND Distilleries' international distribution partnership with France's Rémy Cointreau group has begun to pay dividends. Increased exports of Famous Grouse Scotch whisky lifted full year pre-tax profits by almost 10 per cent from £25.7m to £28.2m.

Despite a 3 per cent decline in total Scotch whisky exports during the year to August 31, Famous Grouse sales rose by 16 per cent in volume and 24 per cent in value.

The deal last year with Rémy, which linked Famous Grouse with Krug and Heidsieck champagnes and Rémy Martin cognac, has brought strong growth in France, now its biggest export market, Sweden, and the Netherlands.

In the US, where the brand is distributed by Grand Metropolitan's Henlein, sales doubled while the overall market fell 10 per cent.

Mr John Goodwin, Highland chairman, underlined the importance for Famous Grouse - which now accounts for half of group profits - of growth markets in Europe and urged the UK government to resist further tax discrimination against spirits in the EC.

Proposals to tax spirits at six times the rate of beer threatened whisky exports to Portugal, Spain and Greece, which increased by 44 per cent, 33 per cent and 10 per cent respectively during the past year, he said.

Highland's operating profit rose from £19.2m to £22.4m on



John Goodwin: urging no further EC tax discrimination

turnover increased to £163.4m (£147.9m).

Famous Grouse maintained its sales in UK market which fell 5 per cent under the impact of the recession and the budget duty increase, and lifted its market share to 12 per cent.

Sales of new whisky fillings to blenders were slightly down on last year, though profits were maintained. Sales of mature whisky, at similar levels to last year's, made an improved contribution.

Higher profits also came from the company's single malt whiskies, Highland Park, Bunnahabhain and Tamdui, which increased volume sales by 22 per cent.

Earnings per share grew to 15.1p (14p) and a proposed final dividend of 4.16p (3.6p) brings the total for the year to 5.52p (4.8p).

Highland's net debt stands at £18m, 12.5 per cent of shareholders' assets.

See Lex

Mr Goodwin urged no further EC tax discrimination

share price collapsed amid criticism from former executives in the company.

European's figures yesterday revealed that an exceptional payment of £282,000 had been made in the last financial year, part of which covered compensation for Mr Ward following his resignation.

The company yesterday declined to reveal the exact level of Mr Ward's compensation.

He has been replaced by Mr Ian Rock, formerly head of operations, and now group managing director.

Mr Geoffrey Nichols, previously deputy chairman, has been appointed as non-executive chairman.

Mr Rock said yesterday that

he remained cautious about the outcome for the current year until there were more definite signs of a recovery.

In spite of the problems, trading profit was £13.1m (£3.82m). The lower outcome at the taxable stage reflected sharply increased interest payments, up from £2.46m to £6.56m.

At the year end, group net assets were £76.2m. The company recently reached a new agreement with a syndicate of banks to reschedule its debts, incurred through the takeover of Midsummer Leisure.

The results were better than expected, given the troubled trading conditions for leisure companies over the past year as a result of the recession and the internal problems faced by the group recently.

In July Mr Michael Ward, European Leisure's founder and former chairman and chief executive, resigned after the

share price collapsed amid criticism from former executives in the company.

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TO THE HOLDERS OF

EBC AMRO TRADED CURRENCY FUND LIMITED

INCOME SHARES IN CONTINENTAL DEPOSITORY RECEIPT FORM

The Directors of the above fund have declared the following final dividend per share for the financial period ended 30th September, 1991, payable on 31st October, 1991 in respect of shares in issue on 30th September, 1991.

US Dollars 0.2313 per share against coupon No. 15. Shareholders should send their coupons to Amsterdam Depository Company N.V., Spuistraat 172, 1012 VT, Amsterdam.

EBC Trust Company (Jersey) Limited
Secretary

Dated: 15th October, 1991

NOTICE TO THE HOLDERS OF THE 600,000 PUT WARRANTS SGA SOCIETE GENERALE ACCEPTANCE NV. ISSUED ON OCTOBER 18, 1990 RELATING TO 120,000 MAJOR MARKET INDEX UNITS

Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 11th October 1991, as a result of the decision of the American Stock Exchange to divide by two the value of the Major Market Index.

The new definition of the "Settlement Amount", according to Condition 1 of the Terms and Conditions of the Warrants, is adjusted as follows: "Settlement Amount means in relation to five Warrants an amount in US Dollars equal to the excess (if any) of five Denominated Amounts over the product of (a) two and (b) the Settlement Price."

THE WARRANT AGENT SOCIETE GENERALE ALSACIENNE DE BANQUE LUXEMBOURG BRANCH

NOTICE TO THE HOLDERS OF THE 400,000 PUT WARRANTS SGA SOCIETE GENERALE ACCEPTANCE NV. ISSUED ON JULY 19, 1990 RELATING TO 80,000 MAJOR MARKET INDEX UNITS

Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 11th October 1991, as a result of the decision of the American Stock Exchange to divide by two the value of the Major Market Index.

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THE WARRANT AGENT SOCIETE GENERALE ALSACIENNE DE BANQUE LUXEMBOURG BRANCH

Land sales restrict decline at Tay Homes

By Clare Pearson

A NUMBER of land sales in the second half meant pre-tax profits at Tay Homes, the Leeds-based housebuilder, fell by just 3 per cent, from £25.5m to £23.5m, in the 12 months to June 30.

The outcome showed a marked recovery from the interim stage when profits declined by 29 per cent.

Mr Trevor Spencer, chairman, said land sales had provided £2.3m of profits with nearly all of that gain achieved during the final six months.

The sales were of some 300 plots at two large sites in Scotland where planning consent for 1,750 plots on 165 acres has been given.

Mr Spencer said these sales marked "the start of a valuable profit stream" which he expected to continue over the next three to four years.

The company plans to dispose of a further 1,000 plots at the Scottish sites.

Gearing at the year-end was 66 per cent, interest charges increased to £23.37m (£22.33m). Operating profits were £11.6m (£10.8m).

The group substantially increased its investment in part-exchange houses during the period as a means of coping with what Mr Spencer described as the worst housing market conditions seen for decades.

Funds tied up in part exchange amounted to £5.2m at the year-end against £2.1m a year previously.

Turnover rose by 5 per cent to £70.5m (£67.4m). Units sold amounted to 849, against 943 last time, but the average selling price rose to £74,300 (£71,500).

As in previous years, the north of England and Scotland companies accounted for 85 per cent of turnover.

Mr Spencer said sales in the north west, principally from grant-aided urban renewal schemes, rose substantially while the Midlands also improved. Scotland was, however, unable to maintain 1990's significant turnover increase.

Earnings per share were 25.1p (26p). The recommended final dividend goes up to 4.1p, giving a 10 per cent increase to 5.3p (4.8p) for the year.

Assets per share rose to 127.9p (110.9p).

NEWS DIGEST

Raglan Property cuts loss

RAGLAN PROPERTY Trust, the development and investment company, yesterday reported a loss before tax of £4m for the year to March 31. This represents a marked improvement on last year's result, when the company incurred a loss of £13.4m.

Net assets per share stood at 1.1p against 3.2p last year and losses per share were reduced from 7.6p to 2p.

The result was struck on reduced turnover of £7.06m (£12.5m).

Property write-offs were reduced to £4.36m (£11.5m) and administrative expenses were cut from £27.000 to £6.000. The interest charge, however, more than doubled at £315,000 (£150,000).

Raglan's interim dividend is maintained at 0.65p, payable from earnings of 0.56p (1.36p).

The turnover was maintained at £20.2m (£20.4m).

Operating profits declined to £875,000 (£1.75m), but interest payable fell to £330,000 (£45,000).

Earnings were more than halved at 2.37p (6.01p) per share, but the interim dividend is held at 1.3p.

Doeflex

A "substantial improvement" in the second quarter, particularly in the PVC division, helped limit the fall in interim operating profits to 7 per cent at Doeflex, a manufacturer and supplier of thermoplastic materials.

However, a rise in interest payable from £189,000 to £271,000 resulted in a 15 per cent fall in pre-tax profits to £580,000 (£717,000) in the six months to end-June. Operating profits were £851,000 (£904,000).

Turnover slipped to £2.35m (£2.62m). Earnings were down 1p to 4.27p per share and the interim dividend is an unchanged 1.32p.

S Lyles

A sharp reduction in interest charges helped S Lyles, the carpet yarn spinner and dyer, overcome reduced sales volume and prices.

On turnover of £17.1m (£21.3m), profits for the year to end-June showed a marginal rise from £202,000 to £213,000 pre-tax after interest payable declined to £80,000 (£27,000).

Earnings per share rose to 7.42p (7.15p). A proposed final dividend of 2.95p makes 4.45p (4.05p) for the year.

Assets per share rose to 127.9p (110.9p).

Helene

Mr Monty Burkeman, chairman of Helene, the women's and children's clothing group, yesterday sounded a bright note on current trading.

Although the company reported sharply reduced taxable profits for the six months to end-June, Mr Burkeman said that, with improved trading and gain in market share, profits for the second half would be "well ahead of last year."

Despite reduced consumer spending generally, mid-term sales were slightly ahead to £33.2m (£32.6m). Efforts to maintain market share, however, led to gross margins being squeezed and profits fell to £706,000 (£1.82m).

The interim dividend is maintained at 0.65p, payable from earnings of 0.56p (1.36p).

Turnover was maintained at £20.2m (£20.4m).

Operating profits declined to £875,000 (£1.75m), but interest payable fell to £330,000 (£45,000).

Earnings were more than halved at 2.37p (6.01p) per share, but the interim dividend is held at 1.3p.

Expedier/Wembley

Expedier and Wembley have formed a joint ticket marketing venture to handle up to 4m tickets a year. The venture will combine Wembley's Box Office and Keith Prowse ticket retailing services with Expedier's First Call business.

The new venture was announced as US\$4m quoted Expedier revealed that higher interest charges and lower sales had pushed it into losses and forced it to cancel last year's final dividend. Directors are also passing this year's interim.

From a pre-tax profit of £84,000 for the six months to June 30, the company incurred a £1.42m loss, with interest charges up from £280,000 to £557,000. Losses per share were 3.2p (earnings 1.8p).

UK COMPANY NEWS

Trying to kick the tobacco habit

The T&S chief tells John Thornhill of his plans to refocus the group

M R Kevin Threlfall is a 42-year-old Wolverhampton entrepreneur who has turned his close observation of human nature into a business proposition.

The cheery chairman of T&S Stores, who runs a chain of 570 discount tobacconists and convenience stores, has developed a distinctive low-cost style of trading over the past 15 years that rarely panders to the customers' impulses.

Shoppers are enticed into its Superstore stores by day-glo sunbursts offering low-price cigarettes and are then tempted to dip into the colourful confectionery gondolas or into buying high-end treats such as chocolate bars and Christmas cards while queuing at the counter.

The margins on cigarettes are thin; those on the additional items are high. By paying rents to the landlord it is possible to make an attractive return on this format as T&S's results show.

Over the past five years, the CTN (confectionery, tobacco and newsagents) company has lifted its pre-tax profits from £1.8m in 1986 to £21.6m and interim figures last month showed a 13.5 per cent rise.

Analysts seem confident that although the rate of growth may slow there is still great potential as the company consolidates its acquisition of the Diltons and Preedy newsagents chains and expands its convenience store concept.

T&S certainly believes as much and, in spite of the recession, the company is opening stores at the rate of one a week. To the City's slight concern a talk of a big acquisition next year also fills the air.

Turnover rose by 5 per cent to £70.5m (£67.4m). Units sold amounted to 849, against 943 last time, but the average selling price rose to £74,300 (£71,500).

As in previous years, the north of England and Scotland companies accounted for 85 per cent of turnover.

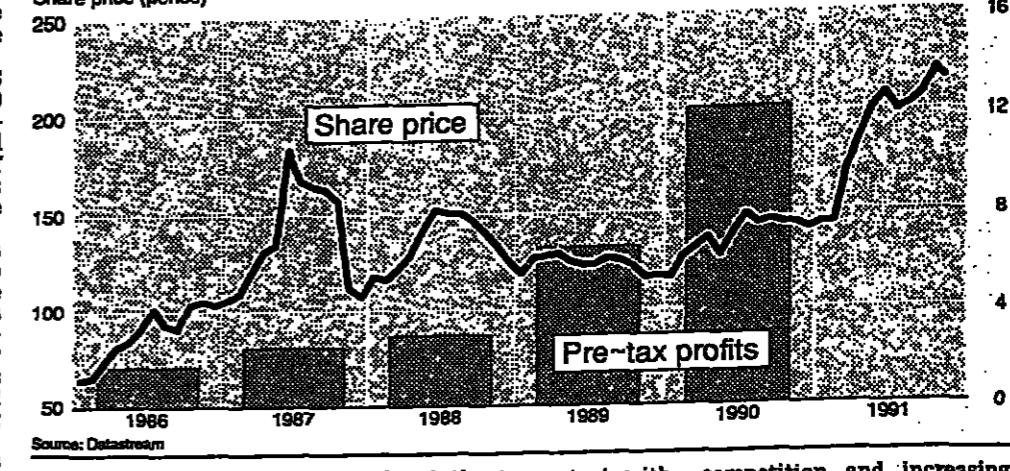
Mr Spencer said sales in the north west, principally from grant-aided urban renewal schemes, rose substantially while the Midlands also improved. Scotland was, however, unable to maintain 1990's significant turnover increase.

Earnings per share were 25.1p (26p). The recommended final dividend goes up to 4.1p, giving a 10 per cent increase to 5.3p (4.8p) for the year.

Assets per share rose to 127.9p (110.9p).

T & S Stores

Share price (pence)



UK COMPANY NEWS

Stick over the letter of the lord

-Roland Rudd on institutional worries about the running of Hanson

INSTITUTIONAL investors said yesterday Hanson must change its own managerial style and take account of criticisms over its corporate governance instead of simply blaming its public relations advisers for not getting its message across.

The big shareholders were responding to the leaked letter from Lord Hanson to Sir Tim Bell, in which Hanson's chairman rebuked his PR adviser for the poor press his company had received since it took a 2.8 per cent stake in Imperial Chemical Industries last May.

Institutional shareholders said they would be pressing Hanson to address the questions raised by ICI concerning the conglomerate's managerial style and the quality of its profits.

In particular, they are now questioning whether Hanson's assets would not be worth more if the conglomerate was broken up. "Lord Hanson has got to do more to prove to us that he is doing all he can to get the best out of the business he runs," said one investor.

While Lord Hanson's letter to Sir Tim, accusing his PR adviser of failing to get Hanson's "great story" across, did not surprise investors, it has caused them great concern.

This is because the gist of the letter, sent on August 26, was that Hanson just needed to get its message over to institutions and all would be well.

The irony of the situation is that Lord Hanson's financial advisers agree with the institutions that the conglomerate has failed to outline its strategy clearly enough over the past five months.

Lord Hanson has ignored repeated advice over a whole series of issues, say his advisers, which include three external PR advisers, Lowe Bell Communications, Warwick Corporate, Dewe Rogerson, and three financial advisers, NM Rothschild, Lazard Brothers and Cazenove.



Lord Hanson: has ignored repeated advice from advisers

Against their recommendation, Lord Hanson scrapped his weekly strategy meetings with his public relations advisers and senior directors; he refused to attack ICI's environmental record; and he did not appoint heavyweight non-executive directors to his board.

Hanson advisers say they are seriously concerned that the conglomerate is underselling itself and are not surprised that that concern has reached the institutional shareholders.

One of Hanson's biggest investors said it would "seriously consider" selling its stake in Hanson, unless Lord Hanson explained its strategy for growth. Another investor warned that it was already considering "pulling out of Hanson", unless there were significant changes in the running of the conglomerate.

The biggest shareholders include Prudential Portfolio managers, Norwich Union Life Insurance Society, Standard Life Assurance, Robert Fleming Investment Management, Barclays De Zoete Wedd Investment Management, Postel Investment Management, Legal & General Investment Management and Scottish Widows Fund Management.

Hanson said it was constrained by the Takeover Panel from talking to the institutions until its agreed bid for Beazer was completed. Nonetheless, fund managers want Hanson to consider a series of changes which include:

- A series of meetings with big shareholders to explain Hanson's strategy.
- Institutional investors want to know whether more could

be realised for Hanson's assets if the conglomerate was broken up. They want to know how the group can continue to grow if it remains a conglomerate and does not mount an aggressive takeover.

- The appointment of a tough manager - in the role of a US chief operating officer or a UK chief executive - would also fears that the conglomerate is run as a two-man show - by Lords Hanson and White.

It would also go some way to persuade big shareholders that Lord White would never again spend the company's money on bloodstock. In his letter to Sir Tim, Lord Hanson asked him whether he should not be addressing this issue "day, night and holidays too".

Institutional shareholders believe it could best be addressed by the appointment of a "tough manager from outside the organisation". As another shareholder said: "Lord Hanson cannot persuade us that he is able to squeeze every penny out of his businesses if his partner [Lord White] spends £7m on horses."

- More independent non-executive directors would help smooth shareholders' fears that the conglomerate is being run too much like a private company.

Hanson recently announced three new non-executive directors.

Yet many of Hanson's big shareholders had never heard of one of the three, Mr Jonathan Scott-Barrett, senior executive of Centaur Communications, a small publishing firm established in 1982. Mixed feelings were expressed about the other two, Mr Simon Keswick, a director of Jardine Matheson Holdings, and Mr David Hardy, chairman of London Docklands Development Corporation.

Hanson's own advisers admitted that the original announcement could have been better handled, but are sceptical about whether Lord Hanson would be willing to appoint more non-executive directors.

Kalamazoo surges to £3.66m despite tough trading climate

By Paul Cheeseright, Midlands Correspondent

KALAMAZOO, the Birmingham-based business systems and specialist print manufacturer, yesterday announced a near-tripling of profits and a doubled dividend.

The group, 51 per cent-owned by Kalamazoo Trust which represents equity interests of employees, is now in the final phase of a restructuring set off following a lapse into losses in 1989.

Pre-tax profits for the year to July 31 were £3.66m against £1.07m last time and losses of £24.07m in 1988-89. Earnings per share were 1p (2.2p). A proposed final dividend of 1.5p

brings the total for the year to 2p (1p).

Whether the profits increase can be maintained in the short term is open to doubt.

Mr Peter Harrop, chairman since the beginning of the current financial year, noted that "trading conditions have become increasingly more difficult as the effects of the recession have impacted on the business."

However, during 1990-92 there should be profit contributions from acquisitions made towards the end of the last financial year and from investment in automation.

Overall turnover slipped from £61.5m to £59.8m. Computer activities raised turnover by £5.5m to £29.5m and pre-tax profits by £400,000 to £3.8m.

But the business systems side saw turnover slip to £20.5m (£28.3m) and profits to £1.8m (£2.1m).

This division is now seeking to change its position in the market by a concentration on larger domestic customers and expansion into export markets.

Interest payments fell from £3.42m to £1.88m. gearing currently stands at 11 per cent.

BP sells more Tex/Con assets in \$400m deal

By Juliet Sychrava

British Petroleum yesterday announced the sale of the exploration and production interests of Tex/Con, its Houston-based subsidiary, to PG&E Resources of Dallas, Texas for approximately \$400m (£223m).

The sale, which will probably be completed in November, follows the disposal last month of Tex/Con's gas transmission and marketing business to Transok, a unit of Central and Southwestern, for \$250m.

BP said yesterday that proceeds from the full sale of Tex/Con's assets were expected to total \$400m, as announced earlier this year.

Great Lakes Chemical Corporation said it has agreed in principle to purchase Shell UK's 36.7 per cent stake in Octel Associates and Associated Octel for \$138m.

Once the purchase is completed, Great Lakes will own 87.8 per cent of Octel, with Chevron owning a 10.7 per cent stake and British Petroleum, Texaco and Mobil each retaining 0.5 per cent ownership interests.

In a word, we have developed strong positions, and have both the will and the capacity to go forward. With an eye on the future, we are now building the human resources critical to a successful international deployment, and have been actively recruiting new staff in all areas. In France alone, we have doubled the number of new executives hired in the past three years.

Technology and environmental concerns are two more priorities, both essential to our success.

The aim in all cases is to serve the 150,000 shareholders who have entrusted us with their long term savings.

Demand for building materials will rally, but the timing is difficult to predict, as is the pace of recovery once the trend finally gets underway. At Lafarge Coppée, our response will be to maintain financial flexibility through tight management, without sacrificing future growth. Our top priority is to ensure that when economic conditions improve, earnings will increase so that levels of return for our expanded corporation will match those of the past to the benefit of all Lafarge Coppée shareholders, employees, and partners.

Bertrand Collomb
Chairman and Chief Executive Officer

LAFARGE COPPÉE

worldwide leader of building materials

Looking Ahead

As I anticipated in my message to shareholders in our annual report last April, 1991 has been a year of recession. Almost all of Lafarge Coppée's markets have suffered, albeit to varying degrees. Hardest hit are Ontario and other parts of Canada, where sales volumes have plunged 25%, compared with a 10% drop in the U.S. In contrast, the French market has slipped no more than 5%, while Spanish business is virtually unchanged, decreasing by only 1%. The sole markets to have bucked the negative trend are those in the developing world: Turkey, Venezuela, Morocco and even Brazil. Germany is a special case, with a good market level in the West, and a slow recovery in the East.

This depressed environment, combined with fierce competition in some of our businesses, is responsible for the 31% drop in half-year results announced several weeks ago. Lafarge Coppée has not been the only victim: most of our international competitors in building materials have poor results, in some cases significantly worse than our own.

In a business like ours, it is always dangerous to extrapolate yearly performance from first-half results. Nevertheless, we do not expect our full-year figures to be much different from those recorded so far: the anticipated recovery has yet to materialize, and thus will not benefit performance before next year.

In the short term, we have already taken steps to mitigate the downturn. We will be drawing on the following strengths:

- a strong balance sheet. Today Lafarge Coppée's debt is equal to just 38% of equity despite vigorous expansion over the past few years. This gives us the flexibility needed to play our course.
- a rigorous strategy for industrial growth, targeting only acquisitions offering good returns, and focusing on capital investments which improve productivity and service to customers.
- a far healthier balance of activities and markets, offering both a better spread of risk and strong bases in the markets of tomorrow. To take just one example, Lafarge Coppée has recently reinforced its operations in the Mediterranean and eastern Europe, while advancing steadily in the Pacific Rim.

In a word, we have developed strong positions, and have both the will and the capacity to go forward. With an eye on the future, we are now building the human resources critical to a successful international deployment, and have been actively recruiting new staff in all areas. In France alone, we have doubled the number of new executives hired in the past three years.

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Shaken Prestwick recovering

By James Buxton, Scottish Correspondent

PRESTWICK HOLDINGS, the Ayr-based printed circuit board manufacturer, yesterday highlighted a trading profit of £261,000 in the second half of the year to July 31 against a first half trading loss of £145,000 as evidence of recovery after a management shake-up and restructuring a year ago.

However, full-year pre-tax profits of £105,000 (£1.2m), struck after an exceptional charge of £273,000 for restructuring and redundancy.

Losses per share were 0.5p (earnings of 2.8p) and a final dividend of 1p makes an unchanged total of 1.5p.

The group, which came to

the market in 1985, has performed poorly ever since. Last September the company appointed Mr Wayne Osman as chief executive. He replaced Mr Bill Miller, acting chief executive and a founder of the company, who became chairman.

Mr Osman cut staff by 80 to 410 and introduced management changes aimed at reducing costs and improving product quality.

Net borrowings of £541,000 at the end of July 1990 were transformed into net cash of £224,000 by the year end.

Against a background of recession in the electronics industry, the group's order book is now 20 per cent ahead of last year.

It recently made an agreement worth more than £10m to sell printed circuit boards to International Business Machines' plant at Greenock and became a preferred IBM supplier.

It also became an approved supplier of Ford Motor in Europe, providing boards to Ford's electronics plant in Spain.

However, the group warned that trading was not "immune from the sales price pressures arising from the continuing recession". Costs of increasing production would be borne mainly in the first half of the year and the majority of the year's profits will be earned in the second six months.

Whyte & Mackay buys more Invergordon

Whyte & Mackay, the UK drinks subsidiary of American Brands, the US tobacco group, which is bidding for Invergordon Distillers, said yesterday that it had acquired a further 8.33m shares in the Scotch whisky group to bring its total holding to 18.7 per cent.

Once the purchase is completed, Great Lakes will own 87.8 per cent of Octel, with Chevron owning a 10.7 per cent stake and British Petroleum, Texaco and Mobil each retaining 0.5 per cent ownership interests.

In a word, we have developed strong positions, and have both

the will and the capacity to go forward. With an eye on the future, we are now building the human resources critical to a successful international deployment, and have been actively recruiting new staff in all areas. In France alone, we have doubled the number of new executives hired in the past three years.

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Bertrand Collomb
Chairman and Chief Executive Officer

NOTICE OF DEFAULT

To the Holders of

MDS Capital Corporation

(now Quel Corporation)

5% per cent. Subordinated Contractual Debenture Due 1998

Chemical Bank, as Trustee ("Trustee") under the indenture dated as of January 1, 1988, between MDS Capital Corporation ("MDS"), a Massachusetts corporation, and the Trustee under which the Quel Corporation ("Quel"), a Massachusetts corporation, has been succeeded, and the Holders of the Debenture ("Holders"), have been advised, hereby give notice to the Holders that the Trustee has received a notice of acceleration of the Debenture from the Holders.

The Trustee will, at a meeting of the Holders to be held at the offices of the Trustee, 100 Summer Street, Boston, Massachusetts 02110, on October 15, 1991, at 10:00 a.m. Eastern Time, declare the Debenture to be in default.

Any acceleration of the Debenture will be effective at 10:00 a.m. Eastern Time on October 15, 1991.

Mr. Michael Page

Mr. Michael

COMMODITIES AND AGRICULTURE

Codelco chief threatens to quit over 'interference'

By Leslie Crawford in Santiago

MR Alejandro Noemi, president of Codelco, the world's biggest copper company, is threatening to resign unless the Chilean government gives him a free hand in the running of the state-owned corporation.

Mr Noemi will meet President Patricio Aylwin today in a final attempt to solve deep-seated differences with the mining ministry. "The quarrel is over who should be running the show," Mr Noemi or (mining minister Mr Juan) Hamilton," said one source close to the conflict.

The departure of Mr Noemi would be a setback for the government, and the dispute is bound to rekindle debate over how Chile's largest company should be run.

Mr Noemi, who comes from the private mining sector, was appointed by President Aylwin in March 1990. However, his attempts to instill enterprise culture into the state-owned giant have been blocked —

either by the 19,000-strong Copper Workers' Union or by nervous politicians at the mining ministry.

The Codelco chief has long

made it clear that he believes

the company needs a radical

shake-up if it is to retain its

competitive edge.

Although Codelco is hugely

profitable — it posted tax

profits of \$1.5bn last year on

sales of \$3.4bn — costs

are rising as a result of falling ore

grades and overmanning at its

aging mines.

However, a plan to cut 3,000

of Codelco's 36,000 jobs was

vetoed by Mr Noemi's super-

iors at the mining ministry.

As Chile's biggest company,

Codelco provides the treasury with one quarter of its income.

While Codelco executives

acknowledge that fact, they

resent meddling in the

day-to-day management of the

company.

Mr Noemi has also crossed

swords with Chile's former mil-

itary rulers by openly disagree-

ing with a law that requires

Codelco to hand over 10 per

cent of gross sales — equivalent to \$35m in 1990 — to the

armed forces. The country's

new civilian masters have

found it politically prudent not

to amend this piece of legisla-

tion, which in past years has

proved fairly reliable.

For the record, the best

yields we ever recorded were

in 1984, the year which pro-

duced the UK's largest harvest

of more than 25m tonnes. This

year, the Ministry of Agricul-

ture's first estimate indicates a

total of 22.7m tonnes, suggest-

ing that yields have not been

universally as high as they

were seven years ago.

Nevertheless, crops across

most of the EC have produced

above-average yields. Earlier

this month, the Commission

announced that the Commu-

nity's total cereal yield was

expected to be 178m tonnes, or

8.5m tonnes more than last

year.

Against a Maximum Guarant-

ed Quantity of 160m tonnes

(at which point the punitive co-

responsibility levy becomes

chargeable) this appears disa-

trously large, but it does

include the contribution of the

former East Germany, which

probably accounts for about

two-thirds of the levy calcu-

lation.

Leaks from the Commission

forecast that this enormous

surplus will mean stocks in EC

intervention stores next June

could total 30m tonnes, and

against an annual require-

ment of 260m tonnes. There is

therefore no doubt about the

surplus.

This complacency was not

shared, however, by the US

grain trade. For instance, the

major trader, ConAgra, based

in Omaha, Nebraska, stated in

its official esti-

mate that the USDA is under-

estimating the demand and thus

that corn stocks could end up

lower than expected.

ConAgra said that world

grain stocks would also

fall to critically tight levels by

the end of 1991-92. The stocks-

to-use ratio is expected to be as

low as the end of this crop

year as it has been in the past

17 per cent for the year

ahead.

In view of the developed

and the undeveloped, world. Sub-Sa-

haran Africa is, of course, much

worse off, and facing its

continuing shortage of grain

surpluses, the facts are some-

what different.

Perhaps they have also been

studying the trends of world

supply and demand. For

instance, the popular view per-

sists that the western world is

wallowing in a sea of cereal

surpluses, the facts are some-

what different.

Just as the axis of world pur-

chasing of grain revolves

around the Soviet Union, the

key to world production is the

United States.

On September 12, the US

Department of Agriculture

announced that US wheat

stocks at the end of 1991-92

were projected at 553m bushels

20m below the estimate

made the previous month, and

the second smallest since

1974-75. Meanwhile, corn

(maize) carry-over stocks at

110.2m bushels were forecast to

be down to the smallest since

1983-84.

Last week, the USDA

updated the figures. Global

supplies and use estimates

were little changed on the

month, it said. But in the light

of the continuing corn harvest,

it suggested that yields had

proved better than anticipated

in some areas and that carry-

over stocks would now be 100m

on the previous month, but still well

below the 153m bushels of the

year before. The USDA appears

to have been more optimistic

about the harvest.

Against a maximum

carrying capacity of 120m

bushels, it is becoming

increasingly clear that global

output of cereals in 1991 will

fall short of consumption

by 17 per cent.

Without being cynical, it is

unlikely that a trader would

make such predictions,

which might prove

wrong.

ConAgra said that world

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LOCATING IN NORTH AMERICA

Tuesday October 15 1991



The attractions of North America will become even greater if the existing free trade agreement is enlarged to include Mexico, thus creating a market of 365m consumers. But, Martin Dickson warns, danger lurks for those who rush in on a wing and a prayer

Slowdown in the gold rush

IT IS a little like the aftermath of a gold rush. The extraordinary surge of direct foreign investment into North America during the 1980s has slowed considerably over the past two years, although the number of companies locating in the region remains substantial and the growth could accelerate as the decade progresses.

For North America remains an extremely attractive – indeed essential – market for any company with global ambitions. And its attractions will grow even greater if the existing free trade agreement between the US and Canada is enlarged to include Mexico.

That plan, strongly endorsed by the Bush administration, would create a market of 365m consumers – the largest in the world – and sustain the boom of the last decade in North American regional trade.

Yet, while North America offers outstanding opportunities, it also holds open the possibility of companies making big, possibly fatal errors, if they fail to carry out their homework and pounce on poor takeover targets or poorly execute construction of, and production from, a greenfield site.

Recent corporate history is littered with the legacies of



Manhattan: gateway to an enormously attractive North American market with a potential of 365m consumers

companies which got America wrong, ranging from the British Imperial Group's notorious acquisition of the Howard Johnson hotel chain at a wildly generous price to Volkswagen's retreat from manufacturing in the US. Nor have Japanese companies been immune from problems – in spite of the outstanding success of most of their "transplant" North American automobile manufacturers.

Bridgestone of Japan bought serious problems when it acquired Ohio's Firestone for \$2.5bn in a bidding battle with Italy's Pirelli and a question mark hangs over the wisdom of Sony's investment in Columbia Pictures.

These were some of the more dramatic deals of the 1980s, when European and Japanese investors poured into the US as never before. Reasons for the build-up included companies' increasing concentration on developing global markets, a weak dollar in the second half of the decade, and the sheer availability of funds – both equity and debt.

Direct foreign investment in the US rose from a total of \$33bn in 1980 to \$403.7bn last year, according to commerce department statistics. How-

ever, growth has been slowing over the past couple of years. The 1990 total was \$37.2bn, compared to a peak of \$70.6bn in 1989.

The deceleration appears to have continued in the first half of this year. Messrs Edward Graham and Paul Krugman, authors of a study of foreign investment by the Washington-based Institute for International Economics, argue that it is "too early to extrapolate from these numbers", but they do suggest a need for caution in assuming that the rapid growth in foreign ownership of recent years will continue indefinitely.

Several factors lie behind the slowdown. First, European companies are focusing more attention on matters at home. The European Community's 1982 initiative and the coming of market forces to the former Soviet empire.

Second, companies are finding it harder to raise capital than in the 1980s. Third, the US economy has been in recession and its eventual recovery

is not expected to be particularly vigorous – at least in the near term.

Fourth, US attitudes towards foreign investment are not as open as they once were. This is a reflection of the decline in the competitiveness and a concomitant loss of self-confidence. The sweeping success of Japanese manufacturers in a succession of industries, notably consumer electronics and automobiles, has provoked particular sensitivity – and inconsistency – towards investment by Japanese companies.

Greenfield investment by foreign companies is generally welcomed, but takeovers of existing companies – particularly hostile bids – have led to claims that foreigners are taking over Americans' birthright.

The Exxon-Floro amendment to the 1988 Trade Act set up, for the first time in US history, a mechanism to screen some of the foreign direct investment on national security grounds and a bill is before Congress which would broaden its definition of security to include

"economic security". However, the Bush administration remains firmly in favour of foreign investment.

A recent commerce department study gave the lie to some of the anti-foreign hysteria by pointing out that the role of foreign-owned firms in the US economy – be it measured by domestic sales, assets or employment – remained the lowest among industrialised countries, except for Japan and 13 per cent for Germany.

Britain remains the largest source of investment, with a total of \$108bn in 1990, compared to \$83.4bn for Japan, \$64.3bn for the Netherlands and \$27.7bn for Canada, according to the commerce department. But the Japanese have been the biggest single investing nation for the past two years, with \$18bn of investment in each.

In spite of a long history of investment, which indicates time and again that companies need to enter the US market only after careful planning, the evidence suggests that too many groups still rush in on a wing and a prayer.

Take, for example, the key question of precisely where to locate a greenfield operation in the US. Mr Robert Ady, president of PMA Fanta, a leading US location advisory group, says selection of a site is a high stakes business which can lose a company huge amounts of money, yet many groups – around 70 per cent – take the

IN THIS SURVEY

The US is not so much one economy as a collection of regional economies, with distinctive characteristics, strengths and weaknesses: Martin Dickson looks at regional disparities; Bernard Simon examines the pros and cons of locating in Canada where the rewards may outweigh the risks. Page 2

How companies can avoid costly mistakes; figuring out the options; tax incentives and other advantages; cost-of-living values; national office vacancy and rental rates; regional weighted average hourly wage rates ... Page 3

Foreign investment controls in the US; horse trading has yet to start on the North American Free Trade Agreement ... Page 4

decision almost blindly: "They go where they have an existing facility, where a business acquaintance has a facility, and so on."

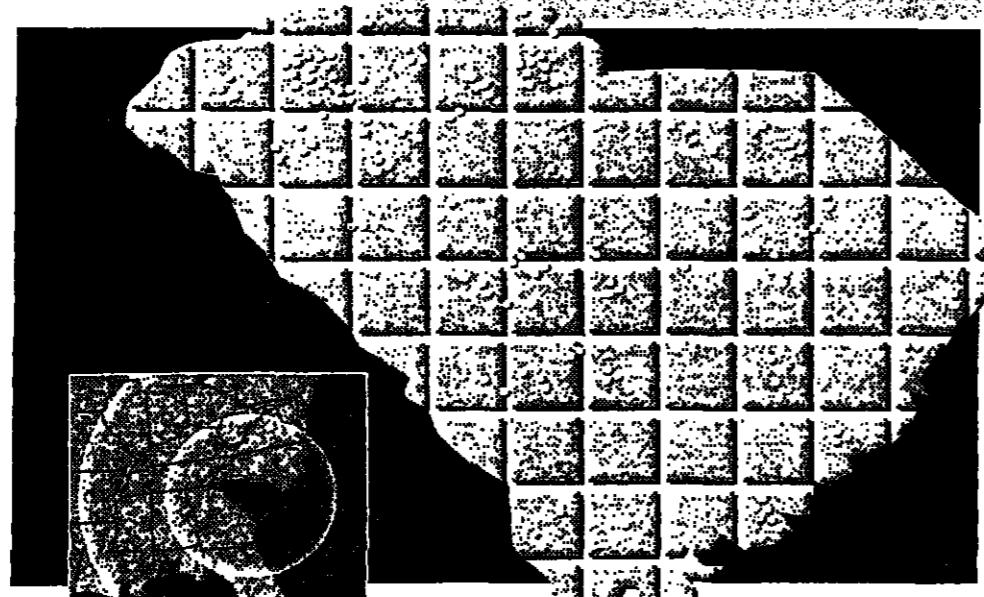
A host of factors ought to come into this equation, and each company will have differing needs. But the over-riding consideration, which needs to be established clearly in advance, is the prime strategic objective the group is trying to achieve.

With that established, there follows a trade-off between factors ranging from the incentives offered by different states, regional growth rates, location of suppliers and markets, quality of infrastructure, communications links, labour costs and the education of the workforce.

Evidence that many companies skimp on these studies comes from the KPMG Peat Marwick survey which found that 65 per cent of European investors considered only one state when deciding where to locate. That may save time and money in the short run, but over the long term could prove very expensive.

Source: Direct Investment in the United States, Edward Graham and Paul Krugman, Revised Edition October 1991, Institute of International Economics, Washington DC.

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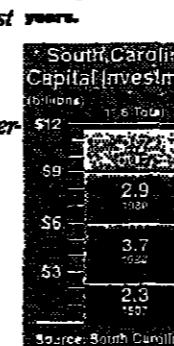
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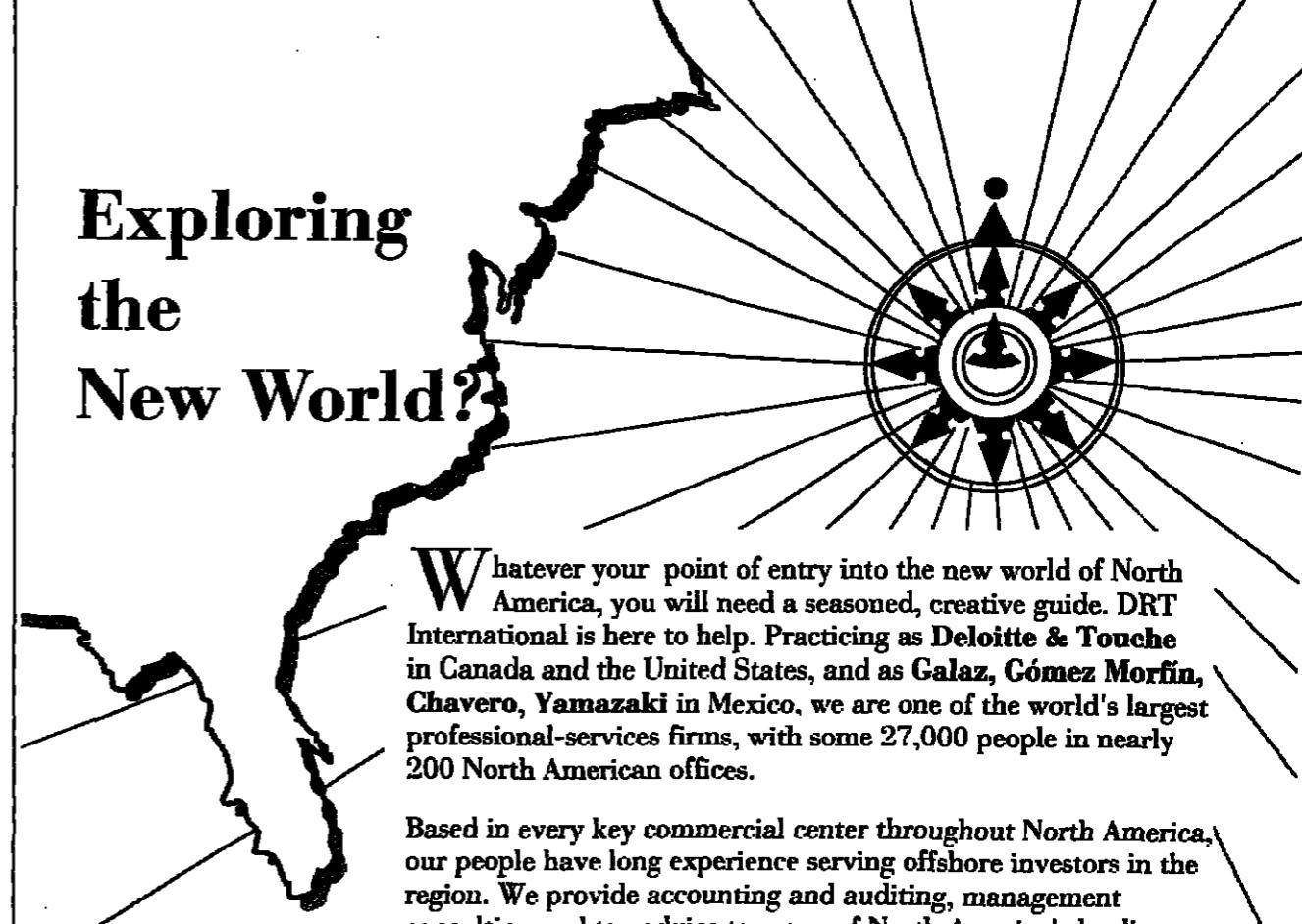
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LOCATING IN NORTH AMERICA 2

Martin Dickson discusses regional disparities in the US

A MARTIAN landing today in Houston, Texas, would be hard pressed to realise that the US has been in the throes of recession for the past year. Office blocks which five years ago stood empty, attest to a sharp regional depression, are slowly filling, and the city has been enjoying the fastest job growth of any US metropolitan area.

Yet, up in Boston, New England, which at the time of the 'Texas collapse' was enjoying a 'Massachusetts miracle' of fast growth, there is now a mood of deep gloom as the city goes through severe economic retrenchment.

The US is not so much one economy as a collection of regional economies, with distinctive characters, strengths and weaknesses, and the foreign investor needs to be well aware of them before deciding where to locate.

Moreover, even within regions, different states have sharply different profiles. They also have differing attitudes to foreign investment. They all welcome greenfield investment, but some have incentives aimed at attracting large companies while others gear their packages more to small

ones. And some states have laws which allow them to put hurdles in the way of unwelcome bids for local companies.

Any generalisations about regional characteristics are dangerous, but there has been over the past 20 years or more a gradual drift of manufacturing and service industries from northern states to southern ones, because of cheaper labour costs, a less unionised workforce and lower property values. None of this would have been possible without the air conditioner, which since the Second World War has made living in the "Sunbelt" states - that stretch across the South - far less inhospitable.

The South - and especially the south-western desert part of it - is expected to enjoy the strongest growth rates through to the end of the century. A commerce department report last year reckoned that Nevada and Arizona would have the fastest growth rates in personal income, jobs and population of any states, albeit from a fairly low base. One of every six jobs created is likely to be in California, the biggest economy in the union, while Florida, Utah and Hawaii are also expected to grow rapidly.

California is expected to add 3.4m jobs between 1988 and 2000 and Florida and Texas more than 1m each. Four states - California, New York, Texas and Florida - will account for one third of national personal income by 2000, with California continuing to have the highest total personal income and Connecticut the highest on a per capita basis.

European companies tend to concentrate their locations on the East Coast of the US and Japanese on the West, which makes sense given the reduced travel distances to the home country and more favourable time differences that these choices mean.

Proximity to markets, to suppliers or to pools of expertise also powerfully governs location. For example, Southeastern states such as Georgia and the Carolinas have attracted substantial forest products investment from Scandinavia

and textile industry investment from Germany and Switzerland. Texas is the key centre for the oil industry and Washington DC attracts companies with the need to be near the US government - telecommunications, for example.

How then, do the various US regions compare in economic

its most prominent industries - defence, computers and financial services. It remains unclear just what engine of growth will pull it out, but its tradition of Yankee ingenuity, highly educated workforce and Boston's reputation for medical and general education should eventually prove good stimuli.

watched a slow exodus of corporate headquarters over the past 20 years to its surrounding suburbs and, increasingly, much further afield.

Yet New York still has incomparable advantages for service industries. It remains the only US world-class city, ranking in sophistication alongside Paris, London and Tokyo.

A classic example of the relocation tendencies in the country is provided by United Parcel Service, which moved from New York to Greenwich, Connecticut, and is now on the move again - heading for Atlanta, Georgia, citing cheaper costs as the reason, including more reasonable housing for employees.

Given the Midwest's excellent location as a distribution centre, the area will continue to be a magnet for foreign investment - a fact underlined by the recent decision of NRC, the British freight group, to relocate its home services division to Chicago from London.

In the Southwest, Texas is recovering from the severe recession of the mid-1980s caused by a slump in oil and agriculture - on the back of a much more broadly based economy, with a particularly strong high-technology sector. Energy now accounts for only 10 per cent of the econ-

omy, compared to double that a decade ago.

However, mighty California is suffering growing pains. It has very high labour and property costs, growing environmental restrictions and severe traffic congestion in large population centres. It will remain important as a centre of high-technology, agriculture and international trade, but it is the surprise that opportunistic states - and even individual cities - have set up relocation offices in the Golden State.

California's loss is the gain of surrounding regions: the Pacific Northwest, already a boom area thanks to the presence of aircraft maker Boeing and thriving computer companies and industry, has been weathering this recession far better than most areas because of its diverse economy and strong manufacturing base, which makes it far less susceptible to boom-bust cycles. Minnesota and Wisconsin, with strong educational systems, have been attracting considerable location attention.

Given the Midwest's excellent location as a distribution centre, the area will continue to be a magnet for foreign investment - a fact underlined by the recent decision of NRC, the British freight group, to relocate its home services division to Chicago from London.

The high-tech desert states of the Southwest - Arizona, New Mexico, Nevada and Utah - have also benefited from California's problems, although they could find growth harder in the 1990s if their water resources, which have made the deserts bloom, become constrained.

Bernard Simon examines the pros and cons of locating in Canada

Rewards may outweigh the risks

FEW foreign companies set up in Canada these days without at the same time studying the potential of trade, and perhaps also investment, in the US.

The business community is increasingly viewing the two economies as a single entity for production and marketing purposes. Indeed, a company buying or building a factory in Ontario or Quebec is likely - if not more so - to find a market in neighbouring New York state as it is in faraway Alberta or British Columbia.

The cross-border links are being tightened by the US-Canada free trade agreement, which came into force in January 1989. Tariffs on hundreds of products have already been eliminated, and those that remain will all have disappeared by 1998.

The gradual creation of an integrated North American market raises the question why any business would want to locate along its northern rim in Canada, rather than closer to the main US centres of population, where even the winter weather is more pleasant.

In fact, a growing number of foreign companies are not only hanging out their nameplates in Canada, but also directing their entire North American

operations from north of the 49th parallel. Britain's Hillsdown Holdings, British Gas and North West Water, Metallgesellschaft of Germany, Korea's Samml Steel and several Japanese car makers and property developers are among the overseas investors which have either bought or built in Canada in recent years.

Mr David Atkins, managing partner for international services at Coopers & Lybrand's office in Toronto, says: "There's a lot of locker-room talk about how dreadful Canada is compared to the southern states of the US." But Mr Atkins notes that Canada still has much to offer, especially to relatively sophisticated operations for which a non-unionised, blue-collar workforce and low wages are not the main considerations.

Canadian workers may be better paid than their southern US counterparts, but they are also, in general, better educated and more literate.

Generous, government-run health care schemes and other social services hold down the cost of corporate benefits. The recession has hit prices and rentals for all kinds of property, especially in southern Ontario's "Golden Horseshoe"

around Toronto. Canada's financial services industry is less troubled than its counterpart in the US, and is thus a more reliable source of funds. The leading banks and trust companies have extensive domestic and international networks.

In spite of icy winters and humid summers, Canada also offers a lifestyle which many transplanted executives prefer living in the US. The crime rate is much lower and the pace of business and social activity a little less frenetic. For a European executive, it is generally much nicer to be in Canada than in the States," says UK-born Mr Atkins.

French and other continental Europeans are likely to feel particularly at home in Franco- phone Quebec. The Quebec provincial government is also among the most generous in providing financial support to business. Although Montreal is not quite as accessible as Toronto, careful targeting of selected industries has made it the country's aerospace and pharmaceutical centre.

Vancouver has the attraction of close trading links with the Far East, and a huge influx of highly skilled and motivated Asian immigrants.

At the other end of the country, Atlantic Canada's biggest city, Halifax, is promoting itself as a pleasant spot for software designers, small components manufacturers and others who need a well-educated, disciplined workforce, and for whom transport is a relatively minor cost.

Canadian provinces and municipalities compete fiercely with each other and against their US counterparts for new investment. Their incentives include low-interest loans, loan guarantees, tax holidays and financial support for job training and research and development. Details are available from each province's ministry of trade and industry (the precise name differs slightly from one to the other). One common thread, however, is that there are few hard and fast rules: the generosity of incentives depends on the attractiveness and viability of the investment.

One is that the north-south pull will strengthen still further. If Quebec separates, some Canadian provinces could find themselves part of the US within the next few decades. At the same time, momentum is growing for a gradual dismantling of the pervasive inter-provincial trade barriers. A closer economic union is a key part of Prime Minister Brian Mulroney's latest constitutional proposals, published in late September.

Canada is going through a difficult period of political and economic adjustment. But a company willing to take the risk of riding out the storm could be rewarded later this decade with a low inflation rate, meeker unions, less pervasive red tape, and a trade and investment window opening not only to the US but to Mexico and also to other parts of the western hemisphere.



Toronto: property rentals fit

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Martin Dickson on strategies for entering the US

How to avoid errors

IN 1977, Glaxo of Britain launched itself into the US market through the purchase of a fellow pharmaceuticals company in Florida. Fourteen years later, after relocating to North Carolina in the top five US pharmaceutical companies.

In 1978, Volkswagen of Germany launched itself in the US with a manufacturing facility in Pennsylvania - the first for a car company to establish such a presence in the US. But a decade later it closed the plant, admitted defeat and limped back to Europe.

Direct investment in the US can be either an extremely profitable expansion for a company or a costly error which leads to job losses and, in some cases, loss of independence. Imperial Group, the British conglomerate, was taken over by Hanson in the mid-1980s in part because of its ill-advised acquisition of America's Howard Johnson hotel chain.

The reasons for successes and failures are complex and extremely varied. In the case of Glaxo, it was due partly to the group's management style and its entry into the introduction of a blockbuster product, Zantac. Volkswagen's defeat was due partly to the poor quality of the product emerging from its Pennsylvania plant and its failure to catch the imagination of the car-buying public.

So how can companies avoid such costly errors? Consultants cite the following factors as among the most important:

First, and most basically, a company needs to have a very clear idea of why it wants to get into the American market and what it aims to achieve. This sounds so obvious, yet the experience of the past few decades shows that many foreign companies fail this elementary test: they see the US as a large, homogeneous market, similar to their home one (and, in the case of UK companies, even speaking the same language), without appreciating the complexity of the area

and the need for a unique business strategy to cope with this.

Second, they should know what they have a product which will sell in the US - thanks to test marketing - or, if they are taking over an existing business, they should study the market for its products carefully. A standard investment bank's "due diligence" investigation may not be enough to throw up important trends.

Third, it may be better to approach the market cautiously, placing a toe in the water, rather than leaping in with both feet.

Fourth, companies need to be aware of regulatory measures specific to the US which could hamper operations. In particular, the US has strict environmental regulations and companies could find themselves liable for cleaning up problems created decades before. We have seen environmental issues become deal-breakers over the past two years, says Mr Bob Snyder, director of international investment services at Ernst and Young.

Fifth, no business will succeed without the right staff and it is vital to ensure that executives will be happy, and that there are sufficient qualified staff available in the chosen location. "Companies must take every possible pain in selecting key people," says Mr Snyder, "including consulting local experts."

Sixth, in the case of start-ups, companies need to put a great deal of effort into selecting the right location. Take, for example, the case of the European automobile supplier which located in Canada, close to its largest North American customer, but was then unable to penetrate the US market successfully and had to close

three years later. Mr Robert Ady, president of PHH Fantes, the location advisory group, says companies need to sort out a clear list of location priorities based on the group's overall strategy: "It is surprising how often a new facility is sited for reasons that do not fulfil the basic corporate objectives, such as proximity to another division, access to an international airport, availability of a large incentive package, or persuasiveness of an individual customer."

Having established a list of criteria, the company then needs to gather facts on issues that include: the character of a state's government and municipal attitude to investment; quality of life; education; transport; utility costs; taxes; labour costs and productivity; incentives offered; support infrastructure; distribution expenses and cultural acceptance. Weighing up these factors against one another may be difficult, but methods for doing so have been devised.

Too often, companies consider far too few sites in their hunt to complete their investment. A recent survey by KPMG Peat Marwick found that 66 per cent of European investors considered only one US state in making their location decisions.

Just as important as the state is the precise location within that state. Costs tend to be higher near big cities and international airports. For example, consultants Runzheimer International say the cost of living in New York City is 125.6, on a scale which puts Standard City USA at 100. But in Albany, the state capital, the cost is a mere 92.3.

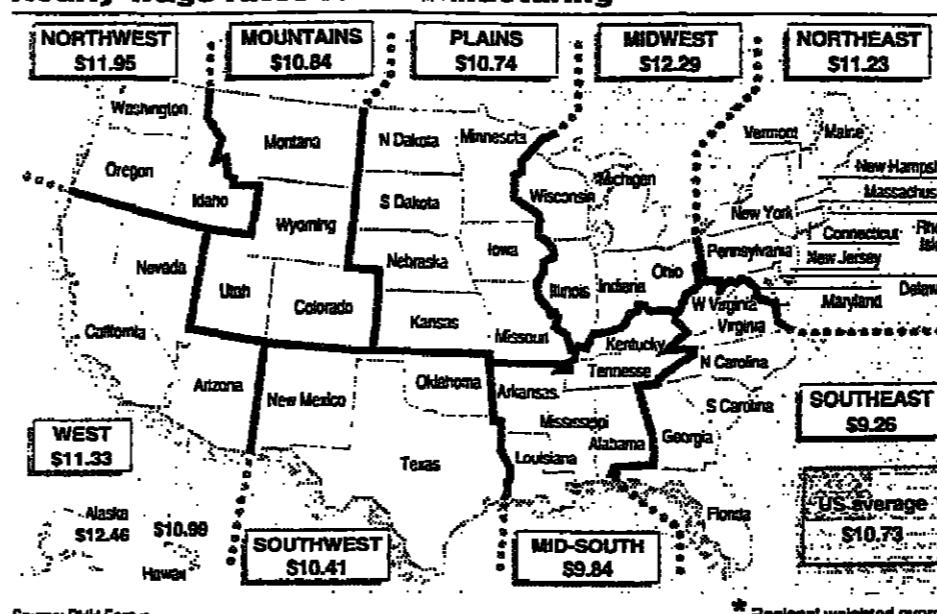
Mr Ady says companies need to focus more attention on second-tier cities such as Albany, with a population of between 100,000 and 500,000, preferably with strong universities (which tend to be more accepting of foreigners), lower costs, a pleasant environment and a good infrastructure.

The reasons for successes and failures are complex

Source: PHH Fantes

LOCATING IN NORTH AMERICA 3

Hourly wage rates for manufacturing*



Source: PHH Fantes

Cost-of-living values in selected locations - 1991

Location	Total annual costs (\$)	Index
San Francisco, CA	57,449	145.7
New York, NY	75,956	128.6
Boston, MA	71,092	118.5
Chicago, IL	64,550	107.6
Atlanta, GA	63,241	105.4
STANDARD CITY, US	60,000	100.0
Cincinnati, OH	59,809	99.7
Greensboro, NC	57,760	98.3
Houston, TX	57,618	96.0
Albany, NY	55,362	92.3
San Antonio, TX	53,099	88.5

Based on a family of four with a \$50,000 annual income, residing in a 2,400 sq ft home which carries a mortgage and insuring all services, home ownership and maintenance costs. The index is based on the cost of living in Standard City, US, which has an average annual income of \$30,000 a year. Car expenses include fixed and operating costs, federal, state and local income taxes are paid. They also pay sales taxes and purchase goods and services typical for a family in their income bracket of four people. The cost of living in Standard City is based on representative communities surrounding the core city in which families earning \$50,000 a year are most likely to reside.

Source: Runzheimer International

wages average \$11.53 could easily be surpassed in attractiveness by, say, the mid-south state of Tennessee, where wages are \$9.56, or the Midwest state of Wisconsin at \$11.11.

In addition, the real wage costs within these average state and regional rates can vary widely, given that locating in a small town or a large metropolitan city area will dictate whether a company will be on the high or low end of the wage scale.

Union activity will also weigh heavily on what level of wages can be expected. Some cities and towns are more favourable to unions, and some industries (such as vehicle makers), no matter where they are located, will be especially subject to union attention.

However, the rates shown in the accompanying map are meant only to be indicative of how wages vary by region. These correspond broadly to the cost of living for each area and reflect, too, what can be expected for clerical and executive salaries.

PHH Fantes estimates that the average annual salaries of clerical office workers range from a low of \$17,600 in Denver, Colorado, to \$21,000 in New York and Los Angeles. Cities such as Chicago and Cleveland have middle range average salaries of \$19,300 and \$19,000, respectively.

Runzheimer International, a Wisconsin-based consulting firm on living and travel costs, estimates that \$60,000 a year is the standard compensation for a mid-level manager in a typical US city. The costs are based on a family of four, with a home mortgage, and two cars.

While wage range widely according to precise location, the accompanying table on cost of living in cities across the US is a rough guide.

Runzheimer calculates, for instance, that mid-level executive compensation can run from \$3,099 a year in San Antonio, Texas, where housing costs are relatively lower, to \$37,449 a year in San Francisco, California, where they are high.

According to Coldwell Banker, the residential real estate company, a typical four-bedroom home in San Francisco would be priced at about \$615,000, whereas a comparable home in San Antonio would be priced at \$94,000.

Coldwell Banker, based in Chicago and part of the Sears Roeckle financial network, offers an index of comparable home price information and the housing costs that can be expected in moving from one location to another in the US.

The costs of industrial space, land and office rentals can vary so widely that it is often meaningless to pick even a range of prices. The precise location determines the price, given such crucial issues as transportation infrastructure.

The variation is additionally extreme given that these costs are negotiable. But Cushman & Wakefield, the business property specialist firm, takes a stab at providing at least a guide to industrial space rental costs, land prices and downtown as well as suburban office rental rates.

During the second quarter of this year it calculated, for example, that manufacturing or warehouse rental space in Dallas, Texas, ranged from \$1.75 to \$3.50 a square foot, in Atlanta, Georgia, \$1.75 to \$4.50, in Chicago \$1.65 to \$6.50 and in Boston \$2.00 to \$6.00. Raw, or unimproved land prices in the same locations were Dallas \$1,780 to \$87,120 an acre; Atlanta \$30,000 to \$35,000; Chicago \$15,000 to \$140,000 and Boston \$6,000 to \$75,000.

Office space rentals also differ greatly depending on site, level of internal completions and other market factors, such as the rate of vacancies.

In some depressed markets, it is a rental paradox because desperate landlords are simply trying to fill buildings with reliable tenants.

Cushman & Wakefield also offers an index of office rental prices and vacancy rates for a variety of cities across the US.

For example, in the second quarter of this year, Class A central business district space in Los Angeles ran from \$20 to \$42 a square foot, in Denver \$7 to \$17, in Miami \$20 to \$35, in Atlanta \$17 to \$38.50, in Chicago \$14 to \$48.46, in Houston \$12 to \$32.67, and in Boston \$15 to \$33. Suburban office space in those same cities was in general cheaper.

In Los Angeles it ranged from \$15 to \$35.40, in Denver \$9.50 to \$19.50, in Miami \$11 to \$30, in Atlanta \$13 to \$32, in Chicago \$12.50 to \$32.50, in Houston \$12 to \$21.66, and in Boston \$9.95 to \$32.

The figures offered by various property firms are intended to be guides to the differences among locations, rather than precisely what can be counted on in a deal.

Property firms such as Cushman & Wakefield offer market research services and relocation specialists such as PHH Fantes can take firms through the search, negotiation and implementation process from A to Z.

Barbara Durr

Labour and property markets

Figuring out options

COMPANIES considering relocating in the United States may find a bewildering set of choices.

But among the main concerns about relocation are the costs of wages and space. While such considerations must be placed in an overall context of site desirability, there are at least a few indicative sets of figures that may

help narrow the choices.

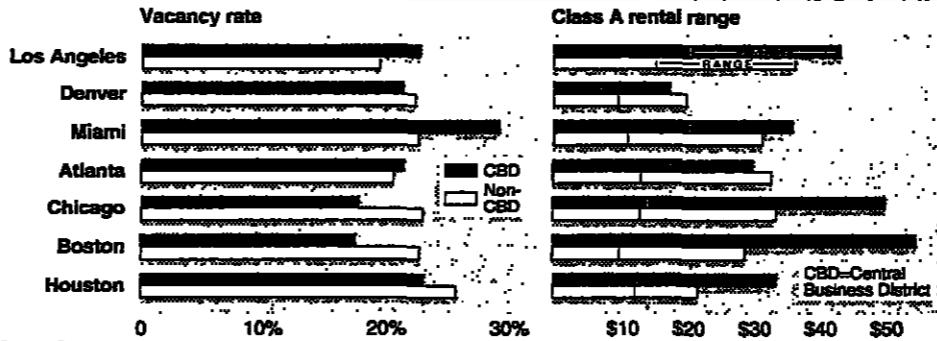
If, as a manufacturer, wage rates are the prime concern, the south-eastern US has the lowest average wages in the nation. According to data compiled by PHH Fantes, the leading US consulting firm on relocation, the Southeast region has a weighted average wage

weighted average of \$12.29, America's highest.

The weighted averages for hourly wages are composed of averages for skilled, semi-skilled and unskilled labour in various regions of the US. But the broad measure of wages can be deceptive, as are all such indicative figures.

For example, the Southeast state of West Virginia where

National office vacancy and rental rates



Source: Cushman & Wakefield

what they are hoping to get from it. Beyond the number of jobs a new company will bring, there are many other benefits that fresh investment provides.

A seductive computer programme developed by PHH Fantes can calculate the total impact of a company in an area. This includes not only the company's new jobs, but the jobs it will generate for suppliers and, indirectly, in services, and it calculates what additional subsidies from the community for legislation can qualify for a subsidy.

However, PHH Fantes recommends that companies should not be too greedy. Forcing a community to its knees can sour long-term relations. Foreign companies must be especially careful regarding community relations, Mr Ady warns.

Companies should be careful to present positively what they will bring to the community, rather than merely focusing on

Barbara Durr

Tax incentives and other advantages

Calculated negotiations

By Barbara Durr

AMERICAN politicians and officials, they often miss substantial opportunities for incentives, given that there can be choices such as five years free of taxes or a free site.

PHH Fantes, which handles a couple of hundred relocations every year, has found that companies rarely understand the importance of negotiating. Foreign companies, in particular, are often "woefully ignorant about the significance of negotiations", says Mr Ady.

Simply looking at the stated business development objectives of a town, city or state does not give the whole picture.

And, because foreigners are operating out of their own element and frequently feel uncomfortable dealing with

sewage, and zoning changes;

■ Abatements in local property taxes for land, building, inventory, materials and equipment and sales and use;

■ Training, recruitment and screening of employees, including materials and curricula development, instructors' salaries, and employees' costs;

■ Reduced electricity and gas rates; lower sewage and waste disposal charges;

■ Improved transportation services by air or rail or, for employees, bus routes; and

■ Employee relocation assistance, including finding new homes, lower mortgages costs, discounts, job counselling for spouses, and school placements for children.

Companies should be open to

non-traditional incentives that can smooth relations with the community and labour. For example, construction of day-care centres for children could help working mothers and may well qualify for additional subsidies from the community. Even unsuccessful lobbying for legislation can qualify for a subsidy.

However, PHH Fantes recommends that companies should not be too greedy. Forcing a community to its knees can sour long-term relations. Foreign companies must be especially careful regarding community relations, Mr Ady warns.

Companies should be careful to present positively what they will bring to the community, rather than merely focusing on

THE PROVEN LINK TO NORTH AMERICA.

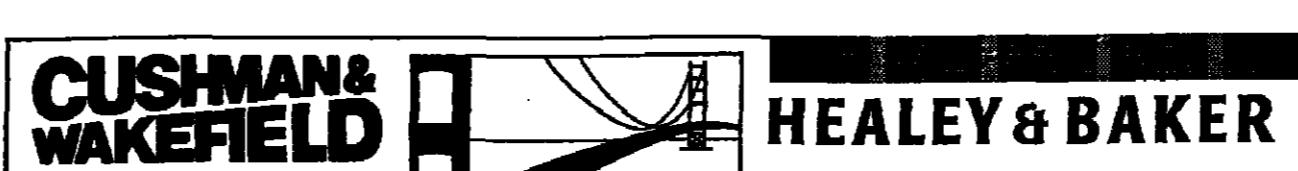
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LOCATING IN NORTH AMERICA 4

Foreign investment controls in the US

US POLICY towards foreign direct investment is officially hospitable. But there is a vague undercurrent of fear that some predatory, malevolent outsiders want to suck the wealth out of America and take it somewhere else to be enjoyed.

Companies wanting to launch new businesses are met with open arms and offers of land, roads, buildings and tax incentives. The welcome fades to fear and suspicion, however, when foreign investors want to acquire US firms.

The anxiety is encapsulated in more sophisticated arguments in Washington about foreign investment, particularly by the Japanese. Warnings are heard that whole industries could be lost with the foreign purchases of small American companies producing key technologies. Furthermore, it is argued, technology developed with the aid of US government money may be transferred to the products of competing countries. Or, conversely, that foreign companies made wealthy with the help of the government — or their cartels — might chew up and spit out American acquisitions.

High-profile takeovers, such as Sony's purchase of Columbia Pictures, as well as less well-known buy-outs of high-tech companies have fanned the flames of xenophobia. It is reflected in the dozens of bills introduced in recent Congresses to study, limit and

or otherwise discriminate against foreign investment. Rarely do these bills become statutes.

Recent US presidents have viewed foreign investment as a job-creating mechanism. They have tended to ignore or minimize enforce even those watered-down provisions which make it into law.

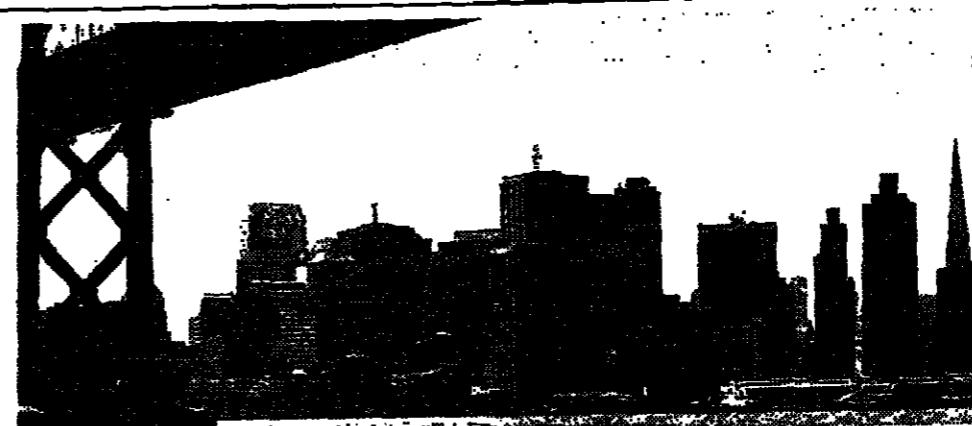
The most significant recent addition to foreign investment law was the Exxon-Florio amendment to the 1988 trade act. It gave the president the authority to block or suspend mergers, acquisitions or takeovers by foreign interests if they threaten national security.

For every report hostile to foreign investment there are three more in favour. The prestigious Institute for International Economics recently

updated a paper which concluded that, while there was nothing "sinister" about increased foreign investment, there might be a case for greater scrutiny through anti-trust laws and a cause for concern that Japanese companies operated from a national base more closed than others.

If a US president were hostile to foreign acquisitions, he could make far more use of Exxon-Florio and other laws to discourage investment from abroad. This is unlikely so efforts are under way to strengthen the Exxon-Florio force the president to act.

One such bill would move the chairmanship of CFRUS from the treasury to the com-



San Francisco: California leases land only to foreigners who intend to become US citizens

Hospitality undermined

merce department, which is seen as more protective of US companies. It would allow the composition of performance requirements and require acquiring companies to agree to maintain production of "critical technologies" in the US.

Other bills are under consideration, including: expansion

of the Foreign Agents Registration Act, to encompass more US subsidiaries of foreign companies; proposed bans on contributions by foreign nationals to US political campaigns; and a four-year ban on former highly-placed US officials lobbying for foreign interests.

Increasingly, reciprocity

requirements are creeping into legislation. These are less controversial than bills which seem more blatantly discriminatory. The American Technology Preeminence Act of 1991, which provides grants for private sector development of key technologies, would accord assistance to foreign-owned companies only if parent companies are in a country which allows similar benefits to US-owned companies.

A similar reciprocity provision was included in the House in the High-Performance Computing Act of 1991, which would create an "information superhighway", linking supercomputers through the country.

The Fair Trade in Financial Services Act, being pushed by the Treasury, would deny foreign banks permission to operate in the US if their home countries discriminate against US banks.

While the debate over for-

Free Trade Agreement

Horse trading has yet to start

Since June, North American negotiators have been zealously cruising towards completion of talks to create the world's largest free trade area.

Driven by a vision of free trade for 360m consumers "from the Yukon to Yucatan", negotiating groups have been fleshing out the shape of the North American Free Trade Agreement (Nafta).

More than 70 meetings have been held on six broad areas of discussions: market access, trade rules, services, investment, dispute settlement and intellectual property rights.

The US and Canada are still squabbling over lumber trade, but the dispute has not dented the optimism surrounding the talks. Investment is flowing to Canada and Mexico. Cross-border business between the US and Mexico is flourishing.

The US Commerce Department is sanguine that few American jobs will flee over the US-Mexican border. Mexican wages were rising and environmental controls would be strengthened, said Ms Ann Hughes, deputy assistant secretary.

For the first time in a decade, the US trade balance with Mexico has turned positive. In the first six months of this year, US exports were \$15.5bn and imports \$15bn.

Two-way trade has soared from \$27.3bn in 1982 to \$53.5bn last year. In fact, in the past decade, trade between the US and both its neighbours doubled from \$5.3bn to \$11.4bn.

Investment Canada, a government agency, predicts that the Nafta will attract foreign investment to Canada and Mexico. It foresees a shift in the location of manufacturing establishments from low-cost countries in south-east Asia to Mexico and a benefit to Canada from its point of entry to a larger thriving market. However, in the light of Mexico's relatively small economy, "the potential gains from trade creation in the short to medium term are very limited".

For all the gains already in North American trade and investment and the potential benefits of the Nafta, there are still widespread doubts about its impact. The Washington-based Economic Strategy Institute warned that a "bad" agreement for the US could cost up to 1m American jobs and increase the trade deficit by up to \$31bn. A "good" pact could mean a \$9bn reduction in the deficit.

Mrs Carla Hills, the US trade representative, insists that closer ties between the three economies is a "win, win, win" situation.

But economists such as Mr Paul Krugman of MIT warn that there are costs both for bilateralism and trilateralism in the trade distortions it produces. If the US removes a barrier to its neighbours, it is therefore removing advantages from others, who might in fact be more efficient producers.

In the US, opposition to the Nafta ranges from labour groups to environmentalists to human rights organisers. To answer their concerns, negotiations over environmental and work rules are proceeding on a separate but parallel track.

The real horse trading has yet to begin and texts have yet to be drafted. All sides have presented their offers on tariff levels and non-tariff barriers. A close look has found them largely mismatched, according to one US official.

The US is pushing for a three-stage phase-out of tariffs. Nearly half of US products will be dropped to zero duties in the short-term. But that is not much of a concession, since US tariffs for Mexico already average only 4 per cent.

Unless Congress agrees to an expedited approval process, the Nafta could come up for a vote at the height of the 1992 presidential election. Labour's clout with the Democratic Congress is particularly mighty in election years, so the administration will be under intense pressure to satisfy the unions' concerns.

Before the end of this year, the Bush Administration will have to make a big decision.

Chile — and, in fact, the rest of Latin America — is waiting anxiously in the wings, having been told it is the next candidate for an FTA.

The US trade representative, whose resources will be stretched by the Nafta, the Uruguay Round and other talks, must decide whether to wait or use the opportunity granted by the two-year extension of trade negotiating authority to take another step towards hemisphere-wide free trade.

Nancy Dunne

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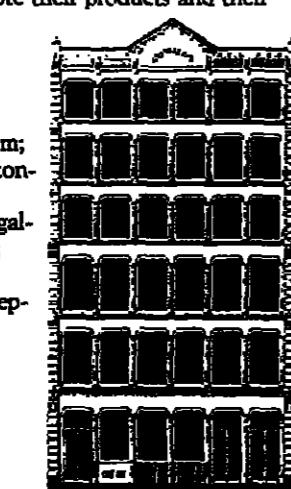
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When exploring overseas investment, history has shown the advantages of having a guide

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Global Private	100.00	100.00	0.00	0.00	First Inv Trst Acc	102.00	109.00	0.97	0.00	Btch Ctr Fund	104.00	111.00	0.97	0.00	Guaranteed Inst.	105.00	107.00	0.97	0.00	Manulife Group - Contd.	105.00	107.00	0.97	0.00	
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Yen edges higher following G7

THE yen edged higher yesterday following the agreement at the weekend by the finance ministers of the Group of Seven leading industrial countries that the Japanese currency should rise to prevent a further increase in Japan's trade surplus.

With the dollar stronger, the yen's move up was only modest and came in a market bereft of interest due to the closure of US exchanges for the Columbus Day holiday. Nevertheless, the G7 meeting effectively approved of the market's revaluation of the yen in the last fortnight.

The communiqué issued by the G7 said Japan's balance of payments surplus should be prevented from increasing again but gave only a vague indication that ministers wanted a stronger yen.

It was left to M. Pierre Bérégovoy, the French finance minister, to say that, despite the blandly worded communiqué, ministers had agreed to a stronger yen.

The G7 hopes that a stronger yen will prevent Japan's trade surplus growing as the US pulls out of recession and will head off protectionist pressures in the US.

These concerns were underlined yesterday by the latest Japanese trade figures. The trade surplus in September

rose to \$37.6bn from \$3.89bn a year earlier, with the US accounting for nearly half of the deficit. In the first nine months of this year, Japan's surplus was \$54bn against \$41bn over the same period last year.

The yen strengthened against most currencies. The D-Mark fell to 76.08-Yen from 75.74 on Friday; the dollar fell to Y129.35 from Y129.76; and sterling fell to Y222.00 from Y223.25.

The dollar drifted higher in the absence of any market moving news and with many participants on the sidelines due to the US holiday.

But the suspicion that the Federal Reserve is about to ease US monetary policy prevented the dollar from moving much higher. If the consumer price figures for September, released tomorrow, confirm that inflation is falling, the way will be open for the Fed to steady at Pts 63.00.

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FINANCIAL FUTURES AND OPTIONS

LIFFE LONG GOLD FUTURES OPTIONS

\$10,000,000 notional of 100%

Strike Calls-settlements Put-settlements

Price Dec Mar Dec Mar

\$92 1.40 0.05 0.34

92 2.12 2.57 0.12 0.51

93 2.45 2.45 0.54 1.39

93 2.50 1.16 1.58 2.10

94 0.67 0.31 2.07 3.33

94 0.04 0.28 4.47 4.20

Estimated volume total, Calls 2394 Puts 1574

Previous day's open int. Calls 2110 Puts 1577

Estimated volume total, Calls 2466 Puts 1580

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4:00 pm prices October 14

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

هكذا صنعت الأصل

AMERICA

Dow returns above 3,000 in optimistic trade

Wall Street

SHARE PRICES rose sharply in light trading yesterday in a stock market subdued by the absence of many dealers and investors for the Columbus Day holiday, writes *Patrick Harverson* in New York.

At the close the Dow Jones Industrial Average was up 35.77 at 3,018.45 - the first time the index has passed the 3,000 level since October 2. The more broadly based Standard & Poor's 500 was also firmer, up 5.02 at 366.47, while the Nasdaq composite of over-the-counter stocks, aided by strong demand for technology issues, jumped 6.61 to 325.66. Volume on the New York Stock Exchange was exceptionally light at 131m shares.

The market participants who chose to stay at work yesterday were steady buyers of stock all day and, in an unusually lightly traded market, the impact of the buying on the main indices was exaggerated. Although there was no specific news behind the demand, hopes that the Federal Reserve will cut interest rates soon - possibly even today when the bond markets re-open - kept sentiment buoyant.

Among individual issues, USAir rose \$1 to \$94 in active trading on hopes that talks between the company's management and the unions would produce an agreement soon.

The airline is seeking pay, healthcare and pension cuts from its employees as part of a rigorous cost-cutting programme that will reduce overall staff levels by 10 per cent by the end of next year.

Yesterday USAir also announced big third quarter losses, including a charge against earnings, and warned of a full-year loss of more than \$500m.

Other airline stocks were buoyant in the wake of the USAir news. United Airlines added \$3 to \$127.75. Delta put on \$1 to \$67.50 and AMR, parent group of American Airlines, climbed \$2 to \$60.40. Primerica rose \$5 to \$34.

on news of a 31 per cent jump in third quarter profits to \$123.5m, thanks partly to record profits of \$35.9m at the financial services group's stockbroking subsidiary, Smith Barney.

Other broking house stocks were mostly firmer, with PaineWebber up \$3 to \$24.1, Merrill Lynch, \$1 higher at \$43.6, and Salomon \$3 better at \$24.1. Salomon will announce a third quarter charge later this month to cover costs linked to the recent scandal surrounding its illegal activities in the bond markets.

Great Lakes Chemical jumped \$10 to \$95.4 after the company said it planned to buy the 36.7 per cent stake in Octel at present owned by Shell of the UK at \$138m.

NCNB, the large regional banking group, rose \$1 to stand at \$36.00 on news of a net income to \$131m, up from \$56.9m a year ago.

Westinghouse Electric continued to suffer from last week's announcement of a big third quarter charge to cover restructuring costs. Yesterday it lost another \$3 to \$17.4 on volume of 1.4m shares.

The impact of restructuring charges was also felt on several other stocks. General fell \$2 to \$24 after the company warned it would report a third quarter loss of \$25m to \$30m because of restructuring charges.

• Canada was shut yesterday for Thanksgiving.

SOUTH AFRICA

JOHANNESBURG gold share prices firmed yesterday, but ended off their day's highs in response to a slight retreat in world bullion prices below the \$360 level.

The all-gold index went as high as 1,200 before ending 21 up at 1,192. Vaal Reefs closed R2.50 firmer at R210, after touching R212 earlier in the day.

Elsewhere, the industrial index rose 4 to 4,056 and the all-share index added 11 to close at 3,374.

ASIA PACIFIC

Nikkei falls below 24,000 before brokers' suspension

Tokyo

SHARE PRICES retreated yesterday in thin activity, in spite of a higher yen and lower bond yields. Investors refrained from trading ahead of the business suspension of the Big Four securities houses which starts today, writes *Enrico Terazono* in Tokyo.

The Nikkei average closed 27.05 down at the day's low of 23,800.57, falling below the psychological support level of 24,000 for the first time since October 1. The index hit the session's high of 24,234.76 in the morning.

Volume fell to 200m shares from Friday's 250m. The only activity of any note was light index-linked trading by arbitrageurs. Losses overwhelmed gains by 702 to 241, with 173 issues unchanged. The Topix index of all first section stocks lost 17.4 to 235.59, but in London the ISE/Nikkei 50 index put on 2.15 to 1,394.50.

The Nikkei rose in the morning on arbitrage-related buying as the yen strengthened against the dollar and bond yields eased. The yen closed at

Y129.05 to the dollar, up Y0.80, on the Group of Seven communiqué announced at the weekend. This implied support from the leading industrialised countries for a higher yen, with the aim of reducing Japan's growing trade surplus.

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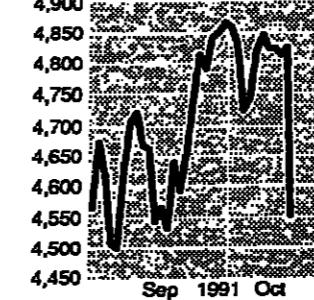
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Taiwan

Weighted Index



Source: Datastream

Sep 1991 Oct

BANQUE INDOSUEZ Luxembourg has become the first foreign investor to purchase shares directly on the Seoul stock market, according to a senior executive of Ssangyong Investment and Securities, Reuter reports from Seoul. The executive said that Banque Indosuez had opened an account with Ssangyong on October 9.

Banque Indosuez bought 53,380 shares, worth Won530m (\$700,000), in Korea Long-Term Credit, Korea Mobile Telecommunications and Lotte Confectionery. From October 1, foreigners have been allowed to buy shares with the proceeds of the sale of convertible bonds.

Yesterday, the Seoul composite index rose 1.82 to 703.81 in modest turnover of Won757m, up from Won739m. Trading and construction shares moved higher on reports about pending talks between North and South Korea.

ahead 30.34 to 1,009.15.

SINGAPORE put on 1.7 per cent on bargain hunting and short-covering. The Straits Times Industrial index gained 22.66 to 2,675.03 in volume of 56m shares, up from 45m. Bearish hunting also lifted

MANILA rose 3.1 per cent in brisk trading, led by Philippine Long Distance Telephone, up 47.50 pesos at 610 pesos after rising on the US Friday.

The market was also lifted by rumours that the renegade Colonel Gregorio "Gringo" Honasan and his top soldiers were about to surrender, reducing fears of a coup attempt. The composite index forged

turnover of A\$246m (A\$111m).

NEW ZEALAND eased in quiet trading, but helped to lift Manila yesterday. Most other markets were firm.

TAIWAN dropped 5.6 per cent after a demand by the opposition party that the island declare its independence and abandon its target of reunification with China. The weighted index fell 26.71 to 45.52.

The NZSE-40 index, which is not adjusted for dividend payments, closed 24.13 down at 1,425.99, up from 1,422.53m.

BOMBAY lost 2 per cent as higher carry-forward charges for business done in the two weeks to last Friday led to liquidation of positions. The S&P index declined 35.20 to 1,223.50.

EUROPE

Scandinavia slides as banking fears are confirmed

SCANDINAVIA slid yesterday as more bad news emerged from the banking sector, writes *Our Markets Staff*.

OSLO tumbled almost 3 per cent to an eight-month low as Christiania Bank, the country's second biggest bank, said that heavy losses in the third quarter had wiped out its private share capital, making the shares worthless. The shares were suspended before trading began. Its A shares closed at NOK1.00 on Friday.

The all-share index plunged 12.86 to 460.20 in thin turnover with NOK190m. Den norske Bank, Norway's biggest bank, saw its A shares tumble NOK1.65 or 7 per cent to NOK17.5.

STOCKHOLM fell for the sixth consecutive day on pessimism about the economy. The Affärsvärlden General index lost 1.30 or 1.4 per cent to 98.9, its lowest level since February 15, as volume slipped to 5,070.

Saxient, the aeronautical equipment company, said another FF19.60 or 9.7 per cent to close at FF19.60, recovering from a day's low of

FF262.50. It had dropped FF70.40 on Friday after announcing first-half results. Gota restricted A shares fell SKr2.5 to SKr5.5. Gota restricted A shares fell SKr2.5 to SKr5.5 after Mr Gabriel Urwitz, its managing director, said that the bank would not make a profit for the full year.

PARIS remained trapped within a narrow trading range of about 20 points. The CAC 40 index closed 0.28 lower at 1,889.54 in moderate turnover after Friday's FF19.60.

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during trading. Eurocom lost FF11 to FF663 after announcing unchanged profits and CEP Communication fell FF9.50 to FF10.50 after saying that earnings had halved.

AMSTERDAM overcame a weak start to close higher on short-covering and activity ahead of the options expiry later this week. The TSE index added 0.80 to 89.5 in light turnover of FF1.37m.

In the transport sector, KLM added FF1.10 to FF15.60 before its second quarter results, due on November 7, which are expected to please the market. The stock has also attracted US demand in recent sessions.

Financials also moved, as investors were attracted by their high yields. Internationale Nederlanden added 70 cents in half-year net.

Agence Havas, the media group, which fell FF13 on Friday, reached a day's low of FF440 before closing FF440 in moderate turnover of 1,26,025 shares. After the close, it reported a 5.6 fall in first-half net and forecast a slight fall for the full year.

Some of the Havas subsidiaries reported first-half results

1.45 to 263.06 in turnover of about FF1.2bn, down from FF1.2bn. Investors were not encouraged by news of a 0.8 per cent rise in September inflation, broadly in line with expectations, or yesterday's money supply figures.

Praca, the hypermarket group which was listed last week at a reference price of 1,000, gained 42 points to 1,048 in light pit trading.

ZURICH saw a fall of FF1.50 to FF2.300 in Elvitis registered shares, after a low of FF2.330 on Friday's news that Swissair had taken a majority stake, thus blocking any takeover battle. The Credit Suisse index fell 1.9 to 502.30.

MILAN was blocked for a second day by a strike by floor traders protesting against possible job losses as a result of stock market reforms. But they will allow the exchange to open between 0745 and 0845 GMT tomorrow for brokers to complete the closing of the October account.

Politics breaks uptrend in Japan and UK

MARKETS IN PERSPECTIVE

	% change in local currency ↑			% change starting ↑			% change in US \$ ↑		
	1 Week	4 Weeks	1 Year	Start of	Start of	Start of	1981	1982	1983
Austria	-4.85	-7.65	-0.67	-2.75	-3.56	-13.56			
Belgium	+1.24	-0.50	+2.85	+10.68	+10.33	-1.70			
Denmark	-0.93	-2.33	+12.58	+20.92	+20.22	+7.11			
Finland	-0.82	-10.56	-4.88	-6.60	-8.29	-16.30			
France	-0.95	-2.12	+18.00	+19.67	+18.43	+5.52			
Germany	-2.00	-4.68	+5.07	+9.85	+8.04	-5.53			
Ireland	-0.36	-3.11	+15.92	+18.75	+18.30	+5.40			
Italy	-2.91	-4.30	-8.24	-0.73	-0.75	-11.57			
Netherlands	-0.26	-2.58	+15.00	+16.18	+15.22	+2.66			
Norway	-1.34	-5.88	+11.92	+5.41	+5.05	-6.41			
Spain	-0.04	-1.58	+23.67	+20.11	+20.50	+7.35			
Sweden	-1.77	-6.34	+10.64	+24.93	+27.88	+13.94			
Switzerland	-0.71	-2.58	+16.92	+20.98	+16.74	+4.01			
UK	-2.57	-2.98	+22.10	+19.35	+19.35	+6.34			
EUROPE									